Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009
Open to Public

Department of the Treasury The organization may have to use a copy of this return to satisfy state reporting requirements. Inspection Internal Revenue Service 07/01, 2009, and ending 06/30, 2010 A For the 2009 calendar year, or tax year beginning D Employer Identification number Please C Name of organization URSINUS COLLEGE B Check if applicable Address change 23-1177930 Doing Business As label or Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite print or Name change type. 601 EAST MAIN STREET (610) 409-3000 Initial return Specific City or town, state or country, and ZIP + 4 Amended COLLEGEVILLE, PA 19426-1000 tions. G Gross receipts \$ 284,012,237. return Application pending F Name and address of principal officer: JOHN CORSON H(a) Is this a group return for Yes X No 601 EAST MAIN STREET COLLEGEVILLE, PA 19426 H(b) Are all affiliates included? X | 501(c) (3) ◀ (insert no.) 4947(a)(1) or If "No," attach a list. (see instructions) Website: ► WWW.URSINUS.EDU H(c) Group exemption number L Year of formation: 1869 M State of legal domicile: PAForm of organization: X | Corporation Association Other > Part I Summary Briefly describe the organization's mission or most significant activities: THE MISSION OF URSINUS COLLEGE IS TO ENABLE STUDENTS TO BECOME Governance INDEPENDENT, RESPONSIBLE, AND THOUGHTFUL INDIVIDUALS THROUGH A PROGRAM OF LIBERAL EDUCATION. 39 ∞ Activities 36 Number of independent voting members of the governing body (Part VI, line 1b) 4 Total number of employees (Part V, line 2a) 1,517 Total number of volunteers (estimate if necessary) 38 6 16,750. 7a Total gross unrelated business revenue from Part VIII, column (C), line 12 -21,981. b Net unrelated business taxable income from Form 990-T, line 34 **Current Year** Contributions and grants (Part VIII, line 1h) 9,952,678 11,847,295. Program service revenue (Part VIII, line 2g) 74,806,343 81,850,327. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) -3,927,409 6,989,530. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 605,168. 517,111. 101,204,263. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 81,436,780. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 27,605,381. 31,801,443. Benefits paid to or for members (Part IX, column (A), line 4) 0. Ō. 14 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 26,551,591. 27,810,585. 15 16a Professional fundraising fees (Part IX, column (A), line 11e) 95,545. b Total fundraising expenses, Part IX, column (D), line 25) ▶ _ 1,641,630. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 29,047,973. 30,502,824. 83,204,945 90,210,397. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -1,768,165. 10,993,866. Revenue less expenses. Subtract line 18 from line 12 Po Beginning of Year **End of Year** 235,201,446 251,856,595. 20 Total assets (Part X, line 16) Total liabilities (Part X, line 26) 69,514,206. 68,699,638. 21 호텔 22 166,501,808. 182,342,389. Net assets or fund balances. Subtract line 21 from line 20. Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Here Date Type or print name and title Date Check if Preparer's identifying number (see instructions) P00501222 Preparer's Paid signature Morgand a. Bradshaw 5/13/11 employed Preparer's

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.*

if self-employed), address, and ZIP+4 1676 INTERNATIONAL DRIVE MCLEAN, VA 22102

May the IRS discuss this return with the preparer shown above? (see instructions)

KPMG LLP

Form 990 (2009)

13-5565207

703-286-8000

X Yes

Firm's name (or yours

Pa	rt III Statement of Program Service Accomplishments
1	Briefly describe the organization's mission:
	ATTACHMENT 4
	·
	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
_	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services? Yes X No If "Yes," describe these changes on Schedule O.
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.
7	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and
	allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 61,736,884. including grants of \$ 31,801,443.) (Revenue \$ 67,039,497.)
	ACADEMIC INSTRUCTION:
	THE COLLEGE PROVIDES EDUCATION LEADING TO EITHER BACHELOR OF ARTS
	OR BACHELOR OF SCIENCES DEGREES TO FULL-TIME UNDERGRADUATE
	STUDENTS FROM VARIOUS STATES AND COUNTRIES, MOST OF WHO RESIDE IN
	CAMPUS RESIDENCE HALLS. THE COLLEGE ALSO PROVIDES EDUCATION
	LEADING TO BACHELOR OF BUSINESS ADMINISTRATION DEGREES, BACHELOR
	OF ARTS AND BACHELOR OF SCIENCE DEGREES TO PART-TIME EVENING
	STUDENTS.
	(O. I. C.
4b	(Code:)(Expenses 17,027,537. including grants of \$)(Revenue \$ 14,810,830.) STUDENT SERVICES, INCLUDING HOUSING, ROOM & BOARD, AND ATHLETICS:
	THE COLLEGE OFFERS LIVING ACCOMMODATIONS FOR MOST OF ITS STUDENTS
	IN EITHER TRADITIONAL RESIDENCE HALLS INTEGRATED INTO THE CAMPUS,
	OR IN RENOVATED HISTORIC HOMES THAT BORDER THE COMMUNITY.
	STUDENTS MAY CHOOSE FROM A VARIETY OF MEAL PLANS AND MAY CHOOSE TO
	TAKE THEIR MEALS IN THE MAIN DINING HALL, OR IN ZACK'S, THE CAMPUS
	GRILL AND SNACK BAR.
	URSINUS OFFERS OPPORTUNITIES TO ACHIEVE ATHLETIC AND PERSONAL
	GOALS THROUGH INTERCOLLEGIATE ATHLETICS, CLUB SPORTS AND
	INTRAMURAL PROGRAMS. OVER 85% OF URSINUS STUDENTS INTEGRATE SOME
	ASPECT OF THE ATHLETIC PROGRAM INTO THEIR LIVES AT THE COLLEGE.
4 c	(Code:) (Expenses \$including grants of \$) (Revenue \$)
44	Other program services. (Describe in Schedule O.)
~u	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 78,764,421.

Form 990 (2009) 23 - 1177930 Page 3
Part IV Checklist of Required Schedules

Part	To Checklist of Required Schedules		Vac	No
	1 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete			
	Schedule C, Part II	4	Х	<u> </u>
5	Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)			
	notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have			
	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"			
	complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7_		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or			
	quasi-endowments? If" Yes," complete Schedule D, Part V	10	Х	
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable	11	х	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete	1200 A		15
	Schedule D, Part VI.	1844 1844		
•	Did the organization report an amount for investments—other-securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
•	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			48.3
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			11/4
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	- P		1017
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			100
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.	100		
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			1 3 A
	complete Schedule D, Parts XI, XII, and XIII.	12	Х	1.11
12A	Was the organization included in consolidated, independent audited financial statement for the tax year? Yes No		72.05V5 12.54V5	
^	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	17.9800.0
	Did the organization maintain an office, employees, or agents outside of the United States?	_		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,			
~	business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	140	-	
10	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16	х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	10	 	
17	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	x	
40	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	17		
18		40	x	
4.0	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	4.0		v
•	If "Yes," complete Schedule G, Part III	19		X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		

23-1177930 Form 990 (2009) Page 4

Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the			
	United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines			
	24b through 24d and complete Schedule K. If "No," go to question 25	24a	X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	ĺ		
	to defease any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			٠,,
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a			
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or	l .		.,
	990-EZ? If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			v
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?	2.7	х	
••	If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,	1		
_	Part IV instructions for applicable filing thresholds, conditions, and exceptions):	28a		Х
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	20a		
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	28b		х
	Schedule L, Part IV	200		
C	family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L,			
	Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
30	conservation contributions? If "Yes," complete Schedule M	30	х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	-		
٠.	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
-	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,			
	III, IV, and V, line 1	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete			
	Schedule R, Part V, line 2	35		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			
	organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2009) 23-1177930 Page 5

Par	Statements Regarding Other IRS Filings and Tax Compliance			
		0.0.60	Yes	No
1 a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
	U.S. Information Returns. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	11 11 11 11 11 11 11 11 11 11 11 11 11	Visit Sulfri	
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	SPECIAL PROPERTY.		
	gaming (gambling) winnings to prize winners?	1c	X	12861P.S.
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	, B		
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 1,517	and south		1972
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	SUAC:
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see		1.04	1.72
•	instructions)			T.
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by		х	
_	this return? If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3a	X	
	•	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
		4a		x
h	account)? If "Yes," enter the name of the foreign country: ▶	4 0		116
b	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			44
	and Financial Accounts.			Mp.
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	040/1548	X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding			
·	Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	.			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7 a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c	OFFICENCE	X
	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal	5 A.		
	benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as	7g		
п	· · · · · · · · · · · · · · · · · · ·	7h		
8	required? Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	3625		
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		35.#FC:
9	Sponsoring organizations maintaining donor advised funds.			0.12
_	Did the organization make any taxable distributions under section 4966?	9a	Ph. P. Co. P. 3	
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			140
	Initiation fees and capital contributions included on Part VIII, line 12			100.7
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	45142	第 4条	
11	Section 501(c)(12) organizations. Enter:			7
а	Gross income from members or shareholders			1
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			the section
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			

23-1177930 Form 990 (2009) Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

			Yes	-
1a	Enter the number of voting members of the governing body			
b	Enter the number of voting members that are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		1
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		[:
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Γ
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		
6	Does the organization have members or stockholders?	6		1
_	Does the organization have members of stockholders, or other persons who may elect one or more members			t
7a	·	7a		
	of the governing body?	-		+
	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		+
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	Х	L
b	Each committee with authority to act on behalf of the governing body?	8b	_X	L
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9a		
ecti	ion B. Policies (This Section B requests information about policies not required by the Internal			
	nue Code.)			
			Yes	L
)a	Does the organization have local chapters, branches, or affiliates?	10a		L
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10ь		l
1	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the			T
•	form?	11	Х	l
4 A				t
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40-	Х	t
	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a		╁
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give		v	
	rise to conflicts?	12b	X	╀
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			l
	describe in Schedule O how this is done	12c	X	Ļ
3	Does the organization have a written whistleblower policy?	13		Ŀ
4	Does the organization have a written document retention and destruction policy?	14		:
5	Did the process for determining compensation of the following persons include a review and approval by			Ι
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
2	The organization's CEO, Executive Director, or top management official	15a	Х	
h	Other officers or key employees of the organization	15b	Х	t
U	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)	130		†
_	·			
6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement].
	with a taxable entity during the year?	16a		ŀ
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate			
	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			L
	the organization's exempt status with respect to such arrangements?	16b		
ect	ion C. Disclosure			
7	List the states with which a copy of this Form 990 is required to be filed ▶_PA,			_
В	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)	s only)		
	available for public inspection. Indicate how you make these available. Check all that apply.	,		
	Own website Another's website X Upon request			
)	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of inter-	reet		
•	policy, and financial statements available to the public.	est		
	policy, and infancial statements available to the public.			
0	State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶JAMES E COOPER 601 EAST MAIN STREET COLLEGEVILLE, PA 19426	ne		
	organization: DAMES & COOPER 601 BASI MAIN SIREEI CODDEGEVIEDE, PA 19426			-
	010 107 3000			_
Α		Form	990	1

Form 990 (2009) 23 - 1177930 Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not con	Tperioate an	T				, unec	,,,			
(A)	(B)			-	C)			(D)	(E)	(F)
Name and Title	Average hours per week	Individual trustee Por director	Institutional trustee	Officer	Key employee	a Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
SPENCER FOREMAN MD										
CHAIRMAN OF THE BOARD OF DIR	1.00	Х		X				0.	0.	0
RUTH KURISU										,
VOTING MEMBER, BOARD OF DIR	1.00	Х			ŀ			0.	0.	0
WILBERT ABELE										
VOTING MEMBER, BOARD OF DIR	1.00	Х						0.	0.	0
ROBERT BARCHI MD										
VOTING MEMBER, BOARD OF DIR	1.00	Х						0.	0.	0
DONALD PARLEE MD							\vdash			
VOTING MEMBER, BOARD OF DIR	1.00	X						0.	0.	0
KIM O BRIEN										
VOTING MEMBER, BOARD OF DIR	1.00	Х						0.	0	0
PHILLIP BRACKIN MD										
VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0	0
SCOTT RHOADES										
VOTING MEMBER, BOARD OF DIR	1.00	x						0.	0.	C
LLEWELLYN SMITH										
VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	C
FREDERICK CALLAHAN			┢				\vdash			
VOTING MEMBER, BOARD OF DIR	1.00	X						0.	0.	c
CLAUDIA HIGHBAUGH		<u> </u>								,
VOTING MEMBER, BOARD OF DIR	1.00	x	1					0.	0.	. c
ALAN NOVAK ESQ										
VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	. c
ROBERT KEEHN										
VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	C
FRANCIS CORRELL ESQ										
VOTING MEMBER, BOARD OF DIR	1.00	X						0.	0	l
HENRY PFEIFFER			†	1						
VOTING MEMBER, BOARD OF DIR	1.00	X						0.	0	
CYNTHIA FISHER			_	1						-
VOTING MEMBER, BOARD OF DIR	1.00	x						0.	0	l

Form 990 (2009)

JSA

Form 990 (2009)								23-11/7930		Page 8
Part VII Section A. Officers, Directors, Tru	stees, Ke	y Em	plo	ye	es,	and I	Hig	nest Compensat	ed Employees (d	ontinued)
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours per week	ndividual trustee	nstitutional trustee	chec Officer	Key employee	Highest compensated employee	• • •	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
CAROL HAAS										
VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	0.
PATRICIA COSGRAVE SECRETARY OF THE BOARD OF DIR	1.00	х		х				0.	0.	0.
JEFFREY BECK										
VOTING MEMBER, BOARD OF DIR	1.00	Х						0.	0.	0.
GEOFFREY BLOOM			_							
VOTING MEMBER, BOARD OF DIR	1.00	Х						0.	0.	0.
WILLIAM BROMLEY										
VOTING MEMBER, BOARD OF DIR	1.00	Х					1	0.	0.	0.
MICHAEL CARTER MD										
VOTING MEMBER, BOARD OF DIR	1.00	Х						0.	0.	0.
MICHAEL COLA										
VOTING MEMBER, BOARD OF DIR	1.00	Х						0.	0.	0.
NANCY CONGER										
VOTING MEMBER, BOARD OF DIR	1.00	Х			<u></u>			0.	0.	0.
JOHN CORSON										
VOTING MEMBER, BOARD OF DIR	1.00	X		<u></u>	<u> </u>			0.	0.	0.
REV DR HAROLD C SMITH						1				_
VOTING MEMBER, BOARD OF DIR	1.00	X					<u> </u>	0.	0.	0.
JOSEPH DESIMONE										
VOTING MEMBER, BOARD OF DIR	1.00	Х	_	_			<u> </u>	0.	0.	0.
KELLY FINCH VOTING MEMBER, BOARD OF DIR	1.00	x						0.	0.	0.
MICHAEL HARDY										
VOTING MEMBER, BOARD OF DIR	1.00	Х						0.	0.	0.
1b Total CONTINUED AT SCHEDULE J-	2						▶	1,714,389	. 0.	226,087.
2 Total number of individuals (including but not	limited to t	hose	iste	d a	bov	e) wh	o re	ceived more than	\$100,000 in	

reportable compensation from the organization > 19

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated			
	employee on line 1a? If "Yes," complete Schedule J for such individual	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	X	
_		F08 707 5	100	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5	5 TAME	X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 5		
2 Total number of independent contractors (including but not limited to those	se listed above) who received	

more than \$100,000 in compensation from the organization > 45

rt VIII	Statement of Revenue			23-1177930		
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from ta under sections 512, 513, or 51
1a	Federated campaigns 1	а				
b	· -	b				
С	'	c 46,395.			251.65 Th.	
d		d				
е	,	e 2,036,963.				
f	All other contributions, gifts, grants,					
	and similar amounts not included above . 1	f 9,763,937.				
g	Noncash contributions included in lines 1a-1f: \$	625,540.		# District		
h	Total. Add lines 1a-1f	<u></u>	11,847,295.			
		Business Code		William and a		
2a	ACADEMIC INSTRUCTION - TUITION AND F	EES 900099	66,268,913.	66,268,913.		
ь	ACADEMIC INSTRUCTION - AUXILIARY ENT	ERPR 900099	770,584.	770,584.		
С	STUDENT SERVICES-ROOM/BOARD, FOOD SVC	, AT 900099	14,754,155.	14,754,155.		
d	STUDENT SERVICES-AUXILIARY ENTERPRIS	ES 900099	56,675.	56,675.		
e						
f	All other program service revenue					
g	Total. Add lines 2a-2f		81,850,327.		V- 120	
3	Investment income (including dividends, i other similar amounts)		2,552,858.			2,552,85
4	Income from investment of tax-exempt bo	and proceeds >	0.			
5	Royalties	>	0.			
	(i) Real	(ii) Personal				Philippins
6a	Gross Rents			574		
b	Less: rental expenses					
С	Rental income or (loss)			2. 公路域的第三人		Maria de la compansión de
d			0.		K. 132 dilloman and an article and a	
7a	Gross amount from sales of (i) Securities			Wales and American		
	assets other than inventory 187,045,	997.		To a división to		
ь	Less: cost or other basis					
	and sales expenses 182,609,			14 74		
С	Gain or (loss)	672.			42. 化能量分析	
d	Net gain or (loss)	<u></u>	4,436,672.	E CONTRACTOR DE L'ANTIGRA DE L'A		4,436,67
8a	Gross income from fundraising		Hijoshek a karan na		1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	
	events (not including \$46,395.	ATCH 6				
	of contributions reported on line 1c).					
	See Part IV, line 18	l l				
b	Less: direct expenses	b 198,649.				
C	Net income or (loss) from fundraising ever	ts .ATCH. 7.▶	-34,949.			-34,94
9a	Gross income from gaming activities.				1010	
	See Part IV, line 19					
b	Less: direct expenses				1	8.44
c	Net income or (loss) from gaming activities	s <u></u>	0.			
10a	Gross sales of inventory, less		an and			
	returns and allowances				450 300	
b	Less: cost of goods sold					17.00
С	Net income or (loss) from sales of inventor Miscellaneous Revenue	y ▶ Business Code	0.		- 2.11. 2.20 March 4.100 March 20.7	
-				43 - 18 M DE 18 18 18		
11a	MISCELLANEOUS REVENUE	900099	552,060.	535,310.	16,750.	
b						
С						
	All other revenue					
d	Total. Add lines 11a-11d		552,060.		The state of the s	2000 · 1

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Grants and other assistance to governments and				
organizations in the U.S. See Part IV, line 21	0.			
2 Grants and other assistance to individuals in				
the U.S. See Part IV, line 22	30,315,359.	30,315,359.		
3 Grants and other assistance to governments,				
organizations, and individuals outside the				
U.S. See Part IV, lines 15 and 16	1,486,084.	1,486,084.		
4 Benefits paid to or for members	0.			
5 Compensation of current officers, directors,				
trustees, and key employees	1,110,943.	414,973.	575,130.	120,840
6 Compensation not included above, to disqualified	İ			
persons (as defined under section 4958(f)(1)) and				
persons described in section 4958(c)(3)(B)	0.			
7 Other salaries and wages	20,538,277.	17,124,213.	2,554,998.	859,066
8 Pension plan contributions (include section 401(k)				
and section 403(b) employer contributions)	1,262,706.	1,031,284.	169,359.	62,063
9 Other employee benefits	3,201,067.	2,594,666.	456,953.	149,448
0 Payroll taxes	1,697,592.	1,637,771.	57,992.	1,829
1 Fees for services (non-employees):				
a Management	0.			
b Legal	147,646.		147,646.	
c Accounting	200,763.		200,763.	
d Lobbying	2,418.	2,418.		
e Professional fundraising services. See Part IV, line 17	95,545.			95,545
f Investment management fees	0.			
g Other	1,285,874.	982,809.	279,553.	23,512
2 Advertising and promotion	34,123.	33,913.	210.	
3 Office expenses	2,457,420.	1,594,939.	738,141.	124,340
4 Information technology	2,032,416.	1,702,448.	329,968.	
5 Royalties	0.			
6 Occupancy	7,954,300.	7,696,204.	236,245.	21,851
7 Travel	955,231.	842,112.	65,871.	47,248
8 Payments of travel or entertainment expenses				
for any federal, state, or local public officials	0.			
9 Conferences, conventions, and meetings	101,642.	76,484.	22,775.	2,383
0 Interest	2,479,092.		2,479,092.	
1 Payments to affiliates	0.			
2 Depreciation, depletion, and amortization	3,552,431.	3,321,877.	230,554.	
3 Insurance	658,357.	330,821.	278,280.	49,256
4 Other expenses. Itemize expenses not				
covered above. (Expenses grouped together	İ			
and labeled miscellaneous may not exceed				
5% of total expenses shown on line 25 below.)				
a FOOD SERVICE	4,257,980.	4,020,434.	200,998.	36,548
b INSTRUCTION/CAMPUS PROGRAMS	2,064,730.	2,046,606.	6,862.	11,262
c EQUIPMENT/FURNITURE/FIXTURES	905,377.	880,407.	24,840.	130
d LIBRARY MATERIALS	429,925.	429,925.		
e DUES/REFERENCES/SUBSCRIPTION	224,174.	93,479.	115,121.	15,574
f All other expenses	758,925.	105,195.	632,995.	20,735
5 Total functional expenses. Add lines 1 through 24f	90,210,397.	78,764,421.	9,804,346.	1,641,630
6 Joint Costs. Check here ▶ If following				
SOP 98-2. Complete this line only if the organization reported in column (B) joint costs				
from a combined educational campaign and				
fundraising solicitation				

Form 990 (2009) 23 - 1177930 Page **11**

Balance Sheet Part X (A) Beginning of year End of year 6,750. 6,754. 1 8,824,176. 11,748,993. 2 2 1,288,131. 2,392,761. 3 455,387. 1,595,637. 4 4 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of 5 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete 6 2,222,463. 2,175,480. 7 8 9 Prepaid expenses and deferred charges 1,224,422. 1,509,059. 9 10a Land, buildings, and equipment: cost or |10a | 169,773,826. other basis. Complete Part VI of Schedule D 49,892,922. 116,218,295.10c 119,880,904. 56,987,519. 92,863,194. 11 11 46,099,182. 18,013,519. 12 12 Investments - other securities. See Part IV, line 11......... 13 Investments - program-related. See Part IV, line 11 13 14 14 1,875,117. 15 1,670,298. 15 235,201,446. 251,856,595. 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 6,654,828. 8,335,933. 17 17 18 18 896,933. 19 778,191. 19 50,478,849. 20 49,469,171. 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 _iabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties, 24 10,669,028. 25 25 Other liabilities. Complete Part X of Schedule D 10,930,911. 68,699,638. 26 69,514,206. Total liabilities. Add lines 17 through 25. 26 Organizations that follow SFAS 117, check here ▶ X and complete lines 27 through 29, and lines 33 and 34. Balances 85,815,333. 27 94,983,211. 27 11,218,186. 28 13,636,752. 28 69,468,289. 29 73,722,426. Fund 29 Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34. ō Net Assets 30 30 Paid-in or capital surplus, or land, building, or equipment fund 31 31 32 Retained earnings, endowment, accumulated income, or other funds 32 166,501,808. 33 182,342,389. 33 235, 201, 446. 34 251,856,595.

Page **12**

Pa	rt XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in			
	Schedule O.			İ
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		x
b	Were the organization's financial statements audited by an independent accountant?	2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of			
	the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in			
	Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were			
	issued on a consolidated basis, separate basis, or both:			
	X Separate basis Consolidated basis Both consolidated and separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in			
	the Single Audit Act and OMB Circular A-133?	3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3ь	Х	
		Form	990	(2009

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization URSINUS COLLEGE Employer identification number 23-1177930

Pa	1	Reason fo	or Public Chari	ty Status (All organi	izations m	ust compl	ete this r	part.) Se	e instruc	tions.			
	_			lation because it is: (F									
1			-	rches, or association of		_							
2	x			n 170(b)(1)(A)(ii). (Att					-/(/(-/-				
3	Н			nospital service organi		-	ction 170	(b)(1)(A)	iii).				
4	-	•	•	ation operated in co						170(b)(1)	(A)(iii). I	Enter	the
			ame, city, and sta		.,		,,,,,,				. , , , .		
5				or the benefit of a col	lege or un	iversity ow	ned or or	perated b	v a gove	ernmental	unit des	cribe	ed in
•	ш	•	(b)(1)(A)(iv). (Co			,			, - 3				
6				ernment or governme	ental unit de	scribed in s	section 1	70(b)(1)(A)(v).				
7	Н		_	lly receives a substan						or from t	he aene	ral p	ublic
•	ш	•		1)(A)(vi). (Complete P		по осруги		,			3		
8			, ,	d in section 170(b)(1)(•	mplete Pari	t II.)						
9	Н		•	lly receives: (1) more		•	•	m contrib	utions. m	nembershi	p fees. a	ind o	ıross
·	ш			ted to its exempt fun									
				nent income and un									
			•	after June 30, 1975.									
10	\Box		•	nd operated exclusive					-				
11	H	•	•	and operated exclusi	•	•	•				to carry	out	the
	ш	•	-	ublicly supported orga	•						-		
			•	at describes the type o									
		a Typ				e III - Fund					pe III - O	ther	
e			_	rtify that the organiz	ation is no	ot controlle	ed directl	y or ind	irectly by	one or	more di:	squa	lified
	ш	•	•	ion managers and oth				-					
		•	r section 509(a)(_					-				
f		If the organ	nization received	a written determina	tion from t	the IRS tha	at it is a	Type I, T	ype II, o	r Type III	support	ing	
			n, check this box									•	
ç	ı			the organization acce					the			• •	
•	,	following pe		· ·	. , ,			•					
		• .		or indirectly controls	either ale	one or tog	ether wit	h person	s descrit	oed in (ii)		Yes	No
				erning body of the supp				•			11g(i)		
		٠,		erson described in (i) a							11g(ii)		
				of a person described		above?					11g(iii)		
ŀ	1		-	ation about the suppo		•							
(i)	Name	of supported	(ii) EIN	(iii) Type of organization	T	organization	(v) Did y	ou notify		Is the	(vii) An	ount	of
• •	orga	anization		(described on lines 1-9		sted in your		nization in of your		tion in col.	sup	port	
				above or IRC section (see instructions))	governing	document?	supr			S.?			
					Yes	No	Yes	No	Yes	No			
					-								
_												-	
Tot	al												

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

Sched	lule A (Form 990 or 990-EZ) 2009			23	-1177930		Page 2
Par	Support Schedule for Or (Complete only if you check	ganizations D ked the box or	escribed in S	ections 170(of Part I.)	b)(1)(A)(iv) aı	nd 170(b)(1)(#	\)(vi)
Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount		1237-1				
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	tion B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources					,	
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10			14 N 14 N 15 N 18		. 1 18.	
12	Gross receipts from related activities, etc. (see instructions) .				12	
13	First five years. If the Form 990 is f						
800	organization, check this box and stop here tion C. Computation of Public Sup	nort Percenta		 			· · · · •
14	Public support percentage for 2009 (I			11 solumn (f))		14	%
15	Public support percentage for 2009 (I					15	
	331/3% support test - 2009. If the co						
· va	this box and stop here. The organizati						
b	331/3% support test - 2008. If the						
	check this box and stop here. The org						
17a	10%-facts-and-circumstances test - 2						
	or more, and if the organization me	eets the "facts	-and-circumstar	ces" test, chec	ck this box and	d stop here. E	xplain in
	Part IV how the organization meets	the "facts-and-c	circumstances" t	est. The organi	zation qualifies	as a publicly s	upported
	organization						▶ 🔲
b	10%-facts-and-circumstances test -	2008 . If the org	ganization did r	ot check a box	on line 13, 16	a, 16b, or 17a,	and line
	15 is 10% or more, and if the org						-
	Explain in Part IV how the organization				-	•	
	supported organization						
18	Private foundation. If the organization						
	instructions					Schedule A (Form 9	

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.)

Ca	tion A. Public Support Ilendar year (or fiscal year beginning in) ▶	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include						
	any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
3	, i						
	unrelated trade or business under section 513						
4	Tax revenues levied for the organization's						
	benefit and either paid to or expended on						
	its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons		1				
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13						
	\$5,000 or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b	-					
8	Public support (Subtract line 7c from						
٠	line 6.)						
iec:	tion B. Total Support						
	alendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	Amounts from line 6				.,		· · · · ·
	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
1							
	activities not included in line 10b, whether or not the business is regularly						
	carried on			-	1	-	
2	Other income. Do not include gain or			İ			
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first, second,	third, fourth, or	r fifth tax year a	as a section 501	(c)(3)
	organization, check this box and stop here	<u></u>		<u></u>	<u></u>	<u></u>	▶
Sec.	tion C. Computation of Public Sup	port Percent	age				
15	Public support percentage for 2009 (line 8	, column (f) divid	led by line 13, colu	mn (f))		15	
16	Public support percentage from 2008 Sche					16	1
Sec	tion D. Computation of Investmen					1	
17	Investment income percentage for 2009 (li			13 column (f))		17	
18	Investment income percentage from 2008					18	
198	33 1/3% support tests - 2009. If the o	-					
	17 is not more than 33 1/3%, check the						
b	33 1/3% support tests - 2008. If the org				•		
	line 18 is not more than 331/3%, check	this box and s	•	•	, -	•	
	Private foundation. If the organization						

Page 4

Part IV Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

JSA

9E1225 2.000 59957Z 2502 V 09-9.4 2499126 PAGE 17

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization URSTNUS COLLEGE Part LA Complete if the organization's direct and indirect political campaign activities in Part IV. Political expenditures Volunteer hours Tener the amount of any excise tax incurred by the organization under section 4955 \$ If the organization organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by organization under section 4955 \$ If the organization incurred a section 4955 tax, did it file Form 4720 for this year? If "Yes and a correction made? If "Yes and a correction solitical correction solitical correction solitical correction solitical correction solitical correction solitical correction solitical correction solitical correction solitical correction solitical contributions received that were promptly and directly delivered to a separate political corpanization. Such solitical corpanization from the filing organization funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. If the part of the correction of the correction of	•	Section 501(c)(3) organization	ns that have NOT filed Form 5768 (elec	ction under section 501	!(h)): Complete Part II-B. Do no	t complete Part II-A
Name of organization COLLEGE 23-1177930	If the	e organization answered "Ye	s," to Form 990, Part IV, line 5 (Proxy Ta	ax), then		
Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV. Political expenditures		1,71,71,71	organizations: Complete Part III.			
Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV. Political expenditures		•			' '	
Provide a description of the organization's direct and indirect political campaign activities in Part IV. Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 \$ Enter the amount of any excise tax incurred by organization managers under section 4955 \$ If the organization incurred a section 4955 tax, did it file Form 4720 for this year? If the organization incurred a section 4955 tax, did it file Form 4720 for this year? If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities. Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities. Total exempt function activities. Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Did the filing organization file Form 1120-POL for this year? Did the filing organization file Form 1120-POL for this year? Did the filing organization file Form 1120-POL for this year? Organization's funds. Also enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received and the enter the amount paid from filing organization in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from filing organization. If elivery and directly delivered to a separate political organization. If elivery to a separate political organization organization. If elivery to a separate political organization organization.					1	
Part I-B Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955 .	Pai					ization.
Part I-B Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955 .	1	•	_			
Enter the amount of any excise tax incurred by the organization under section 4955						
Enter the amount of any excise tax incurred by the organization under section 4955 .	3	Volunteer hours			· · · · · · · · · · · · · · · · · · ·	
Enter the amount of any excise tax incurred by the organization under section 4955 .	Par	t LB Complete if the	organization is exempt under	section 501(c)(3)		
Enter the amount of any excise tax incurred by organization managers under section 4955. If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities. Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities. Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b. Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from filing organization's funds. Also enter the amount of political contributions received and promptly and directly delivered to a separate political organization's funds. If none, enter -0- (e) Amount of political contributions received and promptly and directly delivered to a separate political organization's funds. If none, enter -0- (a) Name (b) Address (c) EIN (d) Amount paid from filing organization's funds. If none, enter -0- (e) Amount of political contributions received and promptly and directly delivered to a separate political organization's funds. If none, enter -0- (e) Amount of political contributions received and promptly and directly delivered to a separate political organization.				***		
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1 Enter the amount directly expended by the filing organization for section 527 exempt function activities	_b	If "Yes," describe in Part IV				
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b 4 Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from filing organization's funds. If none, enter -0 (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If	Pai).
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Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b	2					
Inine 17b. Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from filing organization's funds. If none, enter -0 (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If	_					
Did the filing organization file Form 1120-POL for this year?	3	•	•			
Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from filing organization's funds. If none, enter -0 delivered to a separate political organization. If	_					
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filing organization's contributions received and funds. If none, enter -0- promptly and directly delivered to a separate political organization. If		(a) Name	(b) Address	(c) FIN	(d) Amount paid from	(e) Amount of political
delivered to a separate political organization. If		(a) Hamo	(2)	(5) =	filing organization's	contributions received and
political organization. If			İ		funds. If none, enter -0	
none, enter -U						political organization. If
						none, enter -0
			L			
			<u></u>			
			 			
	_					
						

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2009

JSA 9E1264 2.000

Schedule C (Form 990 or 990-EZ) 2009				23-11	.77930	Page 2
Part II-A Complete if the cunder section 50		on is exe	mpt under section	501(c)(3) and	filed Form 5768 (elec	ction
			o an affiliated group box A and "limited		ons apply.	
	its on Lobl ditures" m		nditures unts paid or incurred	.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a Total lobbying expenditures t	o influence	public opii	nion (grass roots lobb	oving)		
b Total lobbying expenditures t						
c Total lobbying expenditures (
d Other exempt purpose exper						
e Total exempt purpose expen-						
f Lobbying nontaxable amount columns.	. Enter the	amount fro	om the following table	e in both		
If the amount on line 1e, column	(a) or (b) is	The lobby	ing nontaxable amount	is:		
Not over \$500,000		20% of the	amount on line 1e.			
Over \$500,000 but not over \$1,0	000,000	\$100,000	olus 15% of the excess	over \$500,000.		
Over \$1,000,000 but not over \$1	1,500,000	\$175,000	olus 10% of the excess	over \$1,000,000.		
Over \$1,500,000 but not over \$	17,000,000	\$225,000	olus 5% of the excess of	ver \$1,500,000.		
Over \$17,000,000		\$1,000,00				
g Grassroots nontaxable amou						
h Subtract line 1g from line 1a.						
i Subtract line 1f from line 1c.						
j If these is an amount other th			· ·	•	, ,	
section 4911 tax for this year	<u>?</u>				· · · · · <u>· · · · · · · · · · · · · · </u>	Yes No
	tations tha	t made a s ow. See th	e instructions for lin	on do not have to les 2a through 2		ve
	Lob	bying Exp	enditures During 4-Y	ear Averaging Pe	riod	
Calendar year (or fiscal year beginning in)	(a)	2006	(b) 2007	(c) 2008	(d) 2009	(e) Total
2 a Lobbying non-taxable amount						
b Lobbying ceiling amount (150% of line 2a, column (e))			·			
c Total lobbying expenditures						
d Grassroots nontaxable amount						
e Grassroots ceiling amount (150% of line 2d, column (e))						
f Grassroots lobbying expenditures						
					Schedule C (I	orm 990 or 990-EZ) 2009

JSA 9E1265 1.000

	(election under section 501(h)).	(8	a)		(b)	
		Yes	No		Amo	•	
1	During the year, did the filing organization attempt to influence foreign, national, state or local						
٠	legislation, including any attempt to influence public opinion on a legislative matter or						
	referendum, through the use of:						
а	Volunteers?		х				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Х				
С	Media advertisements?		Х				
d	Mailings to members, legislators, or the public?		Х				
е	Publications, or published or broadcast statements?		Х				
f	Grants to other organizations for lobbying purposes?						
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Х				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х				
i	Other activities? If "Yes," describe in Part IV	Х				2	418
j	Total. Add lines 1c through 1i					2	418
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X				
b	If "Yes," enter the amount of any tax incurred under section 4912						
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ectio	n		
	501(c)(6).						
						Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?						
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?						
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A,						
	"Yes."	IIIIE	J 13 6	IIISWC	leu		
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of p						
-	expenses for which the section 527(f) tax was paid).						
а	Current year			2a			
b	Carryover from last year			2b			
c	Total			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due	s		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	•					
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lo						
	· · · · · · · · · · · · · · · · · · ·		-	4			
5	and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)			5			
Pa	rt IV Supplemental Information						
Con	nplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C,	line	5: and	d Part	II-B II	ine 1i	
	o, complete this part for any additional information.		o, um				•
SE	E PAGE 4						
							
			_ _				
			-				

JSA

PAGE 46

Schedule C (Form 990 or 990-EZ) 2009

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

URSINUS COLLEGE

Employer identification number 23-1177930

	tl Organizations Maintaining Donor Adv the organization answered "Yes" to For	ised Funds or Other Similar Funds rm 990, Part IV, line 6.	of Accounts. Complete ii
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
1	Aggregate value at end of year		
;	Did the organization inform all donors and donor a	dvisors in writing that the assets held in	n donor advised
	funds are the organization's property, subject to the		
	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the b	nd donor advisors in writing that grant t	funds can be
	purpose conferring impermissible private benefit?	<u> </u>	L Yes L No
a	t II Conservation Easements. Complete if	the organization answered "Yes" to	Form 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the		
	Preservation of land for public use (e.g., recreed) Protection of natural habitat Preservation of open space		on of an historically important land area on of a certified historic structure
	Complete lines 2a through 2d if the organization h	eld a qualified conservation contributio	n in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Year
a	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements	s	2b
С	Number of conservation easements on a certified	historic structure included in (a)	2c
4	Number of conservation easements included in (c		
	Number of conservation easements modified, tran		
	the tax year ▶	•	3g
	Number of states where property subject to conse	ervation easement is located >	
	Does the organization have a written policy regard		
	violations, and enforcement of the conservation ea		
	Staff and volunteer hours devoted to monitoring, in		
	>	noposing, and omorong concertation	oncome defining the year
	Amount of expenses incurred in monitoring, inspec	cting, and enforcing conservation ease	ments during the year
	> \$	sting, and emorning conservation ease	ments during the year
	Does each conservation easement reported on lin	e 2(d) above satisfy the requirements of	feetion
			1 1 1
	170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?		
	_ ,		•
	balance sheet, and include, if applicable, the text of	-	ancial statements that describes
•	the organization's accounting for conservation eas till Organizations Maintaining Collections		ther Cimilar Accets
а	Complete if the organization answered	l "Yes" to Form 990 Part IV line 8	iller Sillillar Assets.
_			
3	If the organization elected, as permitted under S art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its fi	eld for public exhibition, education, or	research in furtherance of public service
1	If the organization elected, as permitted under S historical treasures, or other similar assets held provide the following amounts relating to these ite	for public exhibition, education, or re-	esearch in furtherance of public service
	(i) Revenues included in Form 990, Part VIII, line		
	(ii) Assets included in Form 990, Part X		
	If the organization received or held works of a		
	following amounts required to be reported under S		The state of the s
	Tollowing alliquits required to be reported index a		
,	Revenues included in Form 990, Part VIII, line 1.	_	▶ \$

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaini	ng Collections	of Art, Histori	cal Treasures	, or O	ther Similar A	ssets (d	ontinue	ed)
_	11.1			h					
3	Using the organization's acquisition		other records, o	check any of th	e follov	ving that are a	significan	t use of i	its
	collection items (check all that appl	(y):							
а	X Public exhibition		d X	Loan or ex	change	programs			
ь	X Scholarly research		e	Other					
С	X Preservation for future ge								
4	Provide a description of the organization	zation's collections	and explain he	ow they further	the org	ganization's exe	empt pur	oose in	
	Part XIV.								
5	During the year, did the organization						_		
	assets to be sold to raise funds rath							Yes	X No
Par	IV, line 9, or reported an				answe	ered "Yes" to	Form 99	0, Part	
1 a	Is the organization an agent, truste								<u>г</u>
	included on Form 990, Part X?						[Yes	∐ No
b	If "Yes," explain the arrangement in	Part XIV and con	nplete the follow	wing table:					
						A	mount		
С	Beginning balance								
	Additions during the year								
	Distributions during the year								
	Ending balance								
	Did the organization include an am), Part X, line 2	1?			· · · · L	Yes	No
	If "Yes," explain the arrangement in								
Par	t V Endowment Funds. Con							(-) =	
4.	Parianing of year balance	(a) Current Year	(b) Prior year		ars back	(d) Three yea	ars back	(e) Four	years back
1a	Beginning of year balance	91,729,268.	115,656,89	93.					
	Contributions	3,196,968.	2,594,26	50.					
С	Net investment earnings, gains,								
	and losses	11,937,832.	-20,063,63	15.					
	Grants or scholarships	2,347,347.	2,282,37	76.					
е	Other expenditures for facilities .								
_	and programs	3,863,150.	3,881,64	46.					
f	Administrative expenses	402,501.	294,24	48.					
g	End of year balance	100,251,070.	91,729,26	58.					
2	Provide the estimated percentage								
a	Board designated or quasi-endown		<u>00</u> %						
b	Permanent endowment ► 72.0								
		-							
3a	Are there endowment funds not in	the possession of	f the organizati	on that are hel	d and a	dministered for	the	_	
	organization by:								Yes No
	(i) unrelated organizations							3a(i)	Х
	(ii) related organizations							3a(ii)	X
ь	If "Yes" to 3a(ii), are the related org							3b	
4	Describe in Part XIV the intended L								
Par	t VI Investments - Land, Buil			Form 990, Pa	<u>rt X, Iin</u>	ne 10.			
	Description of investment		t or other basis vestment)	(b) Cost or other basis (other)	(0	c) Accumulated depreciation	((d) Book va	lue
1a	Land			567,6	_				57,618.
b	Buildings			137,999,8		6,293,035			06,803.
С	Leasehold improvements			13,909,6		9,698,156		4,21	11,462.
d	Equipment			4,754,5		3,901,731	•		52,822.
е	Other			12,542,1	99.	0			12,199.
Tota	II. Add lines 1a through 1e. (Column	(d) must equal Fo	orm 990, Part X	, column (B), lin	e 10(c).	.) ▶		119,88	30,904.

23-1177930 Schedule D (Form 990) 2009 Page 3

Part VII	Investments - Other Securities. See F	orm 990, Part X, lin	e 12.	
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
Financial d	erivatives			
Closely-he	ld equity interests			
Other AT	TACHMENT 1			
	nn (b) must equal Form 990, Part X, col. (B) line 12.)	18,013,519		
Part VIII			e 13.	
	(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
T-4-1 (0-1	nn (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	on (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. See Form 990, Part X, I	ino 15		
Partix		Description	(b) Book value	
	(a)	Description	(b) book value	
-				
-				
		<u>-</u> -		
Total. (Colum	nn (b) must equal Form 990, Part X, col. (B) line 15.)			
Part X	Other Liabilities. See Form 990, Part >			
1.	(a) Description of liability	(b) Amount		
Federal inc				
	LOANS/GRANTS	1,620,615		
ANNUITY	REQUIREMENTS	7,626,782		
	ETIREMENT OBLIGATION	1,613,729		ķ.,
CAPITAL	LEASE PAYABLE - CHILLE	69,785	,"我们就是一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个	
	-			
-				
Total. (Colum	nn (b) must equal Form 990, Part X, col. (B) line 25.)	10,930,911		
			The state of the s	10000

2. FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48. JSA 9E1270 1.000 59957Z 2502

Schedule D (Form 990) 2009 23 - 1177930 Page

Donicad	in Birth and the second of the		_	rage 4
Part			<u>s</u>	101 204 263
1	Total revenue (Form 990, Part VIII, column (A), line 12)	_1_	-	101,204,263.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	 	90,210,397.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3_		
4	Net unrealized gains (losses) on investments		-	5,095,916.
5	Donated services and use of facilities	5	 	
6	Investment expenses	6	 —	
7	Prior period adjustments	7	-	0.11.060
8	Other (Describe in Part XIV.)	8	 	-241,360.
9	Total adjustments (net). Add lines 4 through 8	9	ļ	4,854,556.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9			15,848,422.
	Reconciliation of Revenue per Audited Financial Statements With Revenue per Ret		—т	
1	Total revenue, gains, and other support per audited financial statements	· • _	1	74,912,662.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	_		
а	Net unrealized gains on investments	.6.	-	
b	Donated services and use of facilities	_	1	
С	Recoveries of prior year grants			
d	Other (Describe in Part XIV.) 2d -31,586,16		1	
e	Add lines 2a through 2d	· • _	2e	-26,490,250.
3	Subtract line 2e from line 1	· • _	3	101,402,912.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	İ		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a			
b	Other (Describe in Part XIV.) 4b -198,64	_		
С	Add lines 4a and 4b	L	4c	-198,649.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	101,204,263.
	Reconciliation of Expenses per Audited Financial Statements With Expenses per R	etur		50 064 040
1	Total expenses and losses per audited financial statements	⊢	1	59,064,240.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities 2a			
b	Prior year adjustments 2b	_		
C	Other losses 2c			
d	Other (Describe in Part XIV.) 2d 198,64	_	_	100 640
е	Add lines 2a through 2d	-	2e	198,649.
3	Subtract line 2e from line 1	· • -	3	58,865,591.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a				
b	Other (Describe in Part XIV.) 4b 31,344,80	$\overline{}$		
	Add lines 4a and 4b	-	4c	31,344,806.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).	•	5	90,210,397.
Part	XIV Supplemental Information			
	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa			
	b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Al	so co	omple	ete
this pa	art to provide any additional information.			
0.00	DAGE 5			
SEE	PAGE 5			
				
-				

Page 5

SCHEDULE D, PART III

THE PERMANENT ART COLLECTION HOUSED IN THE PHILIP AND MURIEL BERMAN MUSEUM OF ART AT URSINUS COLLEGE PROVIDES A VALUABLE CULTURAL RESOURCE FOR THE CAMPUS COMMUNITY. THE MUSEUM, IN CONJUNCTION WITH THE ART DEPARTMENT, INTEGRATES THE RICH RESOURCES PROVIDED BY THE COLLECTION INTO PROGRAMMING FOCUSING ON IMPORTANT TEXTS RELATED TO THE COLLECTIONS.

SCHEDULE D, PART V

ENDOWMENT FUNDS PROVIDE RETURNS THAT ARE USED TO SUPPORT THE OPERATIONS OF THE COLLEGE. SPECIFICALLY, ENDOWMENTS ARE ESTABLISHED TO SUPPORT STUDENT SCHOLARSHIPS AND PRIZES, EDUCATIONAL PROGRAMS, SPECIFIC CAPITAL PURCHASES AND OTHER OPERATIONAL NEEDS.

SCHEDULE D, PART XI, LINE 8

RECONCILIATION OF CHANGE IN NET ASSETS

\$-241,360 - FOR THE COLLEGE'S ANNUITIES PAYABLE, ADJUSTMENTS RELATED TO CHANGES IN ESTIMATES OF FUTURE PAYMENTS TO BENEFICIARIES AND ACTUARIAL ASSUMPTIONS ARE RECORDED AS ACTUARIAL GAINS OR LOSSES.

SCHEDULE D, PART XII, LINE 2D

RECONCILIATION OF REVENUE

\$-31,344,806 - GRANTS FOR STUDENT FINANCIAL AID PROVIDED BY THE COLLEGE ARE SHOWN ON THE FORM 990 AS AN EXPENSE, AND ON THE AUDITED FINANCIAL STATEMENTS AS A DISCOUNT TO REVENUE.

\$-241,360 - FOR THE COLLEGE'S ANNUITIES PAYABLE, ADJUSTMENTS RELATED TO

Page 5

Part XIV Supplemental Information (continued)

CHANGES IN ESTIMATES OF FUTURE PAYMENTS TO BENEFICIARIES AND ACTUARIAL ASSUMPTIONS ARE RECORDED AS ACTUARIAL GAINS OR LOSSES.

SCHEDULE D, PART XII, LINE 4B

RECONCILIATION OF REVENUE

\$198,649 - FUNDRAISING DIRECT EXPENSES SHOWN ON PART VIII, LINE 8B ARE INCLUDED IN OPERATING EXPENSES ON THE COLLEGE'S FINANCIAL STATEMENTS.

SCHEDULE D, PART XIII, LINE 2D

RECONCILIATION OF EXPENSES

\$198,649 - FUNDRAISING DIRECT EXPENSES SHOWN ON PART VIII, LINE 8B ARE INCLUDED IN OPERATING EXPENSES ON THE COLLEGE'S FINANCIAL STATEMENTS.

SCHEDULE D, PART XIII, LINE 4B

RECONCILIATION OF EXPENSES

\$31,344,806 - GRANTS FOR STUDENT FINANCIAL AID PROVIDED BY THE COLLEGE ARE SHOWN ON THE FORM 990 AS AN EXPENSE, AND ON THE AUDITED FINANCIAL STATEMENTS AS A DISCOUNT TO REVENUE.

FIN 48 FOOTNOTE

SCHEDULE D, PART X, LINE 2

THE COLLEGE ACCOUNTS FOR UNCERTAIN TAX POSITIONS, IF ANY, IN ACCORDANCE WITH ASC 740, INCOME TAXES (FASB INTERPRETATION NO. 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES). THE COLLEGE DOES NOT BELIEVE THAT THERE ARE ANY UNRECOGNIZED TAX BENEFITS OR COSTS THAT SHOULD BE RECORDED.

Part XIV Supplemental Information (continued)		
COMEDINE D. DADE VIII. INFORMATION OF COMED OF COME	ATTACHMENT 1	
DESCRIPTION	BOOK VALUE	COST OR FMV
GOLDMAN SACHS DISTR FUND LP	413,766.	FMV
KOCH TRUST: HARVARD MANAGEMENT	791,433.	FMV
LIFE INSURANCE CASH VALUE	717,011.	FMV
LINCOLN ANNUITY-DAVIS #2	208,460.	FMV
MCCAUSLAND CGA-INS POLICIES	106,393.	FMV
MS:GLENMEDE TR-BWOOD CHR	19,580.	FMV
OAKTREE CAPITAL MGT DISTR FUND	3,108,142.	FMV
TECHNOLOGY LEADERS II & III	1,355.	FMV
UBP-SELECTINVEST ARBITRAGE FD	2,711,169.	FMV
REAL ESTATE - WELCH CONDO	525,000.	FMV
OTHER	9,331.	FMV
HC TOTAL RETURN II OFFSHORE FD	2,584,867.	FMV
HELD BY OTHERS: CLAMER	6,330,189.	FMV
HELD BY OTHERS: PATTERSON	415,228.	FMV
HELD BY OTHERS: SUPERBIBIGHAUS	71,595.	FMV
TOTALS	18,013,519.	

SCHEDULE E (Form 990 or 990-EZ)

Schools

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization URSINUS COLLEGE

Employer identification number 23-1177930

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,		х	
_	bylaws, other governing instrument, or in a resolution of its governing body?	1	Λ	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions,			
		2	х	
3	programs, and scholarships? Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media	-		
•	during the period of solicitation for students, or during the registration period if it has no solicitation program,			
	in a way that makes the policy known to all parts of the general community it serves? If "Yes," please			
	describe. If "No," please explain. If you need more space, use Schedule O (Form 990)	3	Х	
	THE COLLEGE'S NON-DISCRIMINATORY POLICY IS INCLUDED IN ALL PRINTED AND			
	BROADCAST ADVERTISING, AS WELL AS IN THE COLLEGE CATALOG. IT IS ALSO			
	PRINTED IN VARIOUS LOCATIONS ON CAMPUS.			
	Does the consciention as district the following O			
4	Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	х	
a b		4 a		
	nondiscriminatory basis?	4b	х	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	4c	Х	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	
	If you answered "No" to any of the above, please explain. If you need more space, use Schedule O			
	(Form 990)			
5	Does the organization discriminate by race in any way with respect to:			
a		5a		Х
а	Students' rights or privileges?	Ja_		
b	Admissions policies?	5b		Х
	, , , , , , , , , , , , , , , , , , , ,			
С	Employment of faculty or administrative staff?	5c		Х
d	Scholarships or other financial assistance?	5d	ļ	X
				x
е	Educational policies?	5e		
£	Use of facilities?	5f		x
'	Use of facilities?	21		
а	Athletic programs?	5 g		Х
•		_		
h	Other extracurricular activities?	5h		Х
	If you answered "Yes" to any of the above, please explain. If you need more space, use Schedule O			
	(Form 990)			
e -	Does the organization receive any financial aid or assistance from a governmental agency? ATCH 8	6-	X	
6a	Does the organization receive any financial aid or assistance from a governmental agency? ATCH 8 Has the organization's right to such aid ever been revoked or suspended?	6a 6b		Х
b	If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990).	30		
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05			
	of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Schedule O			
	Form (990)	7	X	

2499126

Schedule F (Form 990)

Statement of Activities Outside the United States

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b line 15, or line 16. ➤ Attach to Form 990. ➤ See separate instructions.

Name of the organization URSINUS COLLEGE Employer identification number 23-1177930

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States. Activities per Region. (Use Schedule F-1 (Form 990) if additional space is needed.) (b) Number of (c) Number of (e) If activity listed in (d) is (a) Region (d) Activities conducted in (f) Total expenditures in offices in the employees or region (by type) (i.e., a program service, fundraising, program services, describe specific type of region region agents in grants to recipients located in service(s) in region region the region) GRANTMAKING CENTRAL AMERICA/CARIBBEAN 29,400. EAST ASIA AND THE PACIFIC GRANTMAKING 403,925. GRANTMAKING EUROPE 795,584. NORTH AMERICA GRANTMAKING 199,925. SOUTH AMERICA GRANTMAKING 17,000. GRANTMAKING SOUTH ASIA 32,000. SUB-SAHARAN AFRICA GRANTMAKING 8,250. CENTRAL AMERICA/CARIBBEAN PROGRAM SERVICES STUDY ABROAD 22,750. PROGRAM SERVICES STUDY ABROAD EAST ASIA AND THE PACIFIC 172,969. EUROPE PROGRAM SERVICES STUDY ABROAD 1,179,017. PROGRAM SERVICES STUDY ABROAD 148,536. NORTH AMERICA SOUTH AMERICA PROGRAM SERVICES STUDY ABROAD 12,760. PROGRAM SERVICES STUDY ABROAD 13,980. SOUTH ASIA STUDY ABROAD SUB-SAHARAN AFRICA PROGRAM SERVICES 11,450. EAST ASIA AND THE PACIFIC PROGRAM SERVICES FACULTY DEVELOPMENT 5,053. FACULTY DEVELOPMENT PROGRAM SERVICES 4.340. EUROPE NORTH AMERICA PROGRAM SERVICES FACULTY DEVELOPMENT 1,775.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2009

JSA 9E1274 2.000

	Form 990) 2009 Grants and Other Assist	ance to Organizations	or Entities Oute	ide the United St	ates Complete	if the organi-	23-11779		Page
artii	Part IV, line 15, for any re Use Schedule F-1 (Form 9	ecipient who received	more than \$5,00	00. Check this box	x if no one recip	ient received	more than \$5,0	000	
	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(I) Method valuation (book, FMV appraisal, other)
, ,									
, 11									
	14 A CONTRACT								
du.									
									,
() ()									
		en en en en en en en en en en en en en e							
		in							
Enter t	otal number of recipient orga	inizations listed above tha	nt are recognized a	as charities by the t	foreign country, re	cognized as tax	-exempt		
by the Enter t	IRS, or for which the grantee otal number of other organization	or counsel has provided ations or entities	a section 501(c)(3	B) equivalency letter			·· >		
								Schedule F	(Form 990) 2
275 1.000									

Page 3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
TUITION, FEES, ROOM AND BOARD FOR STUDY	EAST ASIA/PACIFIC	15			154,687.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD FOR STUDY	CENT. AMERICA/CARIBBEAN	1			9,000.	STUD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD FOR STUDY	EUROPE/ICELAND/GREENLAND	70			676,100.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD FOR STUDY	NORTH AMERICA	20			170,425.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD FOR STUDY	SOUTH AMERICA	1			17,000.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD FOR STUDY	SUB-SAHARAN AFRICA	1			8,250.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD	CENT. AMERICA/CARIBBEAN	1			20,400.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD	EAST ASIA AND THE FACIFI	9			249,238.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD	EUROPE/ICELAND/GREENLAND	4			119,484.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD	NORTH AMERICA	2			29,500.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD	SOUTH ASIA	1			25,000.	STD ACCT CR	FMV
TUITION, FEES, ROOM AND BOARD FOR STUDY	SOUTH ASIA	2			7,000.	STD ACCT CR	FVM
			<u> </u>				

Schedule F (Form 990) 2009

9E1276 1.000 59957Z 2502

V 09-9.4 2499126 PAGE 58

23-1177930 Schedule F (Form 990) 2009 Page 4 Part IV Supplemental Information Complete this part to provide the information required in Part I, line 2, and any additional information. SCHEDULE F, PART I, LINE 2

DECCEDIEDES FOR MONITORING THE LISE OF GRANT FIRES
PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS
URSINUS COLLEGE PROVIDED GRANTS TOTALING \$1,042,462 TO 110 URSINUS
COLLEGE STUDENTS IN GOOD ACADEMIC STANDING FOR TUITION, FEES, ROOM AND
BOARD FOR STUDY ABROAD PROGRAMS IN VARIOUS REGIONS. THE GRANTS ARE
APPLIED DIRECTLY TO THE STUDENTS' ACCOUNTS AT URSINUS WHILE THE STUDENTS
ARE ABROAD.
URSINUS COLLEGE PROVIDED GRANTS TOTALING \$443,622 TO 17 FOREIGN STUDENTS
FOR TUITION, FEES, ROOM AND BOARD TO ATTEND URSINUS COLLEGE. FOREIGN
STUDENTS ARE AWARDED GRANTS BASED ON MERIT AND NEED PRIOR TO ARRIVING AT
URSINUS COLLEGE. THESE GRANTS ARE APPLIED DIRECTLY TO THE STUDENTS'
ACCOUNT AT URSINUS.

SCHEDULE F-1 (Form 990)

Continuation Sheet for Schedule F (Form 990)

► Attach to Form 990 to list additional information for Schedule F (Form 990) Part I, line 3; Part II, line 1; or Part III.

► See instructions for Schedule F (Form 990).

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

URSINUS COLLEGE

Employer identification number

23-1177930

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, applicable to regional to the services.	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
		region	the region)	service(s) in region	
NTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	INVESTMENTS	
				ĺ	

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F-1 (Form 990) 2009	23-1177930	Page 2

Part II Continuation of Grants a	Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Programme of the Amount of the A							ne 1)
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	100 miles							
	100							
					-			
							-	
		·				****		
				·· - ·				
	4 17 4 12							

Part III Continuation of Grants and	Other Assistance to Individuals Out	side the Un	ited States. (Sche	dule F (Form	990), Part III)		, tage o
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)

SCHEDULE G

(Form 990 or 990-EZ)
Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

See separate instructions.

2009

OMB No. 1545-0047

Inspection Internal Revenue Service Employer identification number Name of the organization URSINUS COLLEGE 23-1177930 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. X Mail solicitations е Solicitation of non-government grants а Solicitation of government grants Internet and email solicitations f b X Special fundraising events Phone solicitations C X In-person solicitations d Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (i) Name of individual (ii) Activity (iii) Did fundraiser have (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) custody or control of from activity (or retained by) (or retained by) organization contributions? fundraiser listed in col. (i) Yes No DATABASE MARTS & LUNDY ANALYSIS X 0 43,270 0. TRAINING & DEVELOPMENT THE SOLSTICE GROUP 0 0. X 52,275 0 95,545 0. 3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2009

Pa	rt i	Fundraising Events. Complete more than \$15,000 on Form	ete if t n 990-	ne organization -EZ. Iine 6a. Lis	ı ansı st eve	vered "Yes" to I ents with gross I	Form 99 receipts	00, Part IV, Iin areater than	e 18, d \$5.000	or reporte).	∌d
				(a) Event #1 LESSONS		(b) Event #2 F OUTING		Other Events	(d)	Total ever	
ø)				(event type)	+	(event type)	(t	otal number)		col. (c))	
Revenue	1	Gross receipts		41,043.	_	29,500		20,251.		90	,794
8	2	Less: Charitable contributions				11,900).			11	,900
	3	Gross income (line 1 minus line 2)		41,043.		17,600		20,251.		78	,894
	4	Cash prizes									
	5	Noncash prizes									
enses	6	Rent/facility costs				9,700).			9	,700
Direct Expenses	7	Food and beverages									
Dire	8	Entertainment									
	9	Other direct expenses				3,884		7,804.		11	,688
	10	Direct expense summary. Add lines	4 throu	gh 9 in column (d)				(21,	388.)
Pa		Net income summary. Combine line Gaming. Complete if the organism state of the sta	ganiza	tion answered '							, 500
<u>o</u>		and to to to the total total	,	(a) Bingo) Pull tabs/instant	(c) C	ther gaming	(d) To	tal gaming	(add
Revenue					bing	o/progressive bingo	+ -		col. (a)	through c	ol. (c))
<u></u>	1	Gross revenue	-		-						
ses	2	Cash prizes									
Direct Expenses	3	Noncash prizes									
Direct	4	Rent/facility costs									
	5	Other direct expenses			ļ.,		1				
	6	Volunteer labor		Yes%	6	Yes% No	Yes No				
	7	Direct expense summary. Add lines 2	2 throu	gh 5 in column (d)			•	()
	8	Net gaming income summary. Comb	ine line	e 1, column d, an	d line	7	<u></u>	▶		1,2	T
9	Ε	nter the state(s) in which the organiza	tion op	erates gaming ac	ctivities	i:			[Yes	No
		the organization licensed to operate ("No," explain:	gaming	activities in each	of the	ese states?			• • •	9a	
	-										
		/ere any of the organization's gaming "Yes," explain:	license	s revoked, suspe	ended	or terminated du	ring the ta	ax year?		10a	
14	-									44	
11 12	Is	oes the organization operate gaming the organization a grantor, beneficiar ormed to administer charitable gaming?	y or tru	istee of a trust or	r a me	mber of a partne	rship or o	other entity		12	

Sched	uie G (Form 990 or 990-EZ) 2009 23 - 13	177930	F	age 3
			Yes	No
13 a b 14	Indicate the percentage of gaming activity operated in: The organization's facility	13b %		
	Name ►			
	Address ►			
15 a	Does the organization have a contract with a third party from whom the organization revenue?	1		
	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party:			
	Name			
	Address ►			
16	Gaming manager information:			
	Name •			
	Gaming manager compensation ▶ \$			
	Description of services provided ▶			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from			
b	retain the state gaming license?	F +		

Schedule G (Form 990 or 990-EZ) 2009

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047 2009

Department of the Treasury

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public Inspection

Internal Revenue Service Name of the organization URSINUS COLLEGE 23-1177930 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (d) Amount of cash grant (e) Amount of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) (a) Name and address of organization or government (h) Purpose of grant or assistance (b) EIN (c) IRC section if applicable ______ _____ _____ Enter total number of section 501(c)(3) and government organizations Enter total number of other organizations . Schedule I (Form 990) 2009 9E1288 2.000 59957Z 2502 PAGE 66 V 09-9.4 2499126

Schedule I (Form 990) 2009	23-1177930	Page 2

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
FINANCIAL AID - SUMMER PROGRAMS	93		77,575.	PMV	HOUSING
SCHOLARSHIPS AND FINANCIAL AID	1,618		29,984,534.	PMV	TUITION, FEES, ROOM
STIPENDS	92		253,250.	FMV	STIPENDS-SUMMER RES
	11.11.11.12.12				
					A
Part IV Supplemental Information. C	omplete this part to	provide the in	formation require	d in Part I, line 2, and any	other additional information.
SCHEDULE I, PART I, LINE 2					
PROCEDURES FOR MONITORING THE	USE OF GRANT	FUNDS			
JRSINUS COLLEGE PROVIDED GRAN	TS TOTALING \$7	7,575 TO 93	URSINUS COL	LEGE	
STUDENTS IN GOOD ACADEMIC STA	NDING FOR CAMP	us Housing,	PRIMARILY F	OR	
SUMMER RESEARCH. THE GRANTS A	RE APPLIED DIR	ECTLY TO TH	E STUDENTS'		
ACCOUNTS AT URSINUS COLLEGE.					
URSINUS COLLEGE PROVIDED GRAN	TS TOTALING \$2	9,984,534 T	O 1,618 URSI	nus	
COLLEGE STUDENTS IN GOOD ACAD					
BOARD FOR THE ACADEMIC YEAR 2	009-10. THE G	RANTS ARE A	PPLIED DIREC	TLY TO	
					Schedule I (Form 990
JSA					
9E1289 1.000 59957Z 2502	v o	9-9.4	2499126		PAGE

chedule (Form 990) 2009			23-1177930		Page
Part III Grants and Other Assist Use Part IV and Schedule	ance to Individuals in tl I-1 (Form 990) if additio	he United State nal space is ne	s. Complete if th eded.	e organization answered	"Yes" on Form 990, Part IV, line 22.
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
art IV Supplemental Information	n. Complete this part to	provide the in	formation require	d in Part I, line 2, and any	other additional information.
HE STUDENTS' ACCOUNTS AT	URSINUS COLLEGE.				
RSINUS COLLEGE PROVIDED G	RANTS TOTALING \$2	53.250 TO 9	2 URSINUS CO	 Llege	
TUDENTS IN GOOD ACADEMIC					
ESEARCH PROJECTS ON CAMPU					
HE INDIVIDUAL STUDENTS.					
					
		. , ,			Schedule I (Form 990) 2
10004000					
1289 1.000 59957Z 2502	V C	9-9.4	2499126		PAGE 68

SCHEDULE J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization URSINUS COLLEGE

Department of the Treasury

Internal Revenue Service

Employer identification number 23-1177930

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account X Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a is checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		х
2	explain			
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			Ì
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
2	Receive a severance payment or change-of-control payment?	4a	х	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
_	If "Yes" to line 5a or 5b, describe in Part III.			l
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
_	compensation contingent on the net earnings of:			x
a b	The organization?	6a 6b		X
b	Any related organization? If "Yes" to line 6a or 6b, describe in Part III.	0.5		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was	<u> </u>		
	subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		
Ear D	rivacy Act and Panerwork Reduction Act Notice, see the Instructions for Form 990	lo I/Ea	00	0/ 2000

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Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported in prior Form 990 or Form 990-EZ
	(1)	356,793.	0.	9,978.	17,150.	30,988.	414,909.	0.
JOHN R STRASSBURGER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	173,604.	0.	0.	11,987.	4,589.	190,180.	0.
WINFIELD L GUILMETTE	(ii)	0.	0.	Ō.	0.	0.	Ö.	0.
	(i)	141,892.	0.	0.	10,133.	15,105.	167,130.	0.
JOHN P KING	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	127,859.	0.	0.	9,352.	15,591.	152,802.	0.
JAMES L BAER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	158,686.	0.	38,500.	11,550.	18,180.	226,916.	0.
RICHARD DIFELICIANTONIO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	166,648.	0.	0.	11,900.	11,030.	189,578.	0.
JUDITH T LEVY	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	88,146.	0.	120,840.	5,998.	8,998.	223,982.	0.
LINDSAY A RHODENBAUGH	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i) (ii)							
	(i) (ii)							
	(i) (ii)							
	(ii)							
	(i) (ii)							
	(i) (ii)							
	(i) (ii)							
	(i) (ii)							
	(i) (ii)							

Schedule J (Form 990) 2009

JSA

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2499126

Schedule J (Form 990) 2009	23-1177930	Page
Part III Supplemental Information		
Complete this part to provide the information, or any additional information.	explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6l	b, 7, and 8. Also complete this pa
SCHEDULE J, PART I, LINE 1B		
HOUSING HAS BEEN PROVIDED TO THE	COLLEGE PRESIDENT AS A CUSTOMARY BENEFIT	
PROVIDED BY INSTITUTIONS OF HIGHER	R LEARNING. THE COLLEGE ALSO PROVIDES	
PAYMENT OF THE PRESIDENT'S COUNTRY	Y CLUB DUES. THIS PAYMENT IS INCLUDED IN	
THE PRESIDENT'S FORM W-2.		
THE COLLEGE IS CONSIDERING THE ADO	OPTION OF A POLICY REGARDING	
PAYMENT/REIMBURSEMENT OF EXPENSES	·	
SCHEDULE J, PART I, LINE 4A		
SEVERANCE PAYMENTS DURING THE TAX	YEAR	
DURING THE TAX YEAR SEVERANCE WAS	PAID TO LINDSAY RHODENBAUGH IN THE	
AMOUNT OF \$120,000.		
		Schedule J (Form 990) 20
SA 2 1.000		
59957Z 2502	V 09-9.4 2499126	PAGE 71

SCHEDULE J-2 (Form 990)

Continuation Sheet for Form 990

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

evenue Service See the Instructions for Form 990.

Name of the Organization
URSINUS COLLEGE

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated

(A) Name and title	(B) Average hours	Posit	ion (c	(C heck	,	that app	oly)	(D) Reportable	(E) Reportable	(F) Estimated
	per week	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MSC)	amount of other compensation from the organization and related organizations
JERROLD HARRIS VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	(
NINA B STRYKER ESQ VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	. (
KEMI LANIYA ESQ VOTING MEMBER, BOARD OF DIR	1.00	x						0.	0.	(
CAROL LAWRENCE VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	(
MICHAEL LEWIS VOTING MEMBER, BOARD OF DIR	1.00	х					-	0.	0.	. (
J ROBERT LOVETT VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	(
NANCY OPALACK VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	(
COURTNEY SOLENBERGER MCNEILL VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	
WILLIAM WARDEN VOTING MEMBER, BOARD OF DIR	1.00	х						0.	0.	
JOHN R STRASSBURGER PRESIDENT OF THE COLLEGE	40.00	х		х				366,771.	0.	48,13
WINFIELD L GUILMETTE VP FOR FINANCE & ADMINISTRATION	40.00			х				173,604.	0.	16,57
RICHARD DIFELICIANTONIO VP FOR ENROLLMENT	40.00				х			197,186.	0.	29,73
JUDITH T LEVY VP FOR ACADEMIC AFFAIRS	40.00				х			166,648.	0.	22,93
LINDSAY A RHODENBAUGH SR VP FOR COLLEGE RELATIONS	40.00				х			208,986.	0.	14,99
JOHN P KING CHIEF INFORMATION OFFICER	40.00					х		141,892.	0.	25,23
JAMES L BAER SR VP OF DEVELOPMENT	40.00					х		127,859.	0.	24,94
PETER F SMALL BIOLOGY DEPARTMENT CHAIR	40.00					х		111,214.	0.	12,40
JOSEPH H MELROSE PROF INTERNATIONAL RELATIONS	40.00					х		110,298.	0.	8,98
PAUL C STERN POLITICS DEPARTMENT CHAIR	40.00					х		109,931.	0.	22,14

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2009

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

2009 Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

URSINUS COLLEGE

▶ Attach to Form 990. See separate instructions.

Employer Identification number

	Bond Issues (a) Issuer name	(b) issu	er EIN	(c) CUSIP #	(d) Date issue	d (e) Issue	price	(1)	Description of pu	urpose	(g) De	feased	(h) beha issu	alf c
											Yes	No	Yes	N
A P	HEFA	23-2243	8852	70917NZQ0	10/21/2003	40,72	23,967.	PERF. ARTS	CTR & FACILI	TIES		х		
ВР	HEPA	23-2243	8852	70917PFZ7	02/01/2006	14,16	4,259.	RESIDENCE H	ALL & FACILI	TIES		х		L
_													ĺ	
<u></u>												 	<u> </u>	Ļ
D														
_														r
Ε														
Par	t II Proceeds					•								_
				A		В		С	D			E		
_1	Total proceeds of issue			,024,18		455,112.								
2	Gross proceeds in reserve funds			,366,010	_	243,576.								Ξ
3	Proceeds in refunding or defeasance escrows		27	,852,89	5.	0.								
_4	Other unspent proceeds				0.	0.								
_ 5	Issuance costs from proceeds		1	,702,540	0. 1,	147,315.								
6	Working capital expenditures from proceeds				0.	0.								
7	Capital expenditures from proceeds		10	,102,740	12,	064,149.								
8	Year of substantial completion		2	004	20	07								
		ĺ	Yes	No	Yes	No	Yes	No	Yes	No	Yes	S	No)
9_	Were the bonds issued as part of a current refunding issue?		Х			Х								
10	Were the bonds issued as part of an advance													
	refunding issue?		X			Х								
11	Has the final allocation of proceeds been made?		Х		X									
12	Does the organization maintain adequate books and								1					
	records to support the final allocation of proceeds?		Х		X									
Par	t III Private Business Use													
1	Was the organization a partner in a partnership, or a			Α		В		С	D			E		
'	member of an LLC, which owned property financed by		Yes	No	Yes	No	Yes	No	Yes	No	Yes	8	N)
	tax-exempt bonds?			X		Х								
2	Are there any lease arrangements with respect to the													
	financed property which may result in private business use?			X		X								

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Part III Private Business Use (Continued)										Page
		A		В		2		D		E
3a Are there any management or service contracts with						1	Yes		Yes	No
respect to the financed property which may result in	Yes	No	Yes	No	Yes	No	Yes	No	Yes	NO
private business use?		X		Х						-
Are there any research agreements with respect to the financed property which may result in private business use?		x		x						
c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	х		Х							
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government. • • • • • • • • • • • • • • • • • • •		0.000%		0.0000%		%		%		¢
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government,		0.000%		0.0000%		%		%		
6 Total of lines 4 and 5		0.0000%		0.0000%		%		%		
6 Total of lines 4 and 5 7 Has the organization adopted management practices and procedures to ensure the post-issuance	х		х							
compliance of its tax-exempt bond liabilities?	A			i						
Part IV Arbitrage										
1 Has a Form 8038-T, Arbitrage Rebate, Yield Raduction		A		В		C		D		E
and Penalty in Lieu of Arbitrage Rebate, been filed	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
with respect to the bond issue?		Х		X		1				
2 Is the bond issue a variable rate issue?		х		Х						
3a Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		х	х							
b Name of provider			J.P. MORG	AN		1				
c Term of hedge				.250						
		Х		T X	-					
4a Were gross proceeds invested in a GIC?						4		·		
b Name of provider										
c Term of GIC										-
d Was the regulatory safe harbor for establishing the fair										
market value of the GIC satisfied?						ļ				
5 Were any gross proceeds invested beyond an										
·		x		x						
available temporary period?				+		 		 		

Schedule K (Form 990) 2009

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6 Did the bond issue qualify for an exception to rebate?

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2499126

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. Attach to Form 990 or Form 990-EZ. ► See separate instructions. OMB No. 1545-0047 Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

URSINUS COLLEGE

1

Employer identification number 23-1177930

Part I Excess Benefit Transacations (section 501(c)(3) and section 501(c)(4) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (C) Corrected? (a) Name of disqualified person (b) Description of transaction Yes No Enter the amount of tax imposed on the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a. (a) Name of interested person and purpose (c) Original (d) Balance due (e) In default? (f) Approved (b) Loan to or from (g) Written principal amount by board or agreement? the organization? committee? To Yes No From Νo Yes No Yes Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the (c) Amount and type of assistance organization BLANK PER INSTRUCTIONS BLANK PER INSTRUCTIONS 81,000. TUITION & FEES

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction		naring o ization's nues?
				Yes	No

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2009

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

20**09**

Open To Public Inspection

PAGE 76

Department of the Treasury Internal Revenue Service Name of the organization

URSINUS COLLEGE

Employer identification number 23-1177930

Par	Types of Property						
		(a) Check if applicable	(b) Number of contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of det revenue		9
1	Art-Works of art	Х	16	198,000.	ESTIMATED V	ALUE	
2	Art-Historical treasures						
3	Art-Fractional interests						
4	Books and publications	Х		840.	ESTIMATED V	ALUE	
5	Clothing and household						
	goods	x		424.	SELLING PRI	CE	
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities-Publicly traded	Х	35	383,107.	FMV @ DATE	OF G	FT
10	Securities-Closely held stock						
11	Securities-Partnership, LLC,						
	or trust interests						
12	Securities-Miscellaneous						
13	Qualified conservation						
	contribution-Historic		·				
	structures						
14	Qualified conservation	,					
	contribution-Other						
15	Real estate-Residential						
16	Real estate-Commercial						
17	Real estate-Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ►(ATCH 2)		6.	43,169.			
26	Other ►()						
27	Other ►()				ļ		
28	Other ►()						
29	Number of Forms 8283 received b						
	which the organization completed I	Form 8283, I	Part IV, Donee Acknowled	gement	29		T
						Yes	No
30 a	During the year, did the organiza				1		
	it must hold for at least three year						
	used for exempt purposes for the e	-	period?		30	a	X
	If "Yes," describe the arrangement						
31	Does the organization have a					x	
	contributions?					^	
32 a	Does the organization hire or us	•	•	•		· ·	
	contributions?				32	a X	
	If "Yes," describe in Part II.		-1 () (
33	If the organization did not report re	evenues in c	olumn (c) for a type of pro	perty for which column (a) is checked,		
Ecr P	describe in Part II. Privacy Act and Paperwork Reduction	Act Notice as	a the Instructions for Form 00	0	Schedule M	(Form 90)	0) 2000
r OI F	TITULY ACCAIN FAPELWOIK REGULLION	MOL HOULE, 36		•.	Ochedule M	, viili 931	-, -,

23-1177930 Schedule M (Form 990) 2009 Page 2 **Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information. Part II LINE 32A SELL NONCASH CONTRIBUTIONS URSINUS COLLEGE MAINTAINS AN ACCOUNT WITH SMITH BARNEY AND USES THIS ACCOUNT TO RECEIVE DONATIONS OF SECURITIES. SMITH BARNEY SELLS STOCK AT THE REQUEST OF THE COLLEGE, AND FORWARDS NET PROCEEDS TO THE COLLEGE. Schedule M (Form 990) 2009

9E1299 1.000 59957Z 2502 V 09-9.4 2499126 PAGE 77

			ATTACH	MENT 2
SCHEDULE M, PART I -	OTHER NONCASH	CONTRIBUTIONS		
		(B) NUMBER OF	(C) REVENUES	(D) METHOD OF
DESCRIPTION	(A) CHECK	CONTRIBUTIONS	REPORTED	DETERMINING
ELECTRONIC FOULDWENT	**		2 104	EGMTMAMED WALLE
ELECTRONIC EQUIPMENT	X	2	3,124.	ESTIMATED VALUE
SCIENTIFIC EQUIPMENT	<u>x</u>	2	40,000.	APPRAISED VALUE
CIEE CARRO			4.5	COST
GIFT CARDS	X	2	45.	COST
TOTALS		6.	43,169.	
				

SCHEDULE O (Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No. 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

URSINUS COLLEGE

Employer identification number

23-1177930

ATTACHMENT 3

FORM 990, PART VI, SECTION B, LINE 11A.

THE COMPLETED FORM 990 IS DISTRIBUTED AND REVIEWED PRIOR TO FILING AT A SPECIALLY-CONVENED MEETING OF THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS. THE COMPLETED FORM 990 WAS MADE AVAILABLE TO THE FULL BOARD.

FORM 990, PART VI, SECTION B, LINE 12C

TRUSTEES OR OFFICERS COMPLETE A CONFLICT OF DISCLOSURE STATEMENT

ANNUALLY. THOSE WHO HAVE A CONFLICT OF INTEREST ARE ASKED TO REFRAIN FROM

PARTICIPATING IN CONSIDERATION OF PROPOSED TRANSACTIONS, UNLESS FOR

SPECIAL REASONS THE BOARD OR ADMINISTRATION REQUESTS INFORMATION OR

INTERPRETATION. PERSONS WITH CONFLICTS SHALL NOT VOTE, PARTICIPATE IN

DISCUSSION, OR BE PRESENT AT THE TIME OF VOTE.

FORM 990, PART VI, SECTION B, LINES 13 AND 14

THE COLLEGE IS CONSIDERING THE ADOPTION OF A WHISTLEBLOWER POLICY AND A DOCUMENT RETENTION AND DESTRUCTION POLICY.

FORM 990, PART VI, SECTION B, LINE 15

THE ASSOCIATE VICE PRESIDENT FOR FINANCE & CONTROLLER OF URSINUS COLLEGE
CONDUCTS A STUDY EACH YEAR OF THE SALARIES AND BENEFITS FOR THE
PRESIDENT, CHIEF ACADEMIC OFFICER, CHIEF BUSINESS OFFICER, CHIEF
DEVELOPMENT OFFICER, CHIEF ENROLLMENT OFFICER, AND DEAN OF STUDENT LIFE.
THE STUDY DOCUMENTS THE SALARIES AND BENEFITS OF THOSE IN SIMILAR
POSITIONS IN THE OTHER CENTENNIAL CONFERENCE COLLEGES: BRYN MAWR,

Name of the organization URSINUS COLLEGE

Employer identification number 23 - 1177930

ATTACHMENT 3 (CONT'D)

DICKINSON, FRANKLIN & MARSHALL, GETTYSBURG, HAVERFORD, MCDANIEL,
MUHLENBERG, SWARTHMORE AND WASHINGTON. THE STUDY PRESENTS THE DATA AS
BOTH TABLES AND GRAPHS. THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES
DETERMINES THE COMPENSATION OF THE PRESIDENT OF THE COLLEGE AND REVIEWS
AND APPROVES THE COMPENSATION RECOMMENDATIONS OF THE PRESIDENT FOR THE
OTHER OFFICERS. THE STUDY PREPARED BY THE ASSOCIATE VICE PRESIDENT FOR
FINANCE & CONTROLLER IS PROVIDED TO THE CHAIR OF THE BOARD AS SUPPORTING
DOCUMENTATION FOR THE DISCUSSION OF COMPENSATION IN THE EXECUTIVE
COMMITTEE MEETING. THE RESULTS OF THE DELIBERATION PROCESS WERE
DOCUMENTED IN EMPLOYMENT LETTERS SENT TO EMPLOYEES.

FORM 990, PART VI, SECTION C, LINE 19

URSINUS MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

SCHEDULE G, PART I

PROFESSIONAL FUNDRAISING

THE PROFESSIONAL FUNDRAISING AGREEMENTS ENTERED INTO DURING THE YEAR

PROVIDE FOR THE PAYMENT OF FEES AND ALSO FOR THE PAYMENT OF FUNDRAISING

EXPENSES. ACCORDING TO THE INVOICES, THE FOLLOWING FUNDRAISING EXPENSES

WERE PAID:

MARTS & LUNDY

\$6,763

SOLSTICE GROUP

\$5,433

ATTACHMENT 4

Page 2

Schedule O (Form 990) 2009

Name of the organization URSINUS COLLEGE

Employer identification number 23-1177930

ATTACHMENT 4 (CONT'D)

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE MISSION OF URSINUS COLLEGE IS TO ENABLE STUDENTS TO BECOME INDEPENDENT, RESPONSIBLE, AND THOUGHTFUL INDIVIDUALS THROUGH A PROGRAM OF LIBERAL EDUCATION. THAT EDUCATION PREPARES THEM TO LIVE CREATIVELY AND USEFULLY, AND TO PROVIDE LEADERSHIP FOR THEIR SOCIETY IN AN INTERDEPENDENT WORLD.

	ATTACHME	NT 5
990, PART VII- COMPENSATION OF THE FIVE HIGHEST	PAID IND. CONTRACTORS	
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
SODEXO INC & AFFILIATES 7001 HERITAGE VILLAGE PLAZA, STE 245 GAINESVILLE, VA 20155	FOOD SERVICES	4,006,948.
DELL FINANCIAL SERVICES ONE DELL WAY ROUND ROCK, TX 78682	LAPTOP COMPUTERS	1,290,899.
ISS FACILITIES SERVICES 1 EVE'S DRIVE STE 108 MARLTON, NJ 08053	JANITORIAL SERVICES	945,882.
WARFEL CONSTRUCTION CO 1110 ENTERPRISE ROAD EAST PETERSBURG, PA 17520	CONSTR CONTRACTOR	3,913,889.
UNITED HEALTHCARE INSURANCE CO 5901 LINCOLN DRIVE EDINA, MN 55436	HEALTH INSURANCE	1,095,904.
TOTAL COMPENSATION		11,253,522.

ATTACHMENT 6

FORM 990, PART VIII - EXCLUDED CONTRIBUTIONS

DESCRIPTION

TUUOMA

ATHLETIC FUNDRAISING EVENTS

46,395.

Schedule O (Form 990) 2009

Schedule O (Form 990) 2009 Page 2

Name of the organization

URSINUS COLLEGE

Employer identification number 23-1177930

ATTACHMENT 6 (CONT'D)

FORM 990, PART VIII - EXCLUDED CONTRIBUTIONS

DESCRIPTION

TUUOMA

TOTAL

46,395.

ATTACHMENT 7

FORM 990, PART VIII - FUNDRAISING EVENTS

DESCRIPTION

GROSS INCOME

DIRECT EXPENSES

NET INCOME

ATHLETIC FUNDRAISING EVENTS

163,700.

198,649.

-34,949.

TOTALS

163,700.

198,649.

-34,949.

ATTACHMENT 8

SCHEDULE E - EXPLANATION FOR LINE 6A

URSINUS COLLEGE RECEIVES FINANCIAL AID/ASSISTANCE FROM VARIOUS FEDERAL (U.S. DEPARTMENT OF EDUCATION) AND STATE (COMMONWEALTH OF PENNSYLVANIA) GOVERNMENTAL AGENCIES INCLUDING: PERKINS STUDENT LOAN PROGRAM; COLLEGE WORK STUDY PROGRAMS; AND THE PELL GRANT PROGRAM.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36 or 37. ▶ Attach to Form 990. ➤ See separate instructions.

Name of the organization Employer identification numb URSINUS COLLEGE 23-1177930 Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) Part I (a)
Name, address, and EIN of disregarded entity (c) Legal domicile (state or foreign country) (f) Direct controlling entity (d) Total income (e) End-of-year assets Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Part II (a)
Name, address, and EIN of related organization (d) Exempt Code section (e)
Public charity status
(if section 501(c)(3)) (b) (c) Legal domicile (state (f) Direct controlling Primary activity PENNSYLVANIA FOLKLIFE SOCIETY or foreign country) 23-1502589 COLLEGEVILLE, PA 19426 P.O. BOX 1000 FOLK CULTURE 501(C)(3) N/A PA

For Privacy Act and Paperwork Reduction Act Notice, see the Instructione for Form 990.

Schedule R (Form 990) 2009

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Schedule R (Form 990) 2009	D-1-4- d O	1 T	-bl B- 1		4- if the east of	23-1177			200	Death Co. C.		Page 2
because it had on	Related Organizat ne or more related	i ons T ax organiza	able as a Partne tions treated as	e rship (Complet a partnership du	te if the organiz iring the tax yea	ration answer.)	ered "Yes" on Fo	orm s	990,	Part IV, line 34		
(a) Name, address, and EIN of related organization	(b) (c) Legal domicile (state or foreign country)		(d) Direct controlling le entity	(e) Predominant income (related, unrelated, excluded from tax under sections	(f) Share of tota	,	(g) Share of end-of-year assets	Dispro	h) portonate ators?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gen	(j) neral or naging rtner?
				512-514)				Yes	No		Yes	No
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Part (V Identification of IV, line 34 becau	Related Organizat se it had one or m	tions Tax ore relate	able as a Corpo ed organizations	ration or Trust treated as a co	(Complete if th rporation or trus	e organizati st during the	on answered "Yo tax year.)	es" c	n Fo	orm 990, Part		
Name, address, and Ell			(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entit (C corp, S cor or trust)		ncome	•	(g) Share of end-of-year assets	(h Percer owner	ntage
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Sched	ule R (Form 990) 2009 23 - 1177930		Page 3
Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)		
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	Ye	8 No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?	1	
а		1a	Х
b		1b	X
С		1c	X
d	Loans or loan guarantees to or for other organization(s)	1 d	X
е		1 e	X
		THE T	a ar-
f	Sale of assets to other organization(s)	1f	X
g	Purchase of assets from other organization(s)	1g	X
h	Exchange of assets	1h	X
i	Lease of facilities, equipment, or other assets to other organization(s)	1i	X
			1
j	Lease of facilities, equipment, or other assets from other organization(s)	1j	X
k		1k	Х
1	Performance of services or membership or fundraising solicitations by other organization(s).	11	X
m		1 m	X
n		1n	X
	• • • • • • • • • • • • • • • • • • • •		
0	Reimbursement paid to other organization for expenses	10	х
р		1 p	X
•			184
a	Other transfer of cash or property to other organization(s)	1 q	X
r		1r	X
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresh	olds.	
	(a) (b) (c) Name of other organization (amount in	n volved	
	(b) (a-r)		
(4)			
<u>(1)</u>			
(2)			
(3)			

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Schedule R (Form 990) 2009

PAGE 85

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Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	s, and EIN of entity Primary activity Legal dombile (state or force) section country) Solic(3) or organizations		ction (c)(3) zations?	n end-of-year (3) assets		(f) portionate ations?	ns? amount in box 20 of Schedule K-1 (Form 1065)		(h) General or managing partner?	
			Yes	No		Yes	No	(1 01111 1000)	Yes	B No
				,						
										T

Schedule R (Form 990) 2009

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