# Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income



Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

ΑI	For tl	ne 201	3 calendar year, or tax year beginning 07/01, 2013,	and ending	g	06/	30, <b>20</b> 14	
D.			C Name of organization		D Employer id	entifica	tion number	
D (	Check if a	applicable	URSINUS COLLEGE					
	Add		Doing Business As		23-117	7930		
	Nam	e change	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone n	umber	*	
	Initia	ıl return	601 EAST MAIN STREET		(610) 40	9-30	0.0.0	
	Tern	ninated	City or town, state or province, country, and ZIP or foreign postal code	-	(1111)			
		nded	COLLEGEVILLE, PA 19426		G Gross receip	ıts \$	181,102,775.	
		ication	F Name and address of principal officer: DR. L. T. WINEGAR		H(a) Is this a gro		The state of the s	
L	pend	ing	601 EAST MAIN STREET COLLEGEVILLE, PA 19426		subordinates H(b) Are all subord	?		
ī	Tax-ex	kempt sta		or 527			(see instructions)	
i			WWW.URSINUS.EDU	1 321			,	
ĸ			ization: X Corporation Trust Association Other	1 Voor of	H(c) Group exem	-		
	art I		mmary	L Teal Of	ionnation. 1009 ivi	State of	f legal domicile: PA	
5-2	1		describe the organization's mission or most significant activities: THE MI	SSTON OF	F HDCINHE COL	TECE	TC TO	
au	1		BLE STUDENTS TO BECOME INDEPENDENT, RESPONSIBL			7565	- <u>r</u> 2-10	
anc			IVIDUALS THROUGH A PROGRAM OF LIBERAL EDUCATIO		INCOGNIFUL			
r.	,		·					
Governance	2					1 T		
	4 .	Numb	er of voting members of the governing body (Part VI, line 1a)			3	33.	
Activities &	4	Numb	er of independent voting members of the governing body (Part VI, line 1b)			4	32.	
Ϋ́	5	lotalr	number of individuals employed in calendar year 2013 (Part V, line 2a)			5	1,544.	
\cti	6	Total r	number of volunteers (estimate if necessary)			6		
4	7a	Total ι	unrelated business revenue from Part VIII, column (C), line 12 $\dots \dots$			7a	88,506	
	b	Net ur	nrelated business taxable income from Form 990-T, line 34			7b	-5,488	
					Prior Year		Current Year	
e	8	Contri	butions and grants (Part VIII, line 1h)		5,140,26	3.	15,224,508	
ent	9	Progra	om service revenue (Part VIII, line 2g). COPY PUBLIC INS	FOR	87,824,08	1.	86,798,496	
Revenue	10	Invest	ment income (Part VIII, column (A), lines 3, 4, and 7d)	SPECTION	10,360,68	8.	13,132,571	
-	11	Other	revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		579,97	8.	700,725	
	12		evenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		103,905,01	0.	115,856,300.	
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)		36,303,04	_	37,242,839	
	14		ts paid to or for members (Part IX, column (A), line 4)			0		
ıņ	15		es, other compensation, employee benefits (Part IX, column (A), lines 5-10)		29,206,15	5.	29,350,449.	
Expenses	16a		sional fundraising fees (Part IX, column (A), line 11e)		80,06	_	92,510	
cbe	b		undraising expenses (Part IX, column (D), line 25)   2,179,507.					
ũ	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		29,469,02	1.	30,904,101	
	18	Total e	expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	· · · · · ·	95,058,28	-	97,589,899	
	19	Reven	ue less expenses. Subtract line 18 from line 12		8,846,72		18,266,401	
es es		1101011	de less experises. Cubitact mie 10 fforti mie 12,		Beginning of Current Y		End of Year	
Net Assets or Fund Balances	20	Total a	assets (Part X, line 16)		277,843,06		302,674,943.	
Ass Bal	21		assets (Part X, line 16)		62,476,57		60,891,742	
Vet und	22		sets or fund balances. Subtract line 21 from line 20.		215, 366, 48	_	241,783,201.	
	rt II		nature Block		213,300,40	J.	241,705,201.	
Und	der per	nalties of	f perjury. I declare that I have examined this return, including accompanying schedule	es and stateme	ents, and to the hest of	my kn	owledge and helief it is	
true	e, corre	ct, and c	complete. Declaration of preparer (other than officer) is based on all information of which	h preparer has	any knowledge.	my Kill	- Swiedge and belief, it is	
			Complete C. Sorta		51	121	1 0	
Sig	n	5	Signature of officer		Date	TXT	10	
Hei	re							
		ī	Type or print name and title					
-		-	ype preparer's name Preparer's signature	Date .		. PTI	N	
Paid	i			1	7/1	11		
Prep	parer	ANDR		//	self-employe		01273279	
Use	Only	Firm's		Firm's EIN ▶ 36-6055558				
N A	1 th = 10		address 2001 MARKET STREET, SUITE 700 PHILADELPHIA, PA 19103		Phone no 2	215-5	561-4200	
			cuss this return with the preparer shown above? (see instructions)				X Yes No	
ror	Paper	work F	Reduction Act Notice, see the separate instructions.				Form <b>990</b> (2013)	



Department of Treasury Internal Revenue Service Ogden UT 84201 NOV 1 8 2014

Notice	CP211A
Tax period	June 30, 2014
Notice date	November 24, 2014
Employer ID number	23-1177930
To contact us	Phone 1-877-829-5500
	FAX 801-620-5555

Page 1 of 1

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URSINUS COLLEGE
% JAMES E COOPER
MAIN ST
COLLEGEVILLE PA 19426



13318

Important information about your June 30, 2014 Form 990

# We approved your Form 8868, Application for Extension of Time To File an Exempt Organization Return

We approved the Form 8868 for your June 30, 2014 Form 990.

Your new due date is February 15, 2015.

### What you need to do

File your June 30, 2014 Form 990 by February 15, 2015. We encourage you to use electronic filing—the fastest and easiest way to file.

Visit www.irs.gov/charities to learn about approved e-File providers, what types of returns can be filed electronically, and whether you are required to file electronically.

#### Additional information

- Visit www.irs.gov/cp211a.
- For tax forms, instructions, and publications, visit www.irs.gov or call 1-800-TAX-FORM (1-800-829-3676).
- · Keep this notice for your records.

If you need assistance, please don't hesitate to contact us.

(Rev. January 2014)

Department of the Treasury Internal Revenue Service

## Application for Extension of Time To File an **Exempt Organization Return**

OMB No. 1545-1709

► File a separate application for each return.

► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

• If you	are filing for an Automatic 3-Month Extension	complete	only Part I and chec	k this box	<del>.</del>		▶ 🗸		
	are filing for an Additional (Not Automatic) 3-N								
	complete Part II unless you have already been						m 8868.		
a corpo 8868 to Return	nic filing (e-file). You can electronically file Form ration required to file Form 990-T), or an addition request an extension of time to file any of the for Transfers Associated With Certain Personons). For more details on the electronic filing of	nal (not auto forms liste al Benefit (	omatic) 3-month exte d in Part I or Part II Contracts, which mu	ension of time. You c with the exception o ust be sent to the I	an el of For RS in	ectronic m 8870 n paper	ally file Form I, Information I format (see		
Part I	Automatic 3-Month Extension of Tim	e. Only su	bmit original (no co	pies needed).					
	pration required to file Form 990-T and requ				is bo	x and	complete		
Part I or	ıly						▶ □		
All other	corporations (including 1120-C filers), partners	hips, REMIC	Cs, and trusts must u	ise Form 7004 to req	uest	an exter	nsion of time		
to file in	come tax returns.			Fort of the state of the state of					
	Name of exempt organization or other filer, see	instructions		Enter filer's identifyin Employer identification					
Type or		mstructions.					or		
print	Ursinus College Number, street, and room or suite no. If a P.O.				11779		1999		
File by the		oox, see instr	uctions.	Social security number	r (SSN	1)			
due date for filing your									
return. See		or a foreign a	ddress, see instructions	5.					
instruction	s.   Collegeville, PA 19426								
Enter the	e Return code for the return that this application	is for (file a	separate application	for each return) .			. 0 1		
Applica	ation	Return	Application				Return		
Is For		Code	Is For				Code		
Form 9	90 or Form 990-EZ	01	Form 990-T (corpor	ration)			07		
Form 9	90-BL	02	Form 1041-A	,			08		
Form 4	720 (individual)	03	Form 4720 (other th	nan individual)			09		
Form 9	90-PF	04	Form 5227				10		
Form 9	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069				11		
	90-T (trust other than above)	06	Form 8870	*****			12		
• The bo	ooks are in the care of  James E. Cooper, Asso	ciate VP Fin	ance & Controller, Urs	inus College					
Teleph	one No. ► 610 409-3233	F	ax No. ▶	610 409-3779					
• If the c	rganization does not have an office or place of s for a Group Return, enter the organization's fo	hueinace in	the United States, ch	ock this box					
for the w	whole group, check this box	tit in for nor	t of the group, sheets	this have		ارا برا الاستان	his is		
a list wit	n the names and EINs of all members the extens	in is for par	t of the group, check	this box		_ and a	.πacn		
				000 T					
	request an automatic 3-month (6 months for a c		· ·			<b>T</b> 1			
	ntil February 15 , 20 15 , to file the exe	mpt organi	zation return for the c	organization nameo a	bove	. The ex	tension is		
	or the organization's return for:								
	calendar year 20 or								
	V toy year beginning Luly 1	20	12 and andina	1 20		0.0			
0 15	tax year beginning July 1	, 20	13 , and ending	June 30		, 20	14		
	the tax year entered in line 1 is for less than 12	months, ch	eck reason: 🔲 initiai	return 🔲 Finai retui	m				
Change in accounting period  3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any									
<b>3a</b> If		<b>.</b>							
	3a	<b>3</b>							
<b>b</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.									
					3b	\$			
	alance due. Subtract line 3b from line 3a. Inclu FTPS (Electronic Federal Tax Payment System).			ir required, by using	2.	\$			
EFTPS (Electronic Federal Tax Payment System). See instructions.  Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO in the second seco									
instruction.	ii you are going to make an electronic funds withdraw is.	aı (direct deb	it) with this Form 8868,	see Form 8453-EO and	l Form	18879-E0	J for payment		

#### **Cumulative E-File History 2013**

#### **FED**

Locator: 1733GB

Taxpayer Name: Ursinus College

Return Type: 990, 990

**Submitted Date** 2/12/2015 7:59:16 AM

Acknowledgement Date 2/12/2015 8:26:22 AM

**Status** Accepted

**Submission ID** 23695320150435000000

Print Close

Form 88	68 (Rev. 1-2014)				D 2			
	u are filing for an Additional (Not Automatic) 3-M	onth Extor	ecian, complete only Port I	l and check this how	Page 2			
	Only complete Part II if you have already been gra							
	u are filing for an Automatic 3-Month Extension,			on a previously med Form 6666	).			
Part I				inal (no copies peeded)				
Faili	Additional (Not Automatic) 5-Month E.	xtension t						
	Name of exempt organization or other filer, see in		E	nter filer's identifying number, see Employer identification number (E				
_		istructions.		Employer identification number (E	IIN) OF			
Type o	1							
print	URSINUS COLLEGE			23-1177930				
File by th	Number, street, and room or suite no. If a P.O. box, see instructions.  Social security number (SSN)							
due date								
filing you return. Se		r a foreign ad	dress, see instructions.					
instructio	111111111111111111111111111111111111111							
Enter tl	ne Return code for the return that this application	is for (file a	a separate application for ea	ach return)	. 01			
Applic	ation	Return	Application		Return			
Is For		Code	Is For		Code			
Form	990 or Form 990-EZ	01						
Form	990-BL	02	Form 1041-A		08			
	4720 (individual)	03	Form 4720 (other than in	dividual)	09			
	990-PF	04	Form 5227	arriada.,	10			
	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11			
	990-T (trust other than above)	06	Form 8870					
	Do not complete Part II if you were not already			sion on a proviously filed Form	12			
					11 0000.			
	books are in the care of DAMES E COOPER.	601 EA	ST MAIN STREET COL					
	phone No. ► 610 409-3562	<u> </u>	Fax No. ▶ 610 409-					
	e organization does not have an office or place of							
	s is for a Group Return, enter the organization's fo							
	whole group, check this box		art of the group, check this l	box ▶ 🔛 and atta	ach a			
	the names and EINs of all members the extension							
	equest an additional 3-month extension of time u	-	/ - /	<u>5/15</u> , <b>20</b> <u>15</u> .				
	or calendar year, or other tax year beginni		07/01,20 13, an		20 <u>14</u> .			
6 lf	the tax year entered in line 5 is for less than 12 m	onths, ched	ck reason: Initial re	turn Final return				
L	Change in accounting period							
	ate in detail why you need the extension ADDIT	IONAL T	IME IS NEEDED TO F	ILE A COMPLETE				
<u>A1</u>	ID ACCURATE RETURN.							
	17.4 84							
8a If	this application is for Forms 990-BL, 990-PF, 9	90-T, 4720	), or 6069, enter the tent	ative tax, less any				
	nrefundable credits. See instructions.			8a \$	0			
b If	this application is for Forms 990-PF, 990-T,	4720, or	r 6069, enter any refun	dable credits and	12-12			
es	timated tax payments made. Include any pri	or year o	verpayment allowed as	a credit and any				
an	nount paid previously with Form 8868.			8b \$	0			
с Ва	lance Due. Subtract line 8b from line 8a. Include	your paym	ent with this form, if requir					
(E	lectronic Federal Tax Payment System). See instru	ctions.		8c \$	0			
	Signature and Verifica		st be completed for P					
Jnder p nowled	enalties of perjury, I declare that I have examined the ge and belief, it is true, correct, and complete, and that I	nis form, in	cluding accompanying sched	_	best of my			
				A.1				
Signature	<b>&gt;</b>		Title >	Date >				
				Form <b>8868</b>	(Rev. 1-2014)			

	Briefly describe the organization's missi	a response or note to any line in this Part on:		
	ATTACHMENT 1			
2		nificant program services during the yea		the Yes X No
	If "Yes," describe these new services on			· · · · · · · · · · · · · · · · · · ·
3	services?	ng, or make significant changes in he		
		service accomplishments for each of its c)(4) organizations are required to repo		
	ACADEMIC INSTRUCTION: THE	5,637,029 including grants of \$ 37,2 COLLEGE PROVIDES EDUCATION I	LEADING TO	69,802,124.
		BACHELOR OF SCIENCES DEGREES DENTS FROM VARIOUS STATES AN		
		DE IN CAMPUS RESIDENCE HALLS		
	The state of the s	DE IN CHIEGO NEOLEGIA	·	
				17104
	**************************************			
		75 40 - 1 640 A 405 70 A		
	99-94-9-1			
4b	(Code: ) (Expenses \$ 1	9, 555, 183_ including grants of \$	) (Revenue \$	16,996,372.
	ATTACHMENT 2			
	***	100		
		10000		
				Company I
		La Contraction Con		****
		T		
	/Codo: \/Evnoncos \$	including grants of C	\ /Dayanya ¢	
ŀc	(Code:) (Expenses \$	including grants of \$	) (Revenue \$	)
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·C	(Code:) (Expenses \$	including grants of \$	) (Revenue \$	

Part IV



Checklist of Required Schedules

				Yes	No
1		Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
		complete Schedule A	1	Х	
2		Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3		Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
		candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4		Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
		election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5		Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
		assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
		Part III	5		Х
6		Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
		have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
		"Yes," complete Schedule D, Part I	6		Х
7		Did the organization receive or hold a conservation easement, including easements to preserve open space,			
		the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7_	Х	
8		Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
		complete Schedule D, Part III	8	Х	
9		Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
		custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
		debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10		Did the organization, directly or through a related organization, hold assets in temporarily restricted			
		endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11		If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
		VII, VIII, IX, or X as applicable.	STATE OF		EAST OF
	а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"		.,	
	L	complete Schedule D, Part VI	11a	Х	
	D	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more	445	v	
	_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	-
	C	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Х
	а	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	116		
	u	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	ı	Х
	_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	х	
		Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116		
		the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	x	
12	а	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			7
_	_	complete Schedule D, Parts XI and XII	12a	х	
	b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
		the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13		Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14	а	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
		Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			9
		fundraising, business, investment, and program service activities outside the United States, or aggregate			
		foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15		Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
		for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16		Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
		assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Х	
17		Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
		Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	X	
8		Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
		Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
9		Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			.,
	_	If "Yes," complete Schedule G, Part III	19		X
		Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>	20a 20b		X
	u	ministed to ano zoo, dio the organization attach a copy of its addited infancial Statements to this return? /	ZUD		

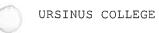


Part IV Checklist of Required Schedules (continued) Yes No 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or Χ 21 Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States 22 Χ 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated 23 Χ Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b Χ b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?..... 24b Did the organization maintain an escrow account other than a refunding escrow at any time during the year 24c Χ d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . . 24d X 25 a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction Χ b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? Χ 26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payable to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II Χ 26 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.......... 27 Χ 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L. Part IV. . . . . . . . Χ A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Χ c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. . . . . . . . . Χ Χ 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified 30 Χ 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Χ Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," 32 Χ 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Χ Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, 34 Χ 34 Х If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2. . . . . Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable 36 Χ Did the organization conduct more than 5% of its activities through an entity that is not a related organization 37 and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R. Χ

Form 990 (2013)

38

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 



Par	<del></del>			
_	Check if Schedule O contains a response or note to any line in this Part V			<u> </u>
4 -	Enter the number reported in Day 2 of Farm 1000. Finter 0 if not applicable.		Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			Blo.
С	Did the organization comply with backup withholding rules for reportable payments to vendors and	-	V	
	reportable gaming (gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 1,544		V	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	States:
2 -	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		V	lava.
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		_
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	40		×
h	account)?	4a		
D	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5.2	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	100000000000000000000000000000000000000	Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	30		-
va	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or	Ua		Λ
J	gifts were not tax deductible?	6ь		
7	Organizations that may receive deductible contributions under section 170(c).	OD		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
-	and services provided to the payor?	7a	Х	S.A. COLONIA
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9ь		
0	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
_	against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	100000	100.000
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		1000	
	Section 501(c)(29) qualified nonprofit health insurance issuers.	42:		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a	al Villa	
<b>L</b>	Note. See the instructions for additional information the organization must report on Schedule O.			
D	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14a		Λ

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Form 990 (2013) URSINUS COLLEGE 23-1177930 Page 6

Part VI

Sect	ion A. Governing Body and Management								
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 33								
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.								
b	Enter the number of voting members included in line 1a, above, who are independent 1b 32								
2									
	any other officer, director, trustee, or key employee?	2		Χ					
3	Did the organization delegate control over management duties customarily performed by or under the direct								
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X					
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х					
6	Did the organization have members or stockholders?	6		X					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	7a		Х					
	one or more members of the governing body?								
b	b Are any governance decisions of the organization reserved to (or subject to approval by) members,								
	stockholders, or persons other than the governing body?	7b		X					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during								
	the year by the following:		(p) also						
а	The governing body?	8a	X						
b	Each committee with authority to act on behalf of the governing body?	8b	X						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at								
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х					
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Coac	9. <i>)</i> Yes	N1					
		4.0	res	No X					
	Did the organization have local chapters, branches, or affiliates?	10a							
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	401							
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Λ	horacola.					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	120	Х						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Λ						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	12b	Х						
	rise to conflicts?	120	7.						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12c	Х						
42	describe in Schedule O how this was done	13	Х						
13	Did the organization have a written whistleblower policy?	14		X					
14	Did the organization have a written document retention and destruction policy?	14	Alle	EDVI					
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
_	The organization's CEO, Executive Director, or top management official	15a	Х						
a b	Other officers or key employees of the organization	15b	Х						
D	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	130							
163	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement								
100	with a taxable entity during the year?	16a		Х					
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	100		1977					
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the								
	organization's exempt status with respect to such arrangements?	16b							
Sect	ion C. Disclosure	, , , ,							
17	List the states with which a copy of this Form 990 is required to be filed ▶_PA,								
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section								
	available for public inspection. Indicate how you made these available. Check all that apply.	,	/ / - / -	,					
	X Own website Another's website X Upon request Other (explain in Schedule O)								
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and					
	financial statements available to the public during the tax year.		ĺ						
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization: > James E Cooper 601 East Main Street Collegeville, PA 19426 610-409-3562	ne							

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orm 990 (2013)		URSINUS COLLEGE	1		23-1177930	Page	e <b>7</b>
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-orm 990 (201	3)		OKSII	MOD COLLE	J.L.					23-11	11930	Page /
Part VII	Compensation	J.	Officers,	Directors,	Trustees,	Key	Employees,	Highest	Compre	nsated	Employees,	and

**Independent Contractors** Check if Schedule O contains a response or note to any line in this Part VII...............

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor	any related	lorga	niza	tion	co	mpen	sate	ed any current offic	er, director, or trus	stee.
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	rson	e than contract Highest compensated	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1)JOHN E F CORSON	2.00									
VOTING MEMBER, BOARD OF TRUST		Х						0	0	0
(2)THOMAS LOUGHRAN JR MD	2.00									
VOTING MEMBER, BOARD OF TRUST	0.00	Х		_				0	0	0
(3)WILBERT ABELE	2.00	X						0	0	0
VOTING MEMBER, BOARD OF TRUST  (4)MICHAEL PIOTROWICZ	2.00	_^						0	0	0
VOTING MEMBER, BOARD OF TRUST	12-00	X						0	0	0
(5)DONALD PARLEE MD	2.00	- 1							0	
VOTING MEMBER, BOARD OF TRUST	†	X						0	0	0
(6)KIM O'BRIEN	2.00							-m-,-v-		
VOTING MEMBER, BOARD OF TRUST	†	Х						0	0	0
(7)ROBERT SING MD	2.00									
VOTING MEMBER, BOARD OF TRUST		Х						0	0	0
(8)FREDERICK CALLAHAN	2.00									
VOTING MEMBER, BOARD OF TRUST		Х						0	0	0
(9)CLAUDIA HIGHBAUGH	2.00									
VOTING MEMBER, BOARD OF TRUST		Х						0	0	0
(10)ALAN NOVAK ESQ	2.00									
BOARD CHAIR, BOARD OF TRUST		Х	Ш	Х				0	0	0
(11)FRANCIS CORRELL ESQ	2.00									
VOTING MEMBER, BOARD OF TRUST	2 00	Х	Н		_		_	0	0	0
(12)HENRY PFEIFFER	2.00	.,				Ì				0
VOTING MEMBER, BOARD OF TRUST	2 00	Х	$\left  - \right $					0	0	0
(13)CYNTHIA A. FISHER  VOTING MEMBER, BOARD OF TRUST	2.00	Х						0	0	0
(14)CAROL HAAS	2.00	_^	$\mid - \mid$				$\vdash$	U	0	
SECRETARY, BOARD OF TRUST	12-00	Х						٥	0	0
	1								·	

Form 990 (2013)

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Part VII Section A. Officers, Directors, Tru	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)									
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	not ch unless er and	s per a di	tion more the son is rector/	nan one both an oboth an oboth Highest compensated		(E) Reportable compensation fro related organizations (W-2/1099-MISC	other compensation	
15) DAMDICIA COCCDAVII	2.00			-	_	a			-	
15) PATRICIA COSGRAVE  VOTING MEMBER, BOARD OF TRUST	2.00	X			ŀ					
16) JEFFREY BECK	2.00			$\dashv$	_	_			0 0	
VOTING MEMBER, BOARD OF TRUST	2.00	X							0	
17) GEOFFREY BLOOM	2.00	Λ.	$\vdash$	$\dashv$	_					
VOTING MEMBER, BOARD OF TRUST		X							0	
18) MICHAEL CARTER MD	2.00		-						0 0	
VOTING MEMBER, BOARD OF TRUST	2.00	X							0	
19) ROBERT L. BRANT ESQ	2.00			$\dashv$					0 0	
VOTING MEMBER, BOARD OF TRUST		X							0	
20) REV. DR. HAROLD C. SMITH	2.00			$\dashv$	_				0 0	
VOTING MEMBER, BOARD OF TRUST		×							0 0	
21) JOSEPH DESIMONE	2.00		$\vdash$	$\dashv$	-				0 0	
VICE CHAIR, BOARD OF TRUST		Х							0	
22) DAVID E. BLOOM	2.00		$\vdash$	$\dashv$					9	
VOTING MEMBER, BOARD OF TRUST	2.00	х							0	
23) MICHAEL HARDY	2.00				_				0 0	
VOTING MEMBER, BOARD OF TRUST	2.00	x							0	
24) NINA B. STRYKER ESQ	2.00			$\dashv$					0 0	
VOTING MEMBER, BOARD OF TRUST		×							0	
25) BRADLEY S. BREWSTER	2.00	_		$\dashv$					0	
VOTING MEMBER, BOARD OF TRUST		x							0 0	
dh Cuh total	J						. 0		0 0	
c Total from continuation sheets to Part VII, S			• • •	• •			1,862,177.		0 397,315.	
d Total (add lines 1b and 1c)	-						1,862,177.		0 397,315.	
2 Total number of individuals (including but not								\$100.000 of	, , , , , , , , , , , , , , , , , , , ,	
reportable compensation from the organization		21			,			<b>.</b>		
<ul> <li>3 Did the organization list any former office employee on line 1a? If "Yes," complete Schede</li> <li>4 For any individual listed on line 1a, is the organization and related organizations greater</li> </ul>	ule J for suc sum of rep eater than	ch ind ortab \$15	ividu ile co 50,00	<i>al</i> . omp )0?	ensa	ition a Yes,"	and other compens	sation from the	Yes No	
individual	accrue coi	mpen	satio	n fr	rom a	any ur	nrelated organization	on or individual	4 X	
for services rendered to the organization? If "Ye Section B. Independent Contractors	es, complet	e SCI	ieaul	e J	ior st	icn pe	ISON		5 X	
Complete this table for your five highest com- compensation from the organization. Report of year.										
(A) Name and business add	ress						(B) Description of se	rvices	(C) Compensation	
ATTACHMENT 3										
				_						

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more than \$100,000 in compensation from the organization ▶

2 Total number of independent contractors (including but not limited to those listed above) who received

Page 8

Part VII Section A. Officers, Directors, Tru		y En	nploy			and F	ligl	hest Compensat	ed Employed (E)	<b>∋s</b> (c	ontinued) (F)
(A) Name and title	(B) Average			C) Posi	ition			Reportable	Reportable	,	Estimated
	hours per week (list any	١,				than o		compensation	compensation related	from	amount of other
	hours for	office	er and	a di	irecto	or/trust	ee)	the	organization	ıs	compensation
	related organizations	ndiv or di	nstit	Officer	Key e	High	Forme	organization	(W-2/1099-MI	SC)	from the organization
	below dotted	idual	Institutional	e	Key employee	est c	Er	(W-2/1099-MISC)			and related
	line)	Individual trustee or director	nal tr		oyee	ompe					organizations
		ee	trustee			Highest compensated employee					
26) MICHAEL LEWIS	2.00			1		п					
VOTING MEMBER, BOARD OF TRUST		Х						0		0	0
27) NANCY OPALACK	2.00	-									0
VOTING MEMBER, BOARD OF TRUST 28) CARL V. BUCK III ESQ	2.00	Х			-						
VOTING MEMBER, BOARD OF TRUST	2.00	×								o	0
29) CATHERINE GECZIK	2.00							***			
VOTING MEMBER, BOARD OF TRUST		Х						C		0	0
30) MICHAEL C. MARCON TREASURER, BOARD OF TRUSTEES	2.00	Х						C	)	0	0
31) PATRICIA K. CLARK	2.00										
VOTING MEMBER, BOARD OF TRUST		X						C		0	0
32) ELLEN J. STAUROWSKY	2.00	-{									0
VOTING MEMBER, BOARD OF TRUST  33) BOBBY FONG	60.00	X	++	$\dashv$						$\dashv$	0
PRESIDENT OF THE COLLEGE		1		Х				396,518.		0	86,807.
34) WINFIELD L. GUILMETTE	50.00										
VP OF FINANCE & ADMIN				Х				200,635.		0	18,798.
35) JONATHAN C. IVEC	50.00	-						40 772			0.063
VP OF FINANCE & ADMIN 36) JILL A. MARSTELLER	50.00		$\vdash$	Х				48,773.		- 0	8,063.
VP FOR COLLEGE RELATIONS	30.00	1			x			267,234.		0	98,497.
1b Sub-total		.1					<b></b>				·
c Total from continuation sheets to Part VII, S							•				
d Total (add lines 1b and 1c)							<u> </u>	ļ			
2 Total number of individuals (including but not reportable compensation from the organizatio				d ab	oove	e) who	o re	eceived more than	\$100,000 of		
					_						Yes No
3 Did the organization list any former office	er, directo	or, or	trus	ste	e, k	кеу є	emp	oloyee, or highes	t compensate	ed	
employee on line 1a? If "Yes," complete Sched	ule J for su	ch inc	lividu	al.							3 X
4 For any individual listed on line 1a, is the											
organization and related organizations gr											4 X
individual											
for services rendered to the organization? If "Y											5 X
Section B. Independent Contractors											
<ol> <li>Complete this table for your five highest com- compensation from the organization. Report of year.</li> </ol>											
(A)								(B)			(C)
Name and business add	dress							Description of se	ervices		compensation
							-				
P							+				
						D14					
							į				
2 Total number of independent contractors (i more than \$100,000 in compensation from the				itec	d to	thos	e li	isted above) who	received		
JSA	e organiza	uon J		-						SHIP	Form <b>990</b> (2013)
3E1055 1 000 1733GB 700P		V	13-	7.	15						(_3,0)
			•								

Form 990 (2013)									Page 8
Part VII Section A. Officers, Directors, Tru	ustees, Ke	y En	ploye	es,	and I	lig	hest Compensat	ed Employees (d	continued)
(A) Name and title	(B)  Average hours per week (list any hours for	box,	Po not chec unless p er and a	erson direc	e than o is both tor/trust	an (ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Officer Institutional trustee	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
37) RICHARD DIFELICIANTONIO  VP FOR ENROLLMENT	50.00			X			163,716.	0	31,598.
38) LUCIEN T. WINEGAR III	50.00			1	1		103,710.		31/350.
VP FOR ACADEMIC AFFAIRS				X			158,602.	0	28,728.
39) JOHN P. KING	50.00								
CHIEF INFORMATION OFFICER					Х		143,316.	0	45,271.
40) JAMES L. BAER ATTORNEY-IN-RESIDENCE	40.00				Х		123,713.	0	16,030.
41) JAY K. MILLER  ASSOC DEAN & PROFESSOR OF MCS	40.00				X		121,486.		19,159.
42) LAURA MOLIKEN	40.00								
ATHLETIC DIRECTOR 43) PETER SMALL	40.00			+	Х		120,043.	C	33,544.
PROFESSOR OF BIOLOGY	40.00				Х		118,141.	C	10,820.
	<del> </del>								
1b Sub-total						<b></b>			
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A					<b>&gt;</b>			
2 Total number of individuals (including but not reportable compensation from the organizatio		hose 21		abov	e) wh	o re	eceived more than	\$100,000 of	
3 Did the organization list any former office	er directo	vr or	truet	00	kev a	əmr	alovee or highes	t compensated	Yes No
employee on line 1a? If "Yes," complete Sched									3 X
4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater than	\$15	50,000	? /	f "Yes	5, "	complete Schedu	ile J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	sation	fror	n any	un	related organizati	on or individual	5 X
Section B. Independent Contractors	es, compre	ie su	ledule	3 101	Sucri	μει	3011		J
Complete this table for your five highest com- compensation from the organization. Report of year.	pensated in compensati	ndepe on fo	endent the c	cor alen	tracto dar ye	rs t	that received more ending with or with	e than \$100,000 o	of on's tax
· (A) Name and business add	dress						(B) Description of se	ervices (	(C) Compensation
						25)			
									appendict to the second se
2 Total number of independent contractors (in more than \$100,000 in compensation from the				ed to	thos	se I	isted above) who	received	

Part VIII Statement of Kevenue

		Check if Schedule O contains a response or note to an	(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
				revenue	revenue	512-514
ts ts	1a	Federated campaigns 1a		auguna yikini k		
iran	'a	Membership dues 1b				
ts, C Am	c	Fundraising events 1c 66,864.				
ia ia	d	Related organizations 1d				
Sim	е	Government grants (contributions) 1e 868, 483.				
utic her	f	All other contributions, gifts, grants,				
E E		and similar amounts not included above . 1f 14,289,161.				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributions included in lines 1a-1f: \$ 8,625,974.				
	h	Total. Add lines 1a-1f	15,224,508.			
Program Service Revenue		Business Code				
Rev	2a	ACADEMIC INSTRUCTION - TUITION AND FEES	69,791,197.	69,791,197.		
ice	b	ACADEMIC INSTRUCTION-AUXILIARY ENTERPRIS	10,927.	10,927.	,	
Se Z	d	STUDENT SERVICES - ROOM AND BOARD STUDENT SERVICES-AUXILIARY ENTERPRISES	51,805.	51,805.		
E	e	STORENT SERVICES NOVIETRAL ENTERNANDES	31,003.	31,003.		
gra		All other program service revenue				
Pro	g	Total. Add lines 2a-2f	86,798,496.			
	3	Investment income (including dividends, interest, and				
	-	other similar amounts)	3,265,228.		8,486.	3,256,742.
	4	Income from investment of tax-exempt bond proceeds ▶	0			
	5	Royalties · · · · · · · · · · · · · · · · · · ·	0			
		(i) Real (ii) Personal				
	6a	Gross rents				
	b	Less: rental expenses				
	C	Rental income or (loss)				CONTRACTOR OF THE
	ď	Net rental income or (loss)	0			
	7a	Gross amount from sales of				
	١.	assets other than inventory 74,884,889.				
	b	Less: cost or other basis and sales expenses 65,017,546.				
	_ c	and sales expenses 65,017,546.  Gain or (loss) 9,867,343.				
	ı	Net gain or (loss)	9,867,343.			9,867,343.
<u>o</u>		Gross income from fundraising				
nu		events (not including \$66, 864.				
š		of contributions reported on line 1c).				
Ř		See Part IV, line 18				
Other Revenue	ь	Less: direct expenses b 228,929				
ŏ	С	Net income or (loss) from fundraising events	-35,231.			-35,231,
	9a	Gross income from gaming activities.				
		See Part IV, line 19 a				
	b	Less: direct expenses b			A STATE OF THE STA	
	C	Net income or (loss) from gaming activities	0			
	10a	Gross sales of inventory, less returns and allowances a				
	b c	Less: cost of goods sold b  Net income or (loss) from sales of inventory			Mark Ball Salah	(XIII)
		Miscellaneous Revenue Business Code				
	11a	MISCELLANEOUS REVENUE	735,956.		,	
	ь					
	С					
	ď	All other revenue				
	е	<b>Total.</b> Add lines 11a-11d	735,956.			<b>建筑产的200</b> 0000000000000000000000000000000000
	12	Total revenue. See instructions	115,856,300.	87, 454, 432.	88,506.	13,088,854.

#### Part IX Statement of Fu. Lional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

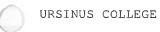
	Check if Schedule O contains a respo	nse or note to any line	in this Part IX		
	not include amounts reported on lines 6b, 7b, , 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.	0			
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	36,655,047.	36,655,047.		
3	Grants and other assistance to governments, organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16	587,792.	587,792.		
	Benefits paid to or for members	0			
5	Compensation of current officers, directors,	1 407 250	200 604	755 012	250 750
_	trustees, and key employees	1,487,359.	380,694.	755,913.	350,752.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and				
7	persons described in section 4958(c)(3)(B)	20,746,633.	17,577,736.	2,315,634.	052 262
	Other salaries and wages	20,740,033.	17,377,730.	2,313,634.	853,263.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,532,205.	1,280,019.	186,296.	65,890.
٥	Other employee benefits	3,821,798.	3,199,201.	507,833.	114,764.
10		1,762,454.	1,428,374.	242,724.	91,356.
11			, , , , , , , , , , , , , , , , , , , ,		
	a Management	0			
	Legal	268,039.		268,039.	
	Accounting	221,231.		221,231.	
	d Lobbying	0			
	Professional fundraising services. See Part IV, line 17.	92,510.			92,510.
	f Investment management fees	491,720.		491,720.	
9	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	1,448,538.	1,200,288.	178,784.	69,466.
12	Advertising and promotion	11,327.	11,174.	153.	
13	, , , , , , , , , , , , , , , , , , , ,	2,195,848.	1,497,061.	523,409.	175,378.
14	Information technology	1,580,047.	1,393,483.	186,564.	
15	Royalties	9,049,788.	8,095,481.	929,275.	25,032.
16 17	Occupancy	979,564.	852,150.	83,779.	43,635.
	Payments of travel or entertainment expenses		002/100.	33,773.	13,000.
	for any federal, state, or local public officials	0	00 120	44.700	7 640
19	Conferences, conventions, and meetings	142,482.	90,138.	44,702.	7,642.
20	Interest	1,784,528.		1,784,528.	
21	Payments to affiliates	4,064,589.	3,697,261.	367,328.	
22	Depreciation, depletion, and amortization	758,017.	378,327.	320,591.	59,099.
23 24	Insurance Other expenses. Itemize expenses not covered	7307017.	370,327.	320,331.	33,033.
24	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
	FOOD SERVICE	4,446,267.	4,222,336.	91,132.	132,799.
ı	INSTRUCTION/CAMPUS PROGRAMS	1,812,673.	1,750,236.	14,160.	48,277.
	EQUIPMENT/FURNITURE/FIXTURES	884,287.	376,177.	506,331.	1,779.
(	LIBRARY MATERIALS	430,312.	430,312.		
	All other expenses	334,844.	88,925.	198,054.	47,865.
-	Total functional expenses. Add lines 1 through 24e	97,589,899.	85,192,212.	10,218,180.	2,179,507.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ if				
JSA	following SOP 98-2 (ASC 958-720)	0			
JOA					Form 990 (2013)

JSA 3E1052 1.000



### Part X Balance Sheet

Part A	Check if Schedule O contains a response or note	to any line in this Pa	rt X		
	Charles a response of note	Lo dity mic iii tiilo Fa	(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing		6,724.	1	6,700
2	Savings and temporary cash investments		12,921,553.	2	8,903,105
3	Pledges and grants receivable, net		849,683.	3	1,080,660
4	Accounts receivable, net		463,264.	4	500,815
5	Loans and other receivables from current and forme	r officers, directors,		No.	
	trustees, key employees, and highest compet	nsated employees.			
	Complete Part II of Schedule L		2,236.	5	
6	Loans and other receivables from other disqualified persons (as 4958(f)(1)), persons described in section 4958(c)(3)(B), and and sponsoring organizations of section 501(c)(9) voluntary organizations (see instructions). Complete Part II of Schedule L	contributing employers employees' beneficiary	C	6	
S   6	Notes and loans receivable, net	• • • • • • • • • • • • •	1,564,552.	7	1,569,697
Assets 8 2	Inventories for sale or use		C	8	, ,,
9	Prepaid expenses and deferred charges		1,712,602.	9	1,137,022
10 a	Land, buildings, and equipment: cost or				
-	other basis. Complete Part VI of Schedule D 10a	188,632,280.			
b	Less: accumulated depreciation		121,975,367.	10c	123,484,060
11	Investments - publicly traded securities		118,594,730.	11	142,956,518
12	Investments - other securities. See Part IV, line 11		18,805,661.	12	22,136,742
13	Investments - program-related. See Part IV, line 11		C	13	
14	Intangible assets		C	14	
15	Other assets. See Part IV, line 11		946,688.	15	899,624
16	Total assets. Add lines 1 through 15 (must equal line 3		277,843,060.	16	302,674,943
17	Accounts payable and accrued expenses		6,114,137.	17	5,932,729
18	Grants payable		0	18	
19	Deferred revenue	767,021.	19	682,808	
20	Tax-exempt bond liabilities	45,756,738.	20	44,569,414	
ខ្ល 21	Escrow or custodial account liability. Complete Part IV of	0	21		
22	Loans and other payables to current and former				
21 22	trustees, key employees, highest compensated				19000
۱ ا	disqualified persons. Complete Part II of Schedule L		0	22	
23	Secured mortgages and notes payable to unrelated third		0	23	
24	Unsecured notes and loans payable to unrelated third p		0	24	
25	Other liabilities (including federal income tax, payab				
	parties, and other liabilities not included on lines 17-2				
	of Schedule D		9,838,675.	25	9,706,791
26	Total liabilities. Add lines 17 through 25		62,476,571.	26	60,891,742
n B B	Organizations that follow SFAS 117 (ASC 958), check complete lines 27 through 29, and lines 33 and 34.				Can't Line
27	Unrestricted net assets		114,851,851.	27	122,053,232
28	Temporarily restricted net assets		20,198,753.	28	36,455,822
29	Permanently restricted net assets		80,315,885.	29	83,274,147
27 28 29 30 31 32 33	Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.				
3 30	Capital stock or trust principal, or current funds			30	
31	Paid-in or capital surplus, or land, building, or equipmen	it fund		31	
32	Retained earnings, endowment, accumulated income, of	or other funds		32	
2 33	Total net assets or fund balances	[	215,366,489.	33	241,783,201
34	Total liabilities and net assets/fund balances	<u></u>	277,843,060.	34	302,674,943



0,,,,					10	ye ı 🕰	
Part	XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI					Χ	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1	.15,8	56,3	300.	
2	Total expenses (must equal Part IX, column (A), line 25)	2		97,5	89,8	399.	
3	Revenue less expenses. Subtract line 2 from line 1	3 18,266,					
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	15,3	366,4	489.	
5	Net unrealized gains (losses) on investments	5		8,4	175,	772.	
6	Donated services and use of facilities	6				0	
7	Investment expenses	7				0	
8	Prior period adjustments	8				0	
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-3	325,4	461.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line	Ì					
	33, column (B))	10	2	41,7	83,2	201.	
Part							
	Check if Schedule O contains a response or note to any line in this Part XII						
					Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other,"	explaii	n in				
_	Schedule O.			100			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were co	mpiled	or				
	reviewed on a separate basis, consolidated basis, or both:			i dan			
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?			2b	Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were aud	ited c	n a				
	separate basis, consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis			Day 1			
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	-		_			
	of the audit, review, or compilation of its financial statements and selection of an independent account			2c	Х	and the same of	
	If the organization changed either its oversight process or selection process during the tax year,	explai	n in				
	Schedule O.			LEED			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	et fort	h in		,,		
	the Single Audit Act and OMB Circular A-133?			3a	Х		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not un		the		х		
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such as	ıdıts.		3b	^	1	

#### **SCHEDULE A** (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**



OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Employer identification number URSINUS COLLEGE 23-1177930

OTOTIV	OB COLUMN								2.5	/	1930	
Part I	Reason for Pub	olic Charity Statu	ıs (All organizations mu	ıst cor	nplete	e this p	art.) Se	e instr	uctions	S.		-
The org	anization is not a pri	vate foundation be	cause it is: (For lines 1 th	rough	11, ch	eck only	one bo	x.)	-			
1	A church, convent	ion of churches, or	association of churches	describ	oed in s	section	170(b)	(1)(A)(i)	).			
2 X	A school describe	d in section 170(b)	(1)(A)(ii). (Attach Schedu	le E.)								
3	A hospital or a cod	operative hospital s	service organization descr	ibed in	section	on 170(l	b)(1)(A)	(iii).				
4	i e		perated in conjunction w						n 170(l	b)(1)( <i>A</i>	W(iii). Er	nter the
_	hospital's name, ci	ity, and state:							·			
5	An organization o	perated for the be	nefit of a college or univ	ersitv	owned	d or op	erated	bv a go	vernme	ental u	nit desc	ribed in
		A)(iv). (Complete F						-, - 3-				
6			or governmental unit des	cribed	in sec	tion 17	3(b)(1)(	Δ)(v)				
7		_	es a substantial part of it						ait or fr	om the	agnora	Laublia
· Ш			. (Complete Part II.)	.o oup,	JOIL 110	om a ge	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	cintai ui	int or in	OIII tille	, genera	Public
8			on 170(b)(1)(A)(vi). (Con	nlete [	Dart II V	١						
			es: (1) more than 331/3%	*			contrib	autiona	momb	arabin	foon on	d
ا ا			es. (1) more than 331/37							-		_
			ome and unrelated busi									
									n bii	tax) ii	rom bus	inesses
10		_	ne 30, 1975. See section					•				
11			ited exclusively to test for									
''			rated exclusively for the									
			upported organizations de									section
			pes the type of supporting							-		
_	a Type I	b Type ii	c Type III-Function	_	-						nally integ	
е			e organization is not con			-						
			other than one or more	publici	y supp	ortea o	rganiza	itions o	escribe	ed in se	ection 50	19(a)(1)
	or section 509(a)(2								_			
f			en determination from th	e IRS	that it	is a T	ype I,	Type II,	or Typ	e III s	upporting	g
	organization, check											. Ш
g			nization accepted any gif	t or co	ntribut	ion from	any of	f the				
	following persons?									•		
			tly controls, either alone	_	ether \	with per	rsons d	escribe	d in (ii)	and		es No
			f the supported organization	on?							11g(i)	
			scribed in (i) above?								11g(ii)	
			son described in (i) or (ii) a								11g(iii)	
h		ng information abo	ut the supported organiza	ation(s)	).							
(i) N	lame of supported	(ii) EIN	(iii) Type of organization		Is the		ou notify		ls the	(vii) A	mount of m	nonetary
	organization		(described on lines 1-9 above or IRC section	col. (i)	zation in listed in		anization ) of your	_	zation in rganized		support	
			(see instructions))		overning ment?		oort?		U.S.?			
				Yes	No	Yes	No	Yes	No			
A)												
.~, 	4.20					<u> </u>						
В)								}		<u> </u>		
_,												
C)												
•												
D)												
								<u> </u>				
E)												
Total						Manage			1287			

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

23-1	177930	

Part II Support Schodu

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support	1					
Cale	ndar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf			1			
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.	AND DESCRIPTION OF THE PARTY OF					
	tion B. Total Support ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(=) 2011	(4) 2012	4-1 2042	40 T-1-1
7	Amounts from line 4	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10					Rush to the Entire	
12	Gross receipts from related activities, etc. (s					12	
13	First five years. If the Form 990 is for organization, check this box and stop here			nd, third, fourth,	or fifth tax ye	ar as a section	501(c)(3) ▶
	tion C. Computation of Public Sup		*	44 1 (0)			
14 15	Public support percentage for 2013 (lin	ne o, column (1) Sabadula A. Da	) alviaea by line	11, column (I))		15	<u>%</u>
	Public support percentage from 2012 331/3% support test - 2013. If the o						% ro. abaak
ıva	this box and <b>stop here</b> . The organization						
b	33 1/3 % support test - 2012. If the o						
_	check this box and stop here. The orga						
17a	10%-facts-and-circumstances test - 2						
	10% or more, and if the organization						
	Part IV how the organization meets the						
	organization						▶ □
b	10%-facts-and-circumstances test - 2						and line
	15 is 10% or more, and if the orga	inization meets	the "facts-and	l-circumstances	" test, check tl	his box and st	op here.
	Explain in Part IV how the organization				-	•	publicly
18	supported organization Private foundation. If the organization	did not check a	box on line 13	, 16a, 16b, 17a	, or 17b, check	this box and see	
	instructions						▶□

Schedule A (Form 990 or 990-EZ) 2013

_	-
Page	- ನ

#### Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support				<del>- · · </del>		
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						-
-	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3					***	
	received from other than disqualified					ļ	
	persons that exceed the greater of \$5,000					•	
_	or 1% of the amount on line 13 for the year						
8	Add lines 7a and 7b			EXVISOR SONES			
_	line 6.)						
Sec	tion B. Total Support			2000		The state of the s	<u> </u>
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar					ļ	
	sources						
b	Unrelated business taxable income (less			_			
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business				-		
	activities not included in line 10b,				į		
	whether or not the business is regularly						
12	Other income. Do not include gain or				*****		
12	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						<del></del>
-	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first, second	third, fourth, or	fifth tax vear a	s a section 501	(c)(3)
	organization, check this box and stop here				-		
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2013 (line 8	, column (f) divide	d by line 13, colur	nn (f))		15	%
16	Public support percentage from 2012 Sche					16	%
Sec	tion D. Computation of Investmen	nt Income Perd	centage	_			
17	Investment income percentage for 2013 (lin	ne 10c, column (f	) divided by line 1	3, column (f))		17	%
18	Investment income percentage from 2012	Schedule A, Part I	III, line 17			18	%
19 a	331/3% support tests - 2013. If the org					e than 331/3%,	and line
	17 is not more than 331/3%, check the						
b	33 1/3 % support tests - 2012. If the orga	nization did not	check a box on l	ine 14 or line 19	a, and line 16 is	more than 331/	3 %, and
	line 18 is not more than 331/3 %, check	this box and st	op here. The or	ganization qualific	es as a publicly	supported organ	ization ►
20	Private foundation. If the organization						
JSA 3E122	1 1.000				S	chedule A (Form 9	90 or 990-EZ) 2013
	1733GB 700P		V 13-7.15				

Page 4

Part IV Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

#### Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

#### **Schedule of Contributors**

OMB No. 1545-0047

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990. Name of the organization Employer identification number

URSINUS COLLEGE			
Organization type (check one):	23-1177930		
Filers of: Section:			
Form 990 or 990-EZ X 501(c)(3 ) (enter number) organization			
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private four	ndation	
	527 political organization		
Form 990-PF	501(c)(3) exempt private foundation		
	4947(a)(1) nonexempt charitable trust treated as a private foundat	ion	
	501(c)(3) taxable private foundation		
Note. Only a section 501(c)(7), (instructions.  General Rule	8), or (10) organization can check boxes for both the General Rule and a S	pecial Rule. See	
General Rule  X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or			
property) from any one	e contributor. Complete Parts I and II.		
Special Rules			
For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.			
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.			
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., purpose. Do not complete any of the parts unless the <b>General Rule</b> applies to this organization because it received <i>nonexclusively</i> religious, charitable, etc., contributions of \$5,000 or more during the year			
Countries Am annual matter than the	and a common different to the Co		

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

Name of organization URSINUS COLLEG	ŀΕ

Part I	Contributors (see instructions). Use duplicate copies of Par	rt I if additional space is nee	ded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1 _		\$100,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2 _		\$175,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3 _		\$10,032.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$10,265.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5 _		\$578,500.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6_		\$58,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)



Part	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7 -		\$5,000.	Person X Payroli Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8 _		\$50,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9 _		\$15,281.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$26,023.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 11 _		\$234,315.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 12 _		\$24,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)



Parti	Contributors (see instructions). Use duplicate copies of Pa	rt i if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 13_		\$44,050.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$2,308,875.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 15 _		\$30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16		\$22,024.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 18 _		\$6,175.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	ded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 19 _		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$28,400.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 21 _		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 22 _		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 23 _		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 24 _		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)



Part I	Contributors (see instructions). Use duplicate copies of Pa	art I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 25 _		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 26 _		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 27 _		\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 28 _		\$12,008.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 29 _		\$19,360.	Person  Payroil  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$74,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

Part	Contributors (see instructions). Use duplicate copies of Pa	irt I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 31 _		\$10,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 33 _		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34_		\$75,963.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 35		\$12,500.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 36 _		\$25,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	ded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 37 _		\$10,170.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 38 _		\$20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$20,400.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 40 _		\$1,197,328.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 42 _		\$10,800.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)



Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
- 43 -		\$12,024.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 44 _		\$10,470.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45_		\$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 46_		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 47_		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48_		\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)



Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	ded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 49_		\$67,169.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$233,215.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 51 _		\$6,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52		\$200,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 53_		\$92,910.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54_		\$5,384.	Person Payroll Noncash (Complete Part II for noncash contributions.)



Part I	Contributors (see instructions). Use duplicate copies of Pa	art I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 55 _		\$7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$45,700.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 57_		\$5,200.	Person  Payroil  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 59_		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$11,050.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)



Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 61 _		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
62		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZiP + 4	(c) Total contributions	(d) Type of contribution		
63		\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
64		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
65		\$16,268.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
66		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
67		\$100,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
68		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
69		\$5,510.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
70_		\$10,900.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 71 _		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 72		\$9,171.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 73 _		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
74_		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 75 _		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 76 _		\$6,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 77 _		\$10,512.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 78 _		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		



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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_ 79 		\$40,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_ 80 _		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
81 _		\$29,400.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_ 82 _		\$23,728.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
83		\$11,012.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
84		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	



Farti	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_ 85		\$7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_ 86		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
<u> </u>		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_ 88 _		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_ 89_		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
90 _		\$4,868,942.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)	

Part I	ontributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_ 91 _		\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
92		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
93		\$31,011.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
94		\$21,893.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
95_		\$91,794.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
96_		\$7,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 97 _		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
98		\$709,805.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_ 99 _		\$7,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_100_		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_101_		\$95,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_102_		\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_103_		\$30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_104_		\$82,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_105		\$5,665.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
106_		\$105,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_107_		\$28,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
108_		\$41,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)	



Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_109_		\$53,235.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZiP + 4	(c) Total contributions	(d) Type of contribution		
_110_		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_111_		\$114,900.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		



Employer identification number

23-1177930

Part II	Noncash Property	(see instructions).	Use duplicate	copies of F	Part II if additional	space is needed.

(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
9	ART - WORKS OF ART		
		\$15,281.	_12/18/2013
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_10	SECURITIES - PUBLICLY TRADED		
		\$26,023.	_04/03/2014
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_13	ART - WORKS OF ART		
		\$44,050.	_12/17/2013
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_14	ART - WORKS OF ART		
		\$2,283,875.	_12/16/2013
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 18	SECURITIES - PUBLICLY TRADED	6.175	10/11/0010
		\$6,175.	_12/11/2013
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_28	SECURITIES - PUBLICLY TRADED		
		\$12,008.	06/09/2014

Employer identification number

23-1177930

### Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 34	SECURITIES - PUBLICLY TRADED		
		\$75,963.	_06/30/2014
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 37	SECURITIES - PUBLICLY TRADED		
		\$10,170.	_02/19/2014
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_43	SECURITIES - PUBLICLY TRADED		
		\$12,024.	_05/21/2014
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_50	OTHER CONTRIBUTIONS SCIENTIFIC EQUIPMENT		
		\$233,215.	_06/12/2014
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_53	SECURITIES - PUBLICLY TRADED		
		\$92,910.	_11/12/2013
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 65	SECURITIES - PUBLICLY TRADED		
		\$16,268.	_06/23/2014
		Schodula B /Form 9	90, 990-EZ, or 990-PF) (2013)



Employer identification number

23-1177930

Part II	Noncash Property	(see instructions)	. Use duplicate copi	ies of Part II if additional	space is needed.

(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 77	SECURITIES - PUBLICLY TRADED		
		\$10,512.	_07/24/2013
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 81	SECURITIES - PUBLICLY TRADED		
		\$29,400.	12/20/2013
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 82	SECURITIES - PUBLICLY TRADED		
		\$23,728.	12/26/2013
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_83	OTHER		
		\$6,012.	05/09/2014
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 90	SECURITIES - PUBLICLY TRADED		
		\$4,868,942.	10/09/2013
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 94	SECURITIES - PUBLICLY TRADED		
		\$21,893.	06/30/2014
	11 2	Schodula B (Farm 0	90 990-F7 or 990-PF) /2013)



Employer identification number

23-1177930

### Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

		<u> </u>	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ 98	SECURITIES - PUBLICLY TRADED		
		\$704,805.	_12/23/2013
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
111	ART - WORKS OF ART		
		\$114,900.	_12/31/2013
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
		Schadula B /Form 9	90 990-F7 or 990-PF\ (2013)

Emplo, . identification number

23-1177930

	For organizations completing Part III, er	nter the total of exc	clusively religious,	charitable, etc.,		
	contributions of \$1,000 or less for the Use duplicate copies of Part III if addition			see instructions.) ► \$		
(a) No. from Part I	(b) Purpose of gift	(c) Use		(d) Description of how gift is held		
		(e) Transf	er of gift			
	Transferee's name, address, and	ZIP + 4	Relatio	onship of transferor to transferee		
(a) No.	(In) During the office of	( ) 11	<i>c</i> .:			
from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
	(e) Transfer of gift					
	Transferee's name, address, and	7IP + 4	Relatio	onship of transferor to transferee		
			7101011	wiship of transferor to transferee		
(a) No.						
from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
		(e) Transf	er of aift			
		(0, 1, 2, 1,	<b>-</b>			
	Transferee's name, address, and ZIP + 4		Relatio	nship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
		(e) Transfe	er of gift	1		
		, ,	-			
	Transferee's name, address, and	ZIP + 4	Relatio	nship of transferor to transferee		

Part | Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations

### **SCHEDULE D** (Form 990)

## Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number HRSINUS COLLEGE

Pa	rt I Organizations Maintaining Donor Advis	sed Funds or Other 9	Similar Funds	23-11//930
1 4	Complete if the organization answered "			or Accounts.
		(a) Donor adv		(b) Funds and other accounts
1	Total number at end of year	7,	100	
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			, , , , , , , , , , , , , , , , , , , ,
5	Did the organization inform all donors and donor	advisors in writing tha	t the accets held	t in deper advised
5	funds are the organization's property, subject to the	_		
6	Did the organization inform all grantees, donors, a		_	
•	only for charitable purposes and not for the benef			
	conferring impermissible private benefit?			
Pa	rt II Conservation Easements. Complete if t	he organization answ	vered "Ves" to	Form 990 Part IV line 7
1 u	Purpose(s) of conservation easements held by the			TOTH 950, FAILTY, III E 7.
	X Preservation of land for public use (e.g., recr	- '		on of an historically important land area
	Protection of natural habitat	eation or education)		on of a certified historic structure
	Preservation of open space		Freservatio	on or a certified historic structure
2	· ·	old a gualified concern	ation contributio	n in the form of a concention
2	Complete lines 2a through 2d if the organization heasement on the last day of the tax year.	ieiu a quaiilleu conserv	ation contributio	ii iii tile form of a conservation
	dasament on the last day of the tax year.			Held at the End of the Tax Year
_	Total number of conservation easements			
a				• • • • • • • • • • • • • • • • • • • •
b	Total acreage restricted by conservation easement			· · <del></del>
C	Number of conservation easements on a certified		' '	2c
d	Number of conservation easements included in (c	, ,		
3	historic structure listed in the National Register			
3	Number of conservation easements modified, tran	isterred, released, exti	nguisnea, or teri	minated by the organization during the
4	tax year		_41 &	1
4	Number of states where property subject to conse			
5	Does the organization have a written policy regard			
	violations, and enforcement of the conservation ea			
6	Staff and volunteer hours devoted to monitoring, in	nspecting, and enforcing	ig conservation	easements during the year
7	Amount of an amount in an authorise in an	-4i		
7	Amount of expenses incurred in monitoring, inspec	cting, and enforcing co	nservation ease	ments during the year
•	<b>\$</b>	0(1)		
8	Does each conservation easement reported on lin		*	
	(i) and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports			•
	balance sheet, and include, if applicable, the text organization's accounting for conservation easeme		rganization's fina	ancial statements that describes the
Pai	t III Organizations Maintaining Collections	**	raseuros or Of	thar Similar Assats
rai	Complete if the organization answered	"Yes" to Form 990.	Part IV. line 8.	iller Sillilar Assets.
4 .				
1a	If the organization elected, as permitted under SI works of art, historical treasures, or other similar treasures.	FAS 116 (ASC 958), r ar assets held for put	iot to report in olic exhibition, e	its revenue statement and balance sheet education, or research in furtherance of
	public service, provide, in Part XIII, the text of the for	ootnote to its financial	statements that	describes these items.
b	If the organization elected, as permitted under	SFAS 116 (ASC 958)	to report in it	s revenue statement and balance sheet
	works of art, historical treasures, or other similar		olic exhibition, e	education, or research in furtherance of
	public service, provide the following amounts relati	ū		2 /50 106
	(i) Revenues included in Form 990, Part VIII, line	1		\$ 2,438,106
_	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of a			<u> </u>
	following amounts required to be reported under S			
a	Revenues included in Form 990, Part VIII, line 1.			
<u>b</u>	Assets included in Form 990, Part X			· · · · · · · · · <b>&gt;</b> \$

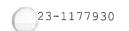
For Paperwork Reduction Act Notice, see the Instructions for Form 990.



23-1177930
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Part II	Organizations Maintaini	ng Collections of	Art, Histori	cal Treasure	es, or Ot	her Similar Ass	ets (co	ntinu	ed)			
3 Us	3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):											
а [	X Public exhibition		d X l	oan or excha	nge progra	ms						
b [	X Scholarly research		е 🗍 (	Other								
с	X Preservation for future gene	rations										
4 Pr	ovide a description of the orga	nization's collections	s and explain	how they furt	her the or	ganization's exemp	ot purpo	se in	Part			
XI				-								
5 Du	uring the year, did the organization	on solicit or receive o	donations of ar	t, historical tre	asures, or	other similar						
as	sets to be sold to raise funds rati	ner than to be maint	ained as part o	f the organiza	tion's colle	ction?	Yes	X	No			
Part I\		rangements. Con	plete if the o	organization	answered	"Yes" to Form 99	0, Part	IV, li	ne 9,			
	or reported an amount o	n Form 990, Part >	ζ, line 21.									
	the organization an agent, truste						_	_	_			
inc	cluded on Form 990, Part X?						Yes	;	No			
b If'	"Yes," explain the arrangement in	Part XIII and compl	ete the following	ng table:								
_						Amount						
	eginning balance											
	dditions during the year											
	stributions during the year											
	nding balance											
2a Did	d the organization include an am	ount on Form 990,	Part X, line 21?	'			Yes	·  _	No			
	'Yes," explain the arrangement in											
Part V	Endowment Funds. Com					· · · · · · · · · · · · · · · · · · ·	т					
4 - D -		(a) Current year	(b) Prior yea		years back	(d) Three years back	(e) Fou					
	eginning of year balance	122,472,260.	113,901,7		38,270.				268.			
	ontributions	2,060,667.	895,8	306.	79,032.	2,494,549.	3,	196,	968.			
	et investment earnings, gains,	20 726 272	14 265 5		17 216	00 640 050		000	0.00			
	d losses	20,726,273.	14,365,5		17,316.	23,648,053.			832.			
	her expenditures for facilities	2,120,376.	2,399,3	2,0	62,287.	2,430,704.	۷,	34/,	347.			
	d programs	3 400 300	2 002 (	.70	44 020	2 004 500		0.60	1 5 0			
	ministrative expenses	3,409,290. 412,420.	3,882,6		44,920.				150.			
	nd of year balance	139,317,114.	408,8		90,987.				501.			
_	-					119,638,270.	100,	251,	<u> </u>			
	ovide the estimated percentage pard designated or quasi-endown			ie 1g, column	(a)) neid as	:						
	ermanent endowment > 59.0											
	mporarily restricted endowment											
	e percentages in lines 2a, 2b, ar		00%									
	e there endowment funds not in	*		that are held	and admir	nistered for the						
	ganization by:	россооны с	.o organization	mar are more	ana aanii	notored for the	1	Yes	No			
	unrelated organizations						3a(i)	X	110			
	related organizations						3a(ii)	-^-	X			
b If "	Yes" to 3a(ii), are the related org	anizations listed as	required on Sch	nedule R?			3b					
	escribe in Part XIII the intended u		•				0.0	]				
Part V		_										
· ait v	<ul> <li>Complete if the organiza</li> </ul>	tion answered "Ye	s" to Form 99	0, Part IV, lii	ne 11a. Se	ee Form 990, Par	t X, line	10.				
				Cost or other bas	is (c) Acr	cumulated (						
	Description of property	(a) Cost or			(investment) (other) depreciation							
1a la		(a) Cost or (inves		(other)	depr		d) Book va		51.8			
	nd	(a) Cost or (inves	tment)	(other) 567,61	depr	eciation	5	67,6				
<b>b</b> Bu	nd · · · · · · · · · · · · · · · · · · ·	(a) Cost or (invest	tment)	(other) 567,613 52,774,129	depr 3. 3. 47,8	98,002.	5	67,6 76,1	.27.			
b Bu c Lea	nd · · · · · · · · · · · · · · · · · · ·	(a) Cost or (invest	tment)	(other) 567,613 52,774,129 16,784,158	depr 3. 9. 47,8 3. 11,1	98,002. 73,650.	5 104,8 5,6	67,6 76,1	27.			
b Bu c Lea d Eq	nd · · · · · · · · · · · · · · · · · · ·	(a) Cost or (invest	tment)	(other) 567,613 52,774,129	depr 3. 9. 47,8 3. 11,1 5. 6,0	98,002.	5 104,8 5,6	67,6 76,1 10,5 23,0	.27. 508.			





(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value		
(1) Financial derivatives				
(2) Closely-held equity interests		1.310		
(A)GOLDMAN SACH DIST FUND LP	1,296,771.	FMV		
(B)KOCH TRUST: HARVARD MGMT	1,028,744.	FMV		
(C)LIFE INSURANCE CASH VALUE	755,536.	FMV		
(D)LINCOLN ANNUITY-DAVIS #2	387,876.	FMV		
(E)OTHER	118,066.	FMV		
(F)MS: GLENMEDE TR-BWOOD CHR	226,691.	FMV		
(G)OAKTREE CAPITAL MGT DISTR FUND	584,004.	FMV		
(H)UBP-SELECTINVEST ARBITRAGE FD	335,862.	FMV		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	22,136,742.			

### Part VIII Investments - Program Related.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
(1)				
_(2)				
(3)	11-1-		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Colum	n (b) must equal Form 990, Part X, col. (B) line 13.)	>		

### Other Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

	(a) Description		(b) Book value
(1)			
(2)			
(3)	Application of the state of the	 	· ·
(4)		71	
(5)			- 164 ··
(6)			
(7)		1.3	
(8)			·
(9)	4-48-		
otal. (Column (b) must equal Fo	orm 990, Part X, col. (B) line 15.)	 •	

### Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2) STUDENT LOANS/GRANTS	1,614,883.	
(3) ANNUITY REQUIREMENTS	6,333,277.	
(4) ASSET RETIREMENT OBLIGATION	1,758,631.	
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	9,706,791.	

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII | X JSA 3E1270 1.000

1733GB 700P

Schedule D (Form 990) 2013

URSINUS COLLEGE 23-1177930

Part 2	Reconciliation of Revenue per Audited Financial Statements W Complete if the organization answered "Yes" to Form 990, Part IV			n.	
		/, III1 <del>U</del>	12d.	. I	0.0.044
1	Total revenue, gains, and other support per audited financial statements			1	86,841,693.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains on investments	2a	8,475,772.		
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	228,929.		
	Add lines 2a through 2d			2e	8,704,701.
3	Subtract line 2e from line 1			3	78,136,992.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
	Investment expenses not included on Form 990, Part VIII, line 7b		491,720.		
b	Other (Describe in Part XIII.)	4b	37,227,588.		
	Add lines 4a and 4b			4c	37,719,308.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	115,856,300.
Part 2				ırn.	
	Complete if the organization answered "Yes" to Form 990, Part IV	/, line	12a.		*****
				1	60,424,981.
	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1			
	Donated services and use of facilities	2a			
	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	228,929.		
е	Add lines 2a through 2d			2e	228,929.
3	Subtract line 2e from line 1			3	60,196,052.
	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	491,720.		
	Other (Describe in Part XIII.)	4b	36,902,127.		
С	Add lines 4a and 4b			4c	37,393,847.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	97,589,899.
Part 2					
Provide 2. Part	the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; I XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to p	Part I\	/, lines 1b and 2b; Pa	ırt V, li	ne 4; Part X, line
		n ovide	any additional inform	ialion.	
SEE	PAGE 5		<del></del>		
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~				

JSA 3E1271 1.000

HOW THE ORGANIZATION REPORTS CONSERVATION EASEMENTS

SCHEDULE D, PART II, LINE 9

THE COLLEGE DOES NOT REPORT THE CONSERVATION EASEMENT IN ITS REVENUE AND EXPENSE STATEMENT, OR ITS BALANCE SHEET.

DESCRIPTION OF ORGANIZATION'S COLLECTIONS

SCHEDULE D, PART III, LINE 4

THE PERMANENT ART COLLECTION HOUSED IN THE PHILIP AND MURIEL BERMAN

MUSEUM OF ART AT URSINUS COLLEGE PROVIDES A VALUABLE CULTURAL RESOURCE

FOR THE CAMPUS COMMUNITY. THE MUSEUM, IN CONJUNCTION WITH THE ART

DEPARTMENT, INTEGRATES THE RICH RESOURCES PROVIDED BY THE COLLECTION INTO

ACADEMIC PROGRAMMING FOCUSING ON IMPORTANT TEXTS RELATED TO THE

COLLECTIONS.

INTENDED USES OF ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

ENDOWMENT FUNDS PROVIDE RETURNS THAT ARE USED TO SUPPORT THE OPERATIONS OF THE COLLEGE. SPECIFICALLY, ENDOWMENTS ARE ESTABLISHED TO SUPPORT STUDENT SCHOLARSHIPS AND PRIZES, EDUCATIONAL PROGRAMS, SPECIFIC CAPITAL PURCHASES AND OTHER OPERATIONAL NEEDS.

LIABILITY FOR UNCERTAIN TAX POSITION (ASC 740)

SCHEDULE D, PART X, LINE 2

THE COLLEGE RECOGNIZES OR DERECOGNIZES A TAX POSITION BASED ON A "MORE LIKELY THAN NOT" THRESHOLD. THIS APPLIES TO POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. THE COLLEGE DOES NOT BELIEVE ITS FINANCIAL STATEMENTS INCLUDE ANY MATERIAL UNCERTAIN TAX POSITIONS. AS OF JUNE 30, 2014, THE COLLEGE'S TAX YEARS ENDED JUNE 30, 2011 THROUGH JUNE 30, 2013 FOR FEDERAL TAX JURISDICTION REMAIN OPEN TO EXAMINATION.

SUPPLEMENTAL DESCRIPTION - OTHER

SCHEDULE D, PART XI, LINE 2D

FUNDRAISING EXPENSES

228,929

SUPPLEMENTAL DESCRIPTION - OTHER

SCHEDULE D, PART XI, LINE 4B

SCHOLARSHIPS

36,902,127

ACTUARIAL LOSS ON ANNUITY LIABILITY

325,461

TOTAL

37,277,588

SUPPLEMENTAL DESCRIPTION - OTHER

SCHEDULE D, PART XII, LINE 2D

FUNDRAISING EXPENSES

228,929

### Part XIII Supplementa ... formation (continued)

SUPPLEMENTAL DESCRIPTION - OTHER

SCHEDULE D, PART XII, LINE 4B

SCHOLARSHIPS 36,902,127

		ATTACHMENT 1	
SCHEDULE D, PART VII - INVE	STMENTS - OTHER SECURITIES		
DESCRIPTION		BOOK VALUE	COST OR FMV
OTHER		9,331.	FMV
HC TOTAL RETURN II OFFSHORE	FD	5,568,095.	FMV
HCC PE VIII OFFSHORE		1,131,185.	FMV
HELD BY OTHERS: CLAMER		8,291,338.	FMV
HELD BY OTHERS: PATTERSON		534,536.	FMV
BARNES TRUST: FIRST INDIANA		71,470.	FMV
HC SPECIAL OPS OFFSHORE I		1,243,344.	FMV
HC SPECIAL OPS OFFSHORE II		553,893.	FMV
	TOTALS	22,136,742.	

### SCHEDULE E (Form 990 or 990-EZ)

**Schools** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization URSINUS COLLEGE

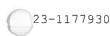
Part I

Employer identification number 23-1177930

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		,	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its	1	X	
_	brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	2	Х	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media			
	during the period of solicitation for students, or during the registration period if it has no solicitation program,			
	in a way that makes the policy known to all parts of the general community it serves? If "Yes," please			
	describe. If "No," please explain. If you need more space, use Part II	3	X	ESTATION (
	SEE SUPPLEMENTAL PAGE			
	SEE SUPPLEMENTAL PAGE		W-18	
			W	
4	Does the organization maintain the following?			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	
b	Records documenting that scholarships and other financial assistance are awarded on a racially	4h	х	
С	nondiscriminatory basis?  Copies of all catalogues, brochures, announcements, and other written communications to the public dealing	4b	_^_	
	with student admissions, programs, and scholarships?	4c	х	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
5	Does the organization discriminate by race in any way with respect to:			
	Students' rights or privileges?	5a	STATE STATE	Х
b	Admissions policies?	5b		Х
_	Employment of faculty or administrative staff?	_		v
C	Employment of faculty or administrative staff?	5c		Х
d	Scholarships or other financial assistance?	5d		Х
е	Educational policies?	5e		X_
	The of facilities?			V
f	Use of facilities?	5f		X
g	Athletic programs?	5g		Х
	9			
h	Other extracurricular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
6 a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Х	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		X
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial pandiscrimination? If "No," explain on Part II.	7	_	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) (2013)



Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

PUBLICATION OF RACIALLY NONDISCRIMINATORY POLICY

SCHEDULE E, PART I, LINE 3

THE COLLEGE'S NON-DISCRIMINATORY POLICY IS INCLUDED IN ALL PRINTED AND BROADCAST ADVERTISING, AS WELL AS IN THE COLLEGE CATALOG. IT IS ALSO POSTED IN VARIOUS LOCATIONS ON CAMPUS.

GOVERNMENT ASSISTANCE

SCHEDULE E, PART I, LINE 6A

URSINUS COLLEGE RECEIVES FINANCIAL AID/ASSISTANCE FROM VARIOUS FEDERAL

(U.S. DEPARTMENT OF EDUCATION) AND STATE (COMMONWEALTH OF PENNSYLVANIA)

GOVERNMENTAL AGENCIES INCLUDING: PERKINS STUDENT LOAN PROGRAM; COLLEGE

WORK STUDY PROGRAMS; AND THE PELL GRANT PROGRAM.

### **SCHEDULE F** (Form 990)

### Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions. Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization URSINUS COLLEGE

Employer identification number 23-1177930

						_
Par	General Information of Form 990, Part IV, line 14		Outside the U	Inited States. Complete	if the organization answe	ered "Yes" on
1	For grantmakers. Does the orga assistance, the grantees' eligibili grants or assistance?	ty for the grant	s or assistance	e, and the selection criteri	ia used to award the	Yes No
2	For grantmakers. Describe in assistance outside the United Sta		ganization's pr	ocedures for monitoring	the use of its grants a	and other
3	Activities per Region. (The follow	ving Part I, line	3 table can be	duplicated if additional sp	pace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
741						
_(1)	CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	STUDY ABROAD	18,517.
(2)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	STUDY ABROAD	26,053.
(3)	EAST ASIA AND THE PACIFIC			INVESTMENTS		10,713,153.
(4)	EAST ASIA AND THE PACIFIC			GRANTMAKING		353,976.
(5)	EUROPE			GRANTMAKING		139,230.
(6)	SOUTH AMERICA			GRANTMAKING		50,956.
(7)	SUB-SAHARAN AFRICA			GRANTMAKING		43,630.
(8)						
(9)						
(10)						
(11)		-				
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3 a						11,345,515.
b	Total from continuation sheets to Part I					
С	Totals (add lines 3a and 3b)					11,345,515.

For Paperwork Reduction Act Notice, see the Instructions for Form 990. JSA JSA 3E1274 1.000 1733GB 700P

Page 2

Schedule F (Form 990) 2013

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								
(5)								
(9)								
(2)								
(8)								
(6)								
(40)								
(41)								
(d2)								
(13)								
(14)								
(15)								
(16)								

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt က 8

Schedule F (Form 990) 2013

JSA

URSINUS COLLEGE

23-1177930

Schedule F (Form 990) 2013

Page 3 Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. Part III

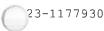
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) TUITION AND FEES TO FOREIGN STUDENTS AT	EAST ASIA/PACIFIC	19.			353, 976.	STD ACCT CR	FMV
(2) TUITION AND FEES TO FOREIGN STUDENTS AT	EUROPE/ICELAND/GREENLAND	4			139, 230.	STD ACCT CR	FNV
(3) TUITION AND FEES TO FOREIGN STUDENTS AT	SOUTH AMERICA	2.			50,956.	STD ACCT CR	FMV
(4) TUITION AND FEES TO FOREIGN STUDENTS AT	SUB-SAHARAN AFRICA	1.			43, 630.	STD ACCT CR	FMV
(5)							
(9)					7-7-7-1		
(2)							
(8)							
(6)							
(10)							
(11)							4
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
						Sch	Schedule F (Form 990) 2013



23-	11	77	930

Part	TV Foreign Forms				
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes."				
	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes	N	lo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		Yes	XN	lo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"				
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)		Yes	ΧN	lo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	X	Yes	N	0
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	X	Yes	N	0
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)		Yes	X N	0





### Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PROCEDURE FOR MONITORING USE OF GRANT FUNDS OUTSIDE U.S.

SCHEDULE F, PART I, LINE 2

URSINUS COLLEGE PROVIDED GRANTS TOTALING \$587,792 TO 26 FOREIGN STUDENTS

FOR TUITION, FEES, ROOM AND BOARD TO ATTEND URSINUS COLLEGE. FOREIGN

STUDENTS ARE AWARDED GRANTS BASED ON MERIT AND NEED PRIOR TO ARRIVING AT

URSINUS COLLEGE. THESE GRANTS ARE APPLIED DIRECTLY TO THE STUDENTS'

ACCOUNT AT URSINUS.

### SCHEDULE G

(Form 990 or 990-EZ)
Department of the Treasury

### pplemental Information Regarding Fundraising or Gaming Activ

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization URSINUS COLLEGE

Internal Revenue Service

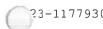
Employer identification number

		0022202			23 117,730	
Part	1				ion answered "Yes" to Form 990, Part IV, line 17.	
ıaıı		Form 990-EZ filers are not required to cor	nple	ete	this part.	
1	Indic	ate whether the organization raised funds through	jh ar	ny (	of the following activities. Check all that apply.	
а	X	Mail solicitations	е	Х	Solicitation of non-government grants	
b	X	Internet and email solicitations	f	Х	Solicitation of government grants	
С	X	Phone solicitations	g [	Х	Special fundraising events	
d	X	In-person solicitations				
2 a	Did t	he organization have a written or oral agreemen	t wit	h a	ny individual (including officers, directors, trustees	_
		ey employees listed in Form 990, Part VII) or ent				No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be

compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual (iv) Gross receipts (or retained by) (ii) Activity (or retained by) custody or control of or entity (fundraiser) from activity fundraiser listed in contributions? organization col. (i) Yes No 1 MARTS & LUNDY PLN/ASSESS Χ 15,000 2 JOHNSON, GROSSNICKEL & ASSOC PLN/ASSESS Χ 77,510 4 5 6 8 9 10 92,510

1908-11			 
	100000000000000000000000000000000000000		
		300	 



Part II	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more
	than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with
	gross receipts greater than \$5,000.

		gross receipts greater than \$5,0	00.			
			(a) Event #1 SWIM LESSONS	(b) Event #2 FTBALL T-SHIRT	(c) Other events	(d) Total events (add col. (a) through
ω			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	38,615.	13,290.	84,308.	136,213
	2	Less: Contributions			41,485.	41,485
	J	line 2)	38,615.	13,290.	42,823.	94,728
	4	Cash prizes				=
	5	Noncash prizes			V	
Direct Expenses	6	Rent/facility costs			7,345.	7,345
ot Exp	7	Food and beverages			1,306.	1,306
Dire	8	Entertainment				
	9	Other direct expenses		10 10 10 10 10 10 10 10 10 10 10 10 10 1	32,969.	32,969
	10 11	Direct expense summary. Add lines 4 Net income summary. Subtract line 1	through 9 in column (d)	)		41,620 53,108
Pa			anization answered "Y			
-e			(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
Revenue			(,,==3-	bingo/progressive bingo		col. (a) through col. (c))
	1	Gross revenue				
nses	2	Cash prizes				
Direct Expenses	3	Noncash prizes	-			
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes%	Yes%	Yes %	
	7	Direct expense summary. Add lines 2	through 5 in column (d)			
	8	Net gaming income summary. Subtra	act line 7 from line 1, col	umn (d)	<b>.</b>	
	ls	nter the state(s) in which the organizat the organization licensed to operate g		of these states?		. Yes No
		ere any of the organization's gaming l "Yes," explain:	icenses revoked, suspe			. Yes No

0.1.1	URSINUS COLLEGE	23-117	77930	
11	Ule G (Form 990 or 990-EZ) 2012  Does the organization operate gaming activities with nonmembers?		Vac	Page 3
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other		res [	NO
	formed to administer charitable gaming?	-	Yes	No
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility	13a		%
b	An outside facility			%
14	Enter the name and address of the person who prepares the organization's gaming/special events			
	records:			
	Name ►			
	Address ▶			
45.	Door the exemplation have a contract with a third want from whom the exemplanting	t		
тэа	Does the organization have a contract with a third party from whom the organization rece			
h	revenue?	and the	Yes [	No
D	amount of gaming revenue retained by the third party ▶ \$	and the		
С	If "Yes," enter name and address of the third party:			
	The first fame and address of the time party.			
	Name ▶			
	Address ►			
16	Gaming manager information:			
	Name &			
	Name ►			
	Gaming manager compensation ▶ \$			
	Description of services provided ▶			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gamin	g proceeds to		<b></b> ,,
b	retain the state gaming license?		Yes	No
D	or spent in the organization's own exempt activities during the tax year > \$	. organizations		
Part		ımns (iii) and	(v) and	
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this			
	additional information (see instructions).			
JOMA	UNT PAID TO FUNDRAISER			
SCHE	EDULE G, PART I, COL (V)			
THE	FEES PAID TO MARTS & LUNDY INCLUDE \$15,000 IN SERVICES.			

Schedule G (Form 990 or 990-EZ) 2013

THE FEES PAID TO JOHNSON, GROSSNICKEL & ASSOC INCLUDE \$62,500 FOR

SERVICES AND \$15,010 FOR DIRECT REIMBURSED EXPENSES.

## SCHEDULEI (Form 990)

# Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

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Information about Schedule I (Form 990) a

Part I General Information on Grants and Assistance

URSINUS COLLEGE

Department of the Treasury Internal Revenue Service Name of the organization

2013

OMB No. 1545-0047

Open to Public Inspection

23-1177930

luspec	yer identification number
rmation about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.	Employ
51	

1 Does the organization maintain records to substantiate the	bstantiate the		grants or assistanc	e, the grantees'	amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	-	
the selection criteria used to award the grants or assistance?  2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	s or assistance ures for moni	i? toring the use o	grant funds in the	Jnited States.			X Yes No
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	overnments at received r	and Organiza nore than \$5,0	tions in the Unite	d States. Com	plete if the organiz	ation answered "Ye	s" to Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							:
-(4)							444.00
(5)							e .
(9)					-		
(2)							
(8)							
(6)							
(10)							
[11]							
(12)		į					
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	overnment or	ganizations liste	ed in the line 1 table			•	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
So Enter total number of other organizations listed in the line 1 For Paperwork Reduction Act Notice, see the Instructions for	structions for	Form 990.				Schedu	► Schedule I (Form 990) (2013)

23-1177930 Page 2

Schedule I (Form 990) (2013)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance	1
1 FINANCIAL AID- SUMMER PROGRAMS	111.		82,500	FMV	HOUSTNG	1
2 SCHOLARSHIPS AND FINANCIAL AID	1,518		36.357.547. FMV	N N	NOTTITUDA SERES	1
3 stipends	. 82	215,000.				
4					1000000	
22						,
9						
7						1
Part IV Supplemental Information Complete this part to provide the information required in Part I line 2 Dart III column (A) and any other additional	is nart to prov	ide the information	on required in	Part   line 2 Dart	leaditions (h) amillor	

Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PROCEDURE FOR MONITORING USE OF GRANT FUNDS INSIDE U.S.

SCHEDULE I, PART I, LINE 2

URSINUS COLLEGE PROVIDED GRANTS TOTALING \$82,500 TO 111 URSINUS COLLEGE

PRIMARILY FOR STUDENTS IN GOOD ACADEMIC STANDING FOR CAMPUS HOUSING,

SUMMER RESEARCH. THE GRANTS ARE APPLIED DIRECTLY TO THE STUDENTS'

ACCOUNTS AT URSINUS COLLEGE.

URSINUS COLLEGE PROVIDED GRANTS TOTALING \$36,357,547 TO 1,518 URSINUS

ROOM AND COLLEGE STUDENTS IN GOOD ACADEMIC STANDING FOR TUITION, FEES, Schedule I (Form 990) (2013)

Schedule I (Form 990) (2013) URSINUS COLLEGE

Page 2

23-1177930

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

(f) Description of non-cash assistance						72.7		
(e) Method of valuation (book, FMV, appraisal, other)								
(d) Amount of non-cash assistance			,					tion rooming in
(c) Amount of cash grant								ido tho informa
(b) Number of recipients								ic part to prov
(a) Type of grant or assistance								Part IV Supplemental Information Complete this part to provide the information required in Bott 1 line 2 Bott III add and one of distinct of the second seco
	<del>-</del>	2	က	4	ro	9	7	Part IV

te triis part to provide trie irrormation required in Part I, line 2, Part III, column (b), and any other additional information.

BOARD FOR THE ACADEMIC YEAR 2013-14. THE GRANTS ARE APPLIED DIRECTLY TO

THE STUDENTS' ACCOUNTS AT URSINUS COLLEGE.

URSINUS COLLEGE PROVIDED GRANTS TOTALING \$215,00 TO 82 URSINUS COLLEGE

STUDENTS IN GOOD ACADEMIC STANDING FOR STIPENDS WHILE ENGAGED IN SUMMER

RESEARCH PROJECTS ON CAMPUS. THE STIPENDS ARE DISBURSED VIA PAYROLL TO

THE INDIVIDUAL STUDENTS.

Schedule I (Form 990) (2013)

### **SCHEDULE J** (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization Employer identification number URSINUS COLLEGE 23-1177930 Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.  First-class or charter travel Travel for companions Tax indemnification and gross-up payments Discretionary spending account  X Housing allowance or residence for personal use Payments for business use of personal residence  Health or social club dues or initiation fees  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		х
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line			
	1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant  X Compensation survey or study		0.51	
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а		4a	Х	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
_	compensation contingent on the revenues of:	braile (	15500	V
a h	The organization?	5a		<u>X</u> _
D	Any related organization?  If "Yes" to line 5a or 5b, describe in Part III.	5b		
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
•	compensation contingent on the net earnings of:			
а		6a	and distall	Х
	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			6 10
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

23-1177930

Schedule J (Form 990) 2013

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

Page 2

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		0.00	CONT. COOK 15 C 1443					
		(a) Dieakuowi	0 vv-2 and/or 1099-ivilo	compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
BOBBY FONG	()	391,320.	0	5,198.	57,850.	28,957.	483,325.	0
1 PRESIDENT OF THE COLLEGE	<u>E</u>	5				0	         	0
WINFIELD L. GUILMETTE	Ξ	200,635.		0	13,825.	4,973.	219,433.	0
2 VP OF FINANCE & ADMIN	<b>(E)</b>	5	0		0	0		0
JILL A. MARSTELLER	€	253, 432.	                 	13,802.	17,500.	. 766,08	365,731.	0
3 VP FOR COLLEGE RELATIONS	<b>E</b>	9	0		0	0		0
RICHARD DIFELICIANTONIO	<b>E</b>	163,716.		01	12,250.	19,348.	195,314.	0
4 VP FOR ENROLLMENT	<b>(E)</b>	0	0		0	0	       	0
JOHN P. KING	Ξ	73,316.		70,000.	5,362.	39,909.	188,587.	0
5 CHIEF INFORMATION OFFICER	(II)	3	0	O	0	0	0	0
LAURA MOLIKEN	Ξ	120,043.			9,240.	24,304.	153,587.	0
6 ATHLETIC DIRECTOR	Ξ				0	0		0
LUCIEN T. WINEGAR III	Ξ	158,602.		0	11,550.	17,178.	187,330.	0
7 VP FOR ACADEMIC AFFAIRS	(II)	6	0	0	0	0	0	0
	(i)		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
80	(1)							
	ε		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1	
6	()			48			GE.	
	€		1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
10	(ii)							
	ε	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1	1				
11	(ii)							
	€	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
12	<b>(E)</b>							(
	€	1						
13	(							)
	ε			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1	1	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
14	▣							
	ε		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
15	€							
	€		1	1		1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	] ] ] [ ] [ ]
16	⊞							

JSA 3E12911,000 1733GB 700P

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE

PART I, LINE 1A SCHEDULE J,

Ø CLEANING SERVICES WERE PROVIDED TO THE COLLEGE PRESIDENT AS HOUSING AND

CUSTOMARY BENEFIT PROVIDED BY INSTITUTIONS OF HIGHER LEARNING. NO PART OF

THE HOUSING OR CLEANING WAS TREATED AS TAXABLE COMPENSATION

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES

SCHEDULE J, PART I, LINE 1A

THE COLLEGE PROVIDES PAYMENT OF THE PRESIDENT'S COUNTRY CLUB DUES. THE

MEMBERSHIP IS USED EXCLUSIVELY FOR COLLEGE-RELATED PURPOSES, AND IS

THEREFORE EXCLUDED FROM THE PRESIDENT'S FORM W-2 WAGES

PERSONAL SERVICES (E.G., MAID, CHAUFFER, CHEF)

1 A I, LINE PART SCHEDULE J,

CLEANING SERVICES FOR THE PRESIDENT'S HOUSE, AS MENTIONED IN LINE II

ABOVE

23-1177930 URSINUS COLLEGE

Schedule J (Form 990) 2013

Page 3

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

WRITTEN POLICY REGARDING PAYMENT OR REIMBURSEMENT

SCHEDULE J, PART I, LINE 1B

THE COLLEGE IS CONSIDERING THE ADOPTION OF A POLICY REGARDING

PAYMENT / REIMBURSEMENT OF EXPENSES.

SEVERENCE PAYMENTS

SCHEDULE J, PART I, LINE 4A

JOHN KING RECIEVED TWO SEVERANCE PAYMENTS IN THE AMOUNT OF \$54,000 AND

\$16,000, WHICH ARE REPORTED IN SCHEDULE J, PART II, COLUMN B(III).

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

DR. FONG PARTICIPATED IN A DEFERRED COMPENSATION PLAN, WHICH IS REPORTED

IN SCHEDULE J, PART II, COLUMN C.

PHEFA

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service URSINUS COLLEGE

Name of the organization

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions. ► Information about Schedule K (Form990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Employer identification number 23-1177930

financing (i) Pooled Yes No ž (h) On behalf of Yes (g) Defeased ŝ Yes FACILITIES (f) Description of purpose CURRENT REFINANCE OF BONDS ADVANCE REFINANCE OF BONDS RESIDENCE HALL & 13,610,477. 14,164,259. 19,896,653. (e) Issue price 02/01/2006 05/21/2012 05/01/2013 (d) Date issued (c) CUSIP # 70917PF27 70917R6A8 70917SEL3 (b) Issuer EIN 23-2243852 23-2243852 23-2243852 (a) Issuer name **Bond Issues** Proceeds Part II A PHEFA B PHEFA C PHEFA Part I

	A	В	O	٥
1 Amount of bonds retired	1,080,000.	1,520,000.	300,000.	
2 Amount of bonds legally defeased				
3 Total proceeds of issue	11 155 113	10 806 653	777 013 51	

Ω

4 Gross proceeds in reserve funds	1,243,576.	1,369,050.		
5 Capitalized interest from proceeds				
6 Proceeds in refunding escrows		20,029,220.	15,184,114.	
7 Issuance costs from proceeds	443,329.	. 356,268.	257,600.	

6	Working capital expenditures from proceeds		
10	10 Capital expenditures from proceeds	12,064,149.	
11	Other spent proceeds		

703,986.

œ

	to Capital experiorities from proceeds	17,004,149.			
-	11 Other spent proceeds				
F	12 Other unspent proceeds				
-	13 Year of substantial completion	2007	2012	2013	

		Yes	No	Yes	No	Yes	N <sub>o</sub>	Yes	N <sub>o</sub>
÷	14 Were the bonds issued as part of a current refunding issue?		×		×	×			
÷	15 Were the bonds issued as part of an advance refunding issue?		×	×			×		
F	16 Has the final allocation of proceeds been made?	×		×		×			
_	17 Does the organization maintain adequate books and records to support the					The state of the s			
	final allocation of proceeds?	×		×		×	-		

allocation of proceeds?	Private Business Use
final	Part III

	,	4		æ				
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	Z
which owned property financed by tax-exempt bonds?		×		×		×		
2 Are there any lease arrangements that may result in private business use of								
bond-financed property?		×		×		×		

For Paperwork Reduction Act Notice, see the Instructions for Form 990. JSA 3E1295 1.1603 3 GB 700P

Schedule K (Form 990) 2013

<sup>o</sup>N

(Form 990) 2013		7	000000000000000000000000000000000000000					Page 2
Part III Private Business Use (Continued)	EFA							
	A			a _		; U	;	1
sa Are there any management or service contracts that may result in private business use of bond-financed property?	T GS	S ×	S a	×	Yes	o ×	Yes	0 2
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?				3				
c Are there any research agreements that may result in private business use of bond-financed property?		×		×		×	6.5	
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?.								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Does the bond issue meet the private security or payment test?		×		×		×		
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		×		×		×		
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	×		×		×			
Part IV Arbitrage	:		:		;			
	A			В		S	Q	
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	° ×	Yes	° ×	Yes	2 ×	Yes	No
2 If "No" to line 1, did the following apply?.		:						
a Rebate not due yet?,		×		×		×		
		×		×	×	:		
If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate	<		<			<		
3 Is the bond issue a variable rate issue?		×		×		×		
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	×			×		×		
	JP MORGAN							
		.300						
d Was the hedge superintegrated?	,	×						
USA 3E1296 1 000	<					SS	Schedule K (Form 990) 2013	rm 990) 2013

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Schedule K (Form 990) 2013

23-1177930

Page 3

Schedule K (Form 990) 2013 ٥ Ω Ω Yes Yes Š å × ပ ပ Yes Yes × Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) Š å  $\times$ ω Yes Yes  $\times$ å Š  $\approx$ ⋖ ⋖ Yes Yes  $\times$ c Term of GIC..... d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?.... 6 Were any gross proceeds invested beyond an available temporary period? . . . . . . . . . . . . . Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? . . . . monitor ᅌ Has the organization established written procedures Procedures To Undertake Corrective Action Arbitrage (Continued) requirements of section 148? **Part VI** Part V

JSA 3E1328 1.000

Schedule K (Form 990) 2013

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

#### **SCHEDULE L**

Department of the Treasury

## **Transactions With Interested Persons**

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open To Public Inspection

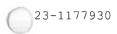
Internal Revenue Service Name of the organization Employer identification number

URS:	INUS COLLEGE								23	-117	7930	)		
Part		Transaction rganization ar	s (section 5)	01(c) s" on	(3) and Form	d section 50 990, Part IV	1(c)(4) , line 2	organizations only 5a or 25b, or Form	). 1990-E	EZ, Pa	ırt V, I	ine 40	b.	
1	(a) Name of disqualified	l nercon	(b) Relatio			en disqualified	person	(c) Desci	intion	of tran	eaction		(d	Corrected
•	(a) Name or disqualified			an	d orgar	nization		(c) Desci	iption	OI traii	Saction	<u>'</u>	Y	es No
(1)														
(2)													_	
(3)														_
(4)														_
(5)													_	_
(6)			<u> </u>											
2	Enter the amount of ta													
	under section 4958.			• • •						•	* \$ _			
3	Enter the amount of ta	ax, if any, on I	ine 2, above	, reim	burse	d by the orga	ınızatıoı	١		•	· \$_			
Part		organization a	inswered "Ye	es" or	Form			ne 38a or Form 99	0, Parl	t IV, lin	ne 26;	or if th	ne	
		1		Γ				(D.D.)	1, , ,		J., .		<i>(</i> ,, , , , , , , , , , , , , , , , , , ,	
(a) N	Name of interested person	(b) Relationship with organization	(c) Purpose of loan	fror	an to or n the ization?	(e) Origir principal an		(f) Balance due	(g) In	default?	by bo	proved pard or nittee?		ritten ment?
				uryan	120110/17					1	COIIII	intice:	(4	
		<u> </u>		То	From				Yes	No	Yes	No	Yes	No
(1)									-					
(2)					$\vdash$				-					
(3)		ļ							-					
(4)									-					
(5)									_					
(6)									-					
(7)									-					
(8)									-					
(9) (10)	. ,								+					
									DV				0	
rotal Part		istance Ben	efiting Inter	este	d Pers	sons.		7.						
	Name of interested person	person and	p between intere the organization		:) Amou		,	) Type of assistance		(e) F	Purpos	e of as	sistan	ce
		TRUSTEE				3,750.	GRANTS	& SCHOLARSHIPS	7	ruitio	N & F	EES		
	BLANK PER INSTRUCTIONS	INTERESTED P	ERSOII			44,850.	GRANTS	& SCHOLARSHIPS	1	ruitio	N & F	EES		
(3)	BLANK PER INSTRUCTIONS	SUBSTANTIAL	CONTRIBUTOR			17,500.	GRANTS	& SCHOLARSHIPS		ruitio	N & F	EES		
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2013

1733GB 700P V 13-7.15



Page 2

Schedule L (Form 990 or 990-EZ) 2013

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
				Yes	No
_(1)					
_(2)					
_(3)					
(4)					
_(5)					
(6)	ļ				
_(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART III

GRANTS FOR TUITION AND FEES ARE PROVIDED ON THE SAME CRITERIA FOR ALL

STUDENTS BASED ON ACADEMIC ACHIEVEMENT AND FINANCIAL NEED.

#### **SCHEDULE M** (Form 990)

## **Noncash Contributions**

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

**Open To Public** Inspection

Department of the Treasury

Internal Revenue Service

Employer identification number Name of the organization URSINUS COLLEGE 23-1177930 Part I Types of Property

r al	Types of Froperty	(a)	(b)	(c) Noncash contribution	(d)		
		Check if applicable	Number of contributions or items contributed	amounts reported on Form 990, Part VIII, line 1g	Method of de noncash contribu		
1	Art - Works of art	Х	4.	2,458,106.	ESTIMATED V	ALUE	
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications	Х		1.	ESTIMATED V	ALUE	
5	Clothing and household						
	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded	Х	36.	5,925,726.	FMV AT DATE	OF G	IFT
10	Securities - Closely held stock						
11	Securities - Partnership, LLC,						
	or trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation						
	contribution - Historic						
	structures						
14	Qualified conservation						
	contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts			0.40 4.41			
25	Other ►( _ ATCH 1)		16.	242,141.			
26	Other ►()						
27	Other ►()				1		
28	Other ►()						
29	Number of Forms 8283 received						16
	which the organization completed f	Form 8283,	Part IV, Donee Acknowledg	ement	29	1,7	46.
20.0	During the year, did the organizat	tion roccive	by contribution any propo	rty reported in Part I line	c 1 29 that	Yes	No
ou a	it must hold for at least three yea						
	used for exempt purposes for the e						х
h	If "Yes," describe the arrangement i		penou:		30	a	7
31	Does the organization have a		tance nolicy that require	e the review of any r	on-standard		
31						X	
32 -	contributions?	third norti	es or related organization	s to solicit process or s		+-^	<del> </del>
J4 d	•	•	•	• • •	1	a X	
Ь	contributions?					a ^	ALC:UN
33	If the organization did not report ar	amount in	column (c) for a type of pro	nerty for which column (a	) is checked		1
-	describe in Part II.	. amount m	23.2/iii (0) 10/ a type of pro	porty for million dolumin (a	,		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2013)



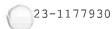
Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

THIRD PARTY ASSISTANCE OF NONCASH CONTRIBUTIONS

SCHEDULE M, PART I, LINE 32A

URSINUS COLLEGE MAINTAINS AN ACCOUNT WITH MORGAN STANLEY SMITH BARNEY AND USED THIS ACCOUNT TO RECEIVE DONATIONS OF SECURITIES. MSSB SELLS STOCK AT THE REQUEST OF THE COLLEGE, AND FORWARDS NET CASH PROCEEDS TO THE COLLEGE.





Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

#### ATTACHMENT 1

#### SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

DESCRIPTION	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
MAGNETS	Х	1.	318.	SELLING PRICE
TICKETS	Х	2.	2.	ESTIMATED VALUE
SCIENTIFIC EQUIPMENT	Х	6.	240,140.	ESTIMATED VALUE
ATHLETIC EQUIPMENT	Х	4.	1,678.	COST
SPORTING GOODS	Х	3.	3.	ESTIMATED VALUE
TOTALS	_	16.	242,141.	

### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number 23-1177930

Name of the organization
URSINUS COLLEGE

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

THE COMPLETED FORM 990 IS DISTRIBUTED AND REVIEWED PRIOR TO FILING AT A SPECIALLY-CONVENED MEETING OF THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS. THE COMPLETED FORM 990 WAS MADE AVAILABLE TO THE FULL BOARD.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT

FORM 990, PART VI, LINE 12C

TRUSTEES OR OFFICERS COMPLETE A DISCLOSURE OF CONFLICT STATEMENT

ANNUALLY. THOSE WHO HAVE A CONFLICT OF INTEREST ARE ASKED TO REFRAIN FROM

PARTICIPATING IN CONSIDERATION OF PROPOSED TRANSACTIONS, UNLESS FOR

SPECIAL REASONS THE BOARD OR ADMINISTRATION REQUESTS INFORMATION OR

INTERPRETATION. PERSONS WITH CONFLICTS SHALL NOT VOTE, PARTICIPATE IN

DISCUSSION, OR BE PRESENT AT THE TIME OF VOTE.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15A AND 15B

THE ASSOCIATE VICE PRESIDENT FOR FINANCE & CONTROLLER OF URSINUS COLLEGE
CONDUCTS A STUDY EACH YEAR OF THE SALARIES AND BENEFITS FOR THE

PRESIDENT, CHIEF ACADEMIC OFFICER, CHIEF BUSINESS OFFICER, CHIEF

DEVELOPMENT OFFICER, CHIEF ENROLLMENT OFFICER, AND DEAN OF STUDENT LIFE.

THE STUDY DOCUMENTS THE SALARIES AND BENEFITS OF THOSE IN SIMILAR

POSITIONS IN THE OTHER CENTENNIAL CONFERENCE COLLEGES: BRYN MAWR,

DICKINSON, FRANKLIN & MARSHALL, GETTYSBURG, HAVERFORD, MCDANIEL,

Name of the organization URSINUS COLLEGE



Employer identification number 23-1177930

MUHLENBERG, SWARTHMORE AND WASHINGTON. THE STUDY PRESENTS THE DATA AS
BOTH TABLES AND GRAPHS. THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES
DETERMINES THE COMPENSATION OF THE PRESIDENT OF THE COLLEGE AND REVIEWS
AND APPROVES THE COMPENSATION RECOMMENDATIONS OF THE PRESIDENT FOR THE
OTHER OFFICERS. THE STUDY PREPARED BY THE ASSOCIATE VICE PRESIDENT FOR
FINANCE & CONTROLLER IS PROVIDED TO THE CHAIR OF THE BOARD AS SUPPORTING
DOCUMENTATION FOR THE DISCUSSION OF COMPENSATION IN THE EXECUTIVE
COMMITTEE MEETING. THE RESULTS OF THE DELIBERATION PROCESS WERE
DOCUMENTED IN EMPLOYMENT LETTERS SENT TO EMPLOYEES.

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

URSINUS MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY,
FINANCIAL STATEMENTS, AND FORMS 990 AND 990-T AVAILABLE TO THE PUBLIC
UPON REQUEST. FINANCIAL STATEMENTS AND FORMS 990 AND 990-T ARE ALSO
AVAILABLE ON THE COLLEGE'S WEBSITE.

COMPENSATION OF OFFICIERS

PART VII, LINE 34 AND 35

WINFIELD L. GUILMETTE IS THE FORMER VP OF FINANCE & ADMIN AND RETIRED ON 1/31/2014.

JONATHAN C. IVEC IS THE VP OF FINANCE & ADMIN AS OF 10/01/2013.

OTHER CHANGES IN NET ASSETS

PART XI, LINE 9

Name of the organization URSINUS COLLEGE

Employer identification number 23-1177930

ACTUARIAL LOSS ON ANNUITY LIABILITY

(325, 461)

ATTACHMENT :

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE MISSION OF URSINUS COLLEGE IS TO ENABLE STUDENTS TO BECOME INDEPENDENT, RESPONSIBLE, AND THOUGHTFUL INDIVIDUALS THROUGH A PROGRAM OF LIBERAL EDUCATION. THAT EDUCATION PREPARES THEM TO LIVE CREATIVELY AND USEFULLY, AND TO PROVIDE LEADERSHIP FOR THEIR SOCIETY IN AN INTERDEPENDENT WORLD.

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4B

STUDENT SERVICES, INCLUDING HOUSING, ROOM & BOARD, AND ATHLETICS:
THE COLLEGE OFFERS LIVING ACCOMMODATIONS FOR MOST OF ITS STUDENTS
IN EITHER TRADITIONAL RESIDENCE HALLS INTEGRATED INTO THE CAMPUS,
OR IN RENOVATED HISTORIC HOMES IN THE COMMUNITY THAT BORDER THE
CAMPUS. STUDENTS MAY CHOOSE FROM A VARIETY OF MEAL PLANS AND MAY
CHOOSE TO TAKE THEIR MEALS IN THE MAIN DINING HALL, OR IN ZACK'S,
THE CAMPUS GRILL AND SNACK BAR.

URSINUS OFFERS OPPORTUNITIES TO ACHIEVE ATHLETIC AND PERSONAL

GOALS THROUGH INTERCOLLEGIATE ATHLETICS, CLUB SPORTS AND

INTRAMURAL PROGRAMS. OVER 85% OF URSINUS STUDENTS INTEGRATE SOME

ASPECT OF THE ATHLETIC PROGRAM INTO THEIR LIVES AT THE COLLEGE.

ATTACHMENT 3



Name of the organization

URSINUS COLLEGE

Employer identification number

23-1177930 ATTACHMENT 3 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
BLACKLETTER 2487 SUMMIT STREET COLUMBUS, OH 43202	DESIGN & PHOTOGRAPHY	129,600.
NEVIN PAINTING 1759 SWAMP CREEK ROAD PENNSBURG, PA 18073	PAINTING	215,004.
WARFEL CONSTRUCTION COMPANY 1110 ENTERPRISE ROAD EAST PETERSBURG, PA 17520	CONSTRUCTION CONTR	803,766.
MANKO, GOLD, KATCHER & FOX LLP 401 CITY AVE, STE 401 BALA CYNWYD, PA 19004	ENVIRONMENT ATTORNEY	127,600.
HIGH VOLT ELECTRIC 2004 WINDSOR DRIVE COLLEGEVILLE, PA 19426	ELECTRICAL CONTR	199,000.

URSINUS COLLEGE

23-1177930

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Part

(t)\_

<u>(2)</u>

(3)

(4)

(5)

(6)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public 2013

(f) Direct controlling Employer identification number 23-1177930 (e) End-of-year assets (d) Total income Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (c) Legal domicile (state or foreign country) (b) Primary activity (a) Name, address, and EIN (if applicable) of disregarded entity URSINUS COLLEGE Name of the organization

Part II

(g) Section 512(b)(13) controlled entity? å Yes Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (f) Direct controlling (e)
Public charity status
(if section 501(c)(3)) (d) Exempt Code section Legal domicile (state or foreign country) Primary activity Name, address, and EIN of related organization (1) \_(2)\_ (3) (4) (5) 0 (6)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2013

JSA 3E1307 1.000

Page 2

URSINUS COLLEGE

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Schedule R (Form 990) 2013

Part III

Code V-UBI General or Percentage amount in box 20 managing ownership of Schedule K-1 partner? (Form 1065)	No Yes No							Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV,
(h) Disproportomate allocators?	Yes							ered "Yes
(g) Share of end-of- year assets								ization answe
(f) Share of total income								ete if the organ
Predominant income (related, unrelated, excluded from tax under sections 512-514)							To the state of th	on or Trust Comple
(d) Direct controlling entity								as a Corporati
(c) Legal domicile (state or foreign								Taxable
(b) Primary activity								ed Organizations
(a) Name, address, and EIN of related organization	(1)	(2)	(3)	(4)	(5)	(6)	(7)	Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization ans

	(4)	(2)	1		4	(17)	Г	6	
(a) Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling entity	Type of entity (C corp. S corp. or	Share of total income	(9) Share of end-of-vear assets	Percen- tage	Section 512(b)(13)	
		country)	,	trust)		,	.₽	controlled entity?	
								Yes No	
(1) A & J B CHARITABLE REMAINDER UNITRUST25-6741464									
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	CRUT	PA	URSINUS	TRUST		56,846.	100.0000	×	
(2) R.4. J. B. IRREVOCABLE UMITRUST									
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	CRUT	PA	URSINUS	TRUST		45,993.	100.0000	×	
(3) LBB UNITRUST									
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	CRUT	PA	URSINUS	TRUST		577,771.	100.0000	×	- (
(4) FKB I IRREVOCABLE UNITRUST								_	
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	CRUT	PA	URSINUS	TRUST		296,257.	100.0000	×	
(5) FKB 2 IRREVOCABLE UNITRUST								in	
- 1	CRUT	PA	URSINUS	TRUST		131,571. 100.0000	100.0000	×	
(6) NBC CHARITABLE REMAINDER UNITRUST 2003									
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	CRUT	PA	URSINUS	TRUST		98,209.	100.0000	×	
(7) TG & MBD UNITRUST #1									
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	NIMCRUT	PA	URSINUS	TRUST		526,672.	526,672. 100.0000	×	
JSA						Schedule R (Form 990) 2013	Form 99(	) 2013	

JSA 3E1308 1.000

Page 2

URSINUS COLLEGE

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Schedule R (Form 990) 2013 Part III

1			1	1	t	1	ı	1	1 1
(k) Percentage ownership									
(j) General or managing partner?	Yes No								art IV,
(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)									on Form 990, P
(h) Disproportorate allocators?	Yes No								d "Yes" d
(g) Share of end-of- year assets									tation answere tax year.
(f) Share of total income									te if the organize trust during the
(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)									Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, ions treated as a corporation or trust during the tax year.
(d) Direct controlling entity									as a Corporationizations treated
(c) Legal domicile (state or foreign	;								<b>Taxable</b> ed organ
(b) Primary activity									ed Organizations one or more relat
(a) Name, address, and EIN of related organization									V Identification of Related Organizations Taxable as a line 34 because it had one or more related organizations.
		_(1)	_(2)_	(3)	(4)	(5)	(9)	(7)	Part IV

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile	(d) Direct controlling	(e) Type of entity	(f) Share of total	(g) Share of	(h) Percen-	(i) Section
		(state or foreign country)	entity	(C corp, S corp, or trust)	income	end-of-year assets	α.	512(b)(13) controlled entity?
2000 m/45							_>	Yes No
(1) E 5 K H CRUT 23-7985311	T							
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	CRUT	PA	URSINUS	TRUST		100,147. 100.0000	100.0000	×
(2) IG & MBD IRREVOCABLE UNITRUST #2	ı							
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	NIMCRUT	PA	URSINUS	TRUST		387,876. 100.0000	100.0000	×
(3) JRH III CRUT 20-6592857	1							
PO 50X 1000 COLLEGEVILLE, PA 19426-1000	CRUT	PA	URSINUS	TRUST		200,277.	100.0000	×
(4) DEP IRREVOCABLE UNITRUST								
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	NIMCRUT	PA	URSINUS	TRUST		352,112.	100.0000	×
(5) DE & J P CRAT 200320564								
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	CRAT	PA	URSINUS	TRUST		10,078.	100.0000	×
(6) DE & J. P. CRAT 2004								
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	CRAT	PA	URSINUS	TRUST		10,209.	100.0000	×
(7) D. 6. J. P. CRAT. 2005	ī							
PO BOX 1000 COLLEGEVILLE, PA 10426-1000	CRAT	PA	URSINUS	TRUST		10,392.	10,392, 100.0000	×
JSA						Schedule R (Form 990) 2013	Form 990	) 2013

JSA 3E1308 1 000

Schedule R (Form 990) 2013

23-1177930

URSINUS COLLEGE

Page 2 (i) Section 512(b)(13) controlled entity? Yes No (k) Percentage ownership ownership (h) Percen-tage (j) General or 100. 100. managing å 00 100. Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, partner? Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 Yes (g) Share of end-of-year assets 12,118. 10,749. 9,348. 10,335 Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) (f) Share of total (h) Disproportionale ŝ income Yes (g) Share of end-of-year assets (e)
Type of entity
(C corp, S corp, or line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. trust) TRUST TRUST TRUST TRUST TRUST (f) Share of total income (d) Direct controlling because it had one or more related organizations treated as a partnership during the tax year. entity URSINUS URSINUS URSINUS URSINUS URSINUS (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) (c) Legal domicile (state or foreign PA PA PA PA PA Primary activity (d) Direct controlling entity CRAT CRAT CRAT CRAT 20-5953832 26-6092894 27-6425823 27-6941685 26-6419431 (c) Legal domicite foreign country) (state or (a) Name, address, and EIN of related organization (b) Primary activity PO BOX 1000 COLLEGEVILLE, PA 19426-1000 (a) Name, address, and EIN of related organization (3) D\_4\_J P\_CRAT\_2008\_ (5) D-4-J P-CRAT\_2019. (1) D -6 J P CRAT 2006 (2) D\_6\_J P\_CRAT\_2007 (4) D 4 J P CRAT 2009 Part III Part IV  $\Xi$ 9 <u>@</u> 4 6  $(\overline{2})$ 

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Schedule R (Form 990) 2013

×

100.

83,824.

TRUST

URSINUS

ΡA

PA

35-1924645

PO EOX 1000 COLLEGEVILLE, PA 19426-1000

PO BOX 1000 COLLEGEVILLE, PA 19426-1000

(6) B. S. B. CRUT.

(7) RT & KKS IRREVOCABLE TRUST

25-6681759

Schedule R (Form 990) 2013

23-1177930

Page 2

(k) Percentage ownership (j) General or managing partner? Yes No Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 Code V-UBI code V-UBI code V-UBI code V-UBI code Code K-1 code K-1 (Form 1065) (h) Disproportonate å Yes (g) Share of end-of-year assets (f) Share of total income because it had one or more related organizations treated as a partnership during the tax year. (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) (d) Direct controlling entity (c) Legal domicile (state or foreign (b) Primary activity (a) Name, address, and EIN of related organization Part III (4) (3) E (2) (5)

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(9)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage	(i) Section 512(b)(13) controlled
								Yes No
(1) 35 EMM CRUT								
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	NICRUT	PA	URSINUS	TRUST		51,561.	100.0000	×
(2) AGS_CRUT_200420_2431457								
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	CRUT	PA	URSINUS	TRUST		70,717.	100.0000	×
(3) URSINUS COLLEGE POOLED INCOME FUND								
PO BOX 1000 COLLEGEVILLE, PA 19426-1000	410	PA	URSINUS	TRUST		428,496.	100.0000	×
$\overline{(4)}$								
( <u>5</u> )								
(6)								
(7)								
JSA 3E1308 1 000						Schedule R (Form 990) 2013	Form 990	) 2013

URSINUS COLLEGE

Schedule R (Form 990) 2013

Page 3

Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
	e related organizations lis	ted in Parts II-IV?	•	
Neception (I) miteless (II) anniquies (III) Toyanies of (IV) Terri morn a commoned emity				< >
Only, grant, or capital contribution to related organization(s)			<u>ا</u> ا	< :
Gift, grant, or capital contribution from related organization(s)			10	× ;
Edalis of Idali gualantees to of 10 related organization(s)				< :
Loans or loan guarantees by related organization(s).				×
Dividends from related organization(s)			1.	×
Sale of assets to related organization(s)			19	×
Purchase of assets from related organization(s)			=	×
Exchange of assets with related organization(s).			1	×
Lease of facilities, equipment, or other assets to related organization(s)			<del>-</del>	×
			0	
Lease of facilities, equipment, or other assets from related organization(s)			÷	×
Performance of services or membership or fundraising solicitations for related organization(s)			=	×
Performance of services or membership or fundraising solicitations by related organization(s)			1m	×
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			- <del>1</del>	×
Sharing of paid employees with related organization(s),			10	×
Reimbursement paid to related organization(s) for expenses			4	×
Reimbursement paid by related organization(s) for expenses			<u>-</u>	×
Other transfer of cash or property to related organization(s)			4	>
Other transfer of cash or property from related organization(s).			<u> </u>	: ×
If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including covered	red relationships and transaction thresholds	ction threshold	1.
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	ermining olved
	ų va			
			Schedule R (Form 990) 2013	n 990) 2013
V 13-7.15				

Page 4

URSINUS COLLEGE

Schedule R (Form 990) 2013

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

ביינייי כי ייני מפוניייים (יינימפטונים ביינים מפינים	General or Percentage managing ownership	Yes																
200000000000000000000000000000000000000	(1) Code V-UBI amount in box 20 of Schedule K-1	(Form 1065)																
	(h) Disproportionate allocations?	Yes No					Police III											
	(g) Share of end-of-year assets																	
stment partner	(f) Share of total income											}						
ig exclusion for certain inves	Are all partners section 501(c)(3)	Yes No																
	(d) Predominant income (related, unrelated, excluded	from tax under section 512-514)						į										
uctions regardin	(c) Legal domicile (state or foreign country)																	
inization. See instru	(b) Primary activity																	
or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.	(a) Name, address, and EIN of entity		(1)	7[2]	737	(4)	(5)	(9)	(7)	78)	(6)	[10]	[11]	(12)	[13]	[14]	(15)	[16]

JSA 3E1310 1 000



Schedule R (Form 990) 2013

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#### Part VII **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).